

LAPORAN TAHUNAN



ANNUAL REPORT

Peneraju Industri, Memperkasa Masa Depan
Built To Lead, Empowering The Future



Gambaran Artis CIDB 520, The MET
Artist Impression of CIDB 520, The MET

Laporan Tahunan 2024 mengetengahkan bahagian luar dan dalam bangunan baharu CIDB, CIDB 520.

The 2024 Annual Report highlights the exterior and interior of CIDB's new building, CIDB 520.



LAPORAN TAHUNAN 2024
ANNUAL REPORT 2024

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PENERAJU INDUSTRI, MEMPERKASA MASA DEPAN

Built To Lead, Empowering The Future

Tahun 2024 merupakan detik penting bagi CIDB Malaysia, apabila organisasi melalui pelbagai transformasi besar yang mencerminkan kematangan serta kesiapsiagaan untuk masa depan. Salah satu pencapaian paling ketara ialah perpindahan CIDB ke ibu pejabat milik sendiri yang baharu sebagai simbol kemajuan, kebebasan dan kekuatan institusi. Langkah ini bukan sahaja menyediakan persekitaran kerja yang moden dan efisien, malah memperkukuh komitmen CIDB dalam menyokong industri pembinaan dari kedudukan yang lebih stabil dan berwawasan jangka panjang.

Selari dengan perpindahan fizikal ini, CIDB turut menjalani penstrukturan komprehensif organisasi yang bertujuan meningkatkan

kecekapan operasi, menyelaraskan dengan fungsi Akta 520 serta keperluan industri. Dengan kepimpinan yang kukuh, komunikasi yang jelas, serta kerjasama merentas bahagian, CIDB berjaya mengurus proses perubahan ini dengan cemerlang, membuktikan ketahanan dan daya saing dalam landskap industri yang sentiasa berubah.

Satu lagi pencapaian bersejarah berlaku pada penghujung tahun 2024, apabila pertama kalinya melantik wanita sebagai Ketua Eksekutif CIDB dalam sejarah penubuhannya. Pelantikan ini merupakan satu detik penting yang mencerminkan komitmen CIDB terhadap kepimpinan yang inklusif dan nilai-nilai progresif. Dengan kepimpinan yang membawa

perspektif baharu, organisasi kini bersedia untuk memacu inovasi, transformasi digital dan pembangunan mampan, di samping terus memperjuangkan kecemerlangan serta profesionalisme dalam sektor pembinaan.

Dengan semangat baharu dan visi strategik, CIDB Malaysia berada dalam kedudukan yang kukuh untuk memainkan peranan yang lebih signifikan dalam mencorak masa depan industri pembinaan negara. Berteraskan kemudahan moden, kerangka organisasi yang dinamik serta kepimpinan yang berpandangan jauh, CIDB terus memperkukuh landasan dalam usaha mempertingkatkan standard industri, seiring dengan aspirasi pembangunan negara.

The year 2024 marked a significant turning point for CIDB Malaysia, as the organisation underwent major transformations that reflected its growing maturity and readiness for the future. One of the most visible milestones was CIDB's move to its very own newly established headquarters as a symbol of progress, independence, and institutional strength. This transition not only provided a modern and efficient working environment but also reinforced CIDB's commitment to supporting the construction industry from a position of stability and long-term vision.

In line with this physical move, CIDB also underwent a comprehensive restructuring of

its organisational framework aimed at enhancing operational efficiency, aligning with the Act 520 functions and industry demands. With the support of strong leadership, clear communication, and collaboration across divisions, CIDB successfully managed the change process, reaffirming its resilience and adaptability in a rapidly evolving construction landscape.

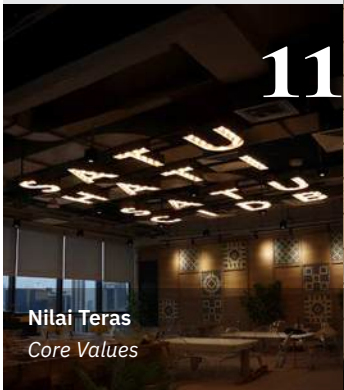
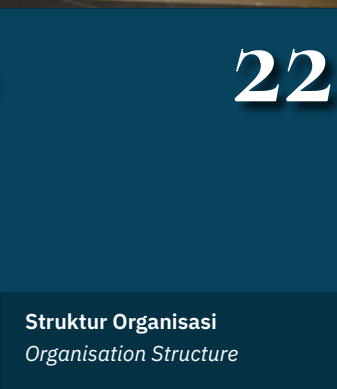
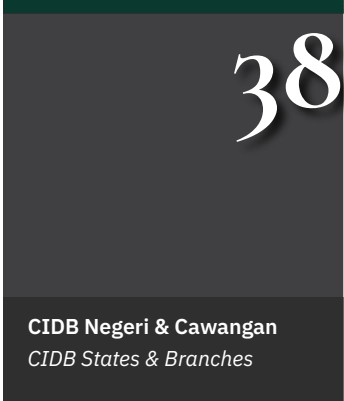
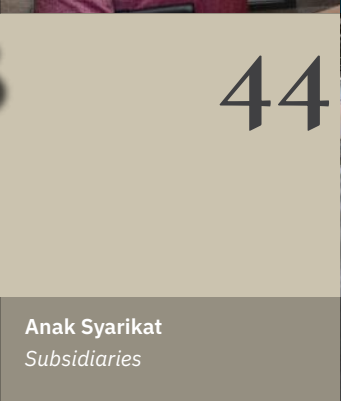
Another landmark development came at the close of 2024, when for the first time in the history of its establishment, a woman was appointed as the Chief Executive of CIDB. Her appointment was a powerful milestone that reflected CIDB's commitment to inclusive

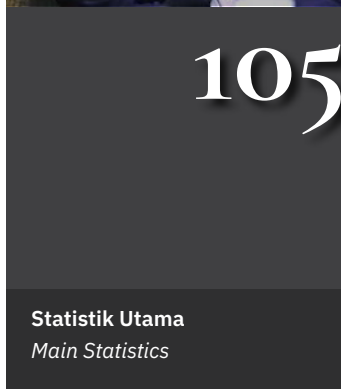
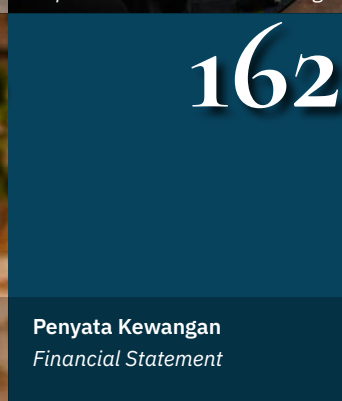
leadership and progressive values. With a fresh perspective at the helm, the organisation is poised to embrace innovation, digital transformation, and sustainable development, while continuing to champion excellence and professionalism in the construction sector.

Driven by a renewed spirit and strategic vision, CIDB Malaysia is well-positioned to assume a more significant role in shaping the future of the national construction industry. Anchored by modern infrastructure, a dynamic organizational framework, and forward-looking leadership, CIDB continues to strengthen its foundation in elevating industry standards, advancing in tandem with the nation's development aspirations.

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MAKLUMAT KORPORAT

Corporate Information

FUNGSI CIDB MALAYSIA

DI BAWAH AKTA 520

Functions of CIDB Malaysia Under Act 520

Lembaga Pembangunan Industri Pembinaan (CIDB) Malaysia telah ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan 1994 (Akta 520) untuk mengawal selia, membangun dan memudahkan industri pembinaan menuju ke arah mencapai daya saing global.

CIDB Malaysia juga berperanan menasihatkan Kerajaan Persekutuan, Kerajaan Negeri serta pihak lain yang berkepentingan mengenai perkara yang berkaitan dengan industri pembinaan.

Fungsi-fungsi CIDB Malaysia merangkumi tiga peranan seperti berikut;

A) Peranan Penasihat:

- Menasihati dan mengesyorkan kepada Kerajaan Persekutuan dan Kerajaan Negeri mengenai perkara yang menyentuh atau berkaitan dengan industri pembinaan;
- Mengadakan perkhidmatan perundingan dan nasihat berkenaan dengan industri pembinaan;
- Menguruskan apa-apa aduan atau laporan yang dibuat berkenaan dengan apa-apa kegagalan kerja pembinaan atau kerja pembinaan yang telah siap yang menyentuh keselamatan awam dan mengambil tindakan yang sesuai untuk menangannya.

B) Peranan Regulatori:

- Mendaftar dan mengakreditasi kontraktor, mengenakan apa-apa syarat pendaftaran dan akreditasi kontraktor dan membatalkan, menggantung atau mengembalikan semula pendaftaran dan akreditasi kontraktor itu;
- Mendaftar, mengakreditasi dan memperakukan personel binaan dan membatalkan, menggantung atau mengembalikan semula pendaftaran, akreditasi dan pemerakuan personel binaan itu;
- Mengawal selia pelaksanaan bagi kerja pembinaan yang berkualiti dan selamat;
- Mengawal selia pelaksanaan Sistem Binaan Berindustri dalam industri pembinaan;
- Mengawal selia pematuhan standard bagi buatan kerja binaan dan bahan binaan;

C) Peranan Pembangunan:

- Memajukan dan merangsang pembangunan, penambahbaikan dan pengembangan industri pembinaan;
- Memajukan, merangsang dan mengusahakan penyelidikan mengenai apa-apa perkara yang berhubungan dengan industri pembinaan;
- Memajukan dan menggalakkan jaminan kualiti dalam industri pembinaan;
- Mengadakan, memajukan, mengkaji semula dan menyelaraskan latihan dalam industri pembinaan;
- Memajukan, merangsang dan membantu dalam pengeksporan perkhidmatan berhubungan dengan industri pembinaan;
- Mendapatkan, menyiarkan, memulakan dan menyebarkan maklumat yang berhubungan dengan industri pembinaan termasuklah penubuhan sistem maklumat industri pembinaan;



Construction Industry Development Board (CIDB) Malaysia was established under the Construction Industry Development Board Act 1994 (Act 520) to regulate, develop and facilitate the construction industry towards achieving global competitiveness.

CIDB Malaysia also plays a role in advising the Federal and the State Governments, as well as other stakeholders on matters affecting or connected with the construction industry.

The functions of CIDB Malaysia encompass three roles as listed below:

A) Advisory Role:

- To advise and make recommendations to the Federal Government and the State Government on matters affecting or connected with the construction industry;
- To provide consultancy and advisory services with respect to the construction industry;
- To attend to any complaint or report made in relation to any failure of construction works or completed construction works that affect public safety and take appropriate actions to address it.

B) Regulatory Role:

- To register and accredit contractors, to impose any conditions of registration and accreditation of the contractors and to revoke, suspend or reinstate the registration and accreditation;
- To register, accredit and certify construction personnel and to revoke, suspend or reinstate the registration, accreditation and certification of such construction personnel;
- Regulating implementation for safe and quality construction work.;
- To regulate the implementation of Industrialised Building System in the construction industry;Regulating implementation for safe and quality construction work.;
- To regulate the implementation of Industrialised Building System in the construction industry;
- To regulate the conformance of standards for construction workmanship and materials;

C) Developmental Role:

- To promote and stimulate the development, improvement and expansion of the construction industry;
- To promote, stimulate and undertake research into any matter relating to the construction industry;
- To promote and encourage quality assurance in the construction industry;
- To provide, promote, review and coordinate training in the construction industry;
- To promote, stimulate and assist in the export of services relating to the construction industry;
- To obtain, publish, initiate and maintain information relating to the construction industry including the establishment of a construction industry information system;

VISI, MISI DAN OBJEKTIF

Vision, Mission and Objective

VISI / VISION

Menjadi pihak berkuasa yang menerajui penyediaan penyelesaian untuk membangunkan industri yang bertanggungjawab terhadap sosial dan alam sekitar.

To become the leading authority on solutions for developing a socially and environmentally responsible industry.

MISI / MISSION

Mengawal selia, membangun dan memudahcara industri pembinaan dengan menerapkan profesionalisme dan memanfaatkan inovasi untuk menghasilkan persekitaran binaan yang berkualiti, produktif dan mampan.

To regulate, develop and facilitate the construction industry by inculcating professionalism and leveraging on innovation to deliver quality, productive and sustainable built environment.

OBJEKTIF / OBJECTIVE

Untuk membina kapasiti dan kapabiliti industri pembinaan melalui peningkatan kualiti dan produktiviti dengan memberi penekanan kepada profesionalisme ke arah kehidupan yang berkualiti.

To develop the capacity and capability of the construction industry through enhanced quality and productivity by emphasizing professionalism towards quality of life.

NILAI TERAS

Core Values

- **BERSIKAP TERBUKA**
Openness
- **MENGHORMATI**
Respect
- **MEMIMPIN DENGAN HATI NURANI**
Lead with Conscience
- **BERFOKUSKAN IMPAK**
Impact-focussed
- **BERPACUKAN INOVASI**
Innovation-driven

BERSIKAP TERBUKA

Openness

Teroka Perspektif yang Berbeza

Saya mempertimbangkan semua pendapat dan perspektif bagi membuat keputusan yang terbaik

Explore Different Perspective

I consider all perspectives to make the best decisions

Beritahu Saya

Saya mendapatkan dan menghargai input dan maklumbalas yang berbeza

Tell Me

I seek and value input and feedback

Dengar dan Faham

Saya mendengar dengan jelas pandangan orang lain dan menilainya dengan terperinci

Listen and Understand

I genuinely listen to others and evaluate their suggestions thoroughly

Dapatkan dan Beri Penjelasan

Saya berani berkongsi pandangan dan idea untuk kebaikan organisasi

Seek and Provide Clarity

I am brave to share my views and ideas for the good of the organisation

MENGHORMATI Respect



Empati

Saya sentiasa peka dan memikirkan perasaan mereka yang berlainan jantina, bangsa, agama dan latar belakang

Empathy

I have compassion towards others who are of different gender, race, religion and background

Berlaku Adil

Saya membuat keputusan dengan saksama dan tidak pilih kasih

Be Fair

I am just in making decisions

Mengiktiraf

Saya mengakui dan mengiktiraf usaha dan pencapaian ahli pasukan saya

Recognise

I acknowledge and recognise my team members efforts and accomplishments

Menghargai

Saya menghormati masa dan mengiktiraf usaha orang lain

Appreciate

I value people's time and effort



MEMIMPIN DENGAN HATI NURANI Lead with Conscience

Buat Perkara yang Betul

Saya membuat perkara yang betul walaupun ketika tiada sesiapa melihatnya

Do the Right Thing

I do the right thing even when nobody is watching

Jujur dan Ikhlas

Saya membuang segala bentuk kepentingan peribadi semasa membuat keputusan

Be Honest and Sincere

I remove any form of self-interest when making decisions

Berintegriti

Saya mematuhi prinsip dan nilai moral tanpa kompromi

Honour Integrity

I abide by principles and moral values without compromise

Telus

Berterus terang, tidak bersembunyi atau menyebabkan kesangsian

Be Transparent

I am honest, and do not hide anything that may cause doubts

BERFOKUSKAN IMPAK Impact-focussed



Bertindak dengan Efektif

Saya memberi fokus kepada usaha yang akan memberi hasil yang terbaik

Be Effective

I focus on efforts which brings powerful results

Utamakan Pelanggan

Memenuhi keperluan pelanggan adalah keutamaan bagi saya

Customers First

Customers' needs are my number one priority

Selesaikan Masalah dari Akarnya

Saya mencari punca masalah dan berusaha menyelesaikannya, dari akar umbi dan bukan sekadar merawat simptom

Solve Root Cause

I find the root cause and solve it and not just treat the symptoms

Hasil yang Diinginkan

Fikirkan dan ukur hasil yang perlu dicapai dan bukan aktiviti

Begin with the End in Mind

I think about and measure the result to be achieved and not activities



BERPACUKAN INOVASI Innovation-driven

Cabar Status Quo Kebiasaan

Saya berani melakukan perubahan untuk mendapat hasil yang terbaik

Challenge Status Quo

I dare to change in order to get the best results

Cekap

Saya memberikan penyelesaian kepada masalah pelanggan

Be Efficient

I provide solutions for customers

Berfikir di Luar Kotak

Saya berani berfikir di luar kotak

Think Out of the Box

I dare to think and suggest out of the box ideas to get the best outcome

Gunakan Kreativiti

Saya mencari cara kreatif dalam menyelesaikan masalah dan isu

Be Creative

I find creative ways to solve problems and issues

PIAGAM PELANGGAN

Customer Charter



CIDB berusaha mencapai objektif-objektif berikut sebagai sebahagian daripada Piagam Pelanggannya:

A. PENDAFTARAN KONTRAKTOR TEMPATAN

Tempoh yang diambil untuk memproses permohonan-permohonan berikut adalah lima (5) hari bekerja selepas permohonan diterima berserta bayaran proses secara dalam talian oleh pegawai proses di Unit Operasi Setempat (UOS):

- Permohonan Baru (R1)
- Pembaharuan (R4)
- Pendaftaran Semula (R10)
- Perubahan Gred/Kategori/Pengkhususan (R5)
- Perubahan Butir (R6)
- Permohonan Kebenaran Khas

B. PENDAFTARAN PERSONAL BINAAN

Sebanyak 85% Perakuan Pendaftaran Personel Binaan dijana dalam tempoh tiga (3) hari dari tarikh resit bayaran di CIMS CIDB.

C. PENGISYTIHARAN KERJA PEMBINAAN DAN PENGENAAN LEVI

Pengisytiharan kerja pembinaan dilaksanakan berdasarkan kepada pengisytiharan sendiri oleh pihak kontraktor melalui sistem CIMS. Semua kerja pembinaan wajib diisytihar kepada CIDB selaras dengan keperluan Akta 520.

Levi pada kadar 0.125% dari jumlah keseluruhan nilai projek akan dikenakan sejurus pengisytiharan dibuat pada projek pembinaan yang layak dilevi.

CIDB undertakes to carry out the following objectives as part of its Customer Charter:

A. LOCAL CONTRACTOR'S REGISTRATION

The period taken to process the following applications will be five (5) working days after the application together with the processing fee is received via online by the processing officer in Unit Operasi Setempat (UOS):

- New Applications (R1)
- Renewals (R4)
- Re-Registrations (R10)
- Modifications in Grades/Categories/Specialisations (R5)
- Changes to Registration Details (R6)
- Special Approvals Application

B. CONSTRUCTION PERSONNEL REGISTRATION

85% of the Construction Personnel Registration Certificate is generated within three (3) days from the date of payment receipt in the CIDB CIMS.

C. DECLARATION OF CONSTRUCTION WORK AND LEVY IMPOSITION

Declaration of construction work is implemented based on self-declaration by the contractor through the CIMS system. All construction work must be declared to CIDB in accordance with the requirements of Act 520.

Levy at the rate of 0.125% of the total project value will be imposed upon the declaration made on the construction of projects eligible to be levied.

TADBIR URUS KORPORAT

Corporate Governance

Lembaga ditadbir berdasarkan Prinsip Tadbir Urus Korporat selaras dengan Akta CIDB 520 serta mematuhi arahan dan pekeliling kerajaan sejajar dengan fungsi dan tanggungjawabnya dalam membangunkan industri pembinaan negara.

The Board is governed based on the Principles of Corporate Governance in accordance with CIDB Act 520 and complies with government directives and circulars, in line with its functions and responsibilities in developing the construction industry.



ANGGOTA LEMBAGA / Members Of The Board

Anggota Lembaga telah diamanahkan dengan tugas dan tanggungjawab untuk membimbing dan memberi panduan kepada Pengurusan dalam menjaga kepentingan Kerajaan dan pihak-pihak berkepentingan.

The Board Members are entrusted with the duty and responsibility of guiding and advising the Management in advancing the interest of the government and its stakeholders.



KOMPOSISI LEMBAGA / Composition Of The Board

Lembaga terdiri daripada sebelas anggota-anggota seperti berikut:

- Pengerusi;
- Empat wakil yang memegang jawatan dalam perkhidmatan awam;
- Enam wakil daripada sektor swasta

The board consists of eleven members as follows:

- Chairman;
- Four representatives who shall hold office in the public services;
- Six representatives from the private sector

JAWATANKUASA DI PERINGKAT LEMBAGA / Board Committees

Di peringkat Lembaga, beberapa jawatankuasa telah ditubuhkan bagi memantau dan mengukuhkan pelaksanaan program-program industri serta proses dalaman CIDB seperti berikut:

Numerous committees have been established at the Board level to monitor and reinforce the implementations of the industry's programmes such as:

1. Jawatankuasa Kewangan, Akaun dan Pelaburan (JKAP) / *The Finance, Account and Investment Committee (FAIC)*
2. Jawatankuasa Audit (JA) / *The Audit Committee (AC)*
3. Jawatankuasa Pengurusan Risiko CIDB (JPR) / *CIDB Risk Management Committee (RMC)*
4. Pelbagai Kategori Jawatankuasa Tatatertib Dan Jawatankuasa Rayuan Tatatertib CIDB (JKTT) / *Various Category of CIDB Disciplinary Committee and Disciplinary Appeal Committee (DC)*
5. Jawatankuasa Kenaikan Pangkat Kumpulan Pengurusan Tertinggi - Jawatan Ketua Eksekutif (JKPKPT) / *Top Management Group Promotion Committee - Chief Executive Position (TMGPC)*

Setiap Jawatankuasa Lembaga dipengerusikan oleh seorang Ahli Lembaga. Ahli-ahli jawatankuasa terdiri daripada beberapa orang Ahli Lembaga di samping beberapa wakil daripada kerajaan atau industri yang mempunyai kepakaran yang diperlukan secara khusus oleh jawatankuasa. Berikut adalah butiran keahlian setiap Jawatankuasa Lembaga dan terma rujukan Jawatankuasa boleh diperoleh dari Bahagian Strategi dan Tadbir Urus di bawah Sektor Dasar & Korporat.

A member of the Board chairs each Committee. Committee members consist of some of the members of the board as well as several representatives from the government or industry who have particular expertise needed by the committee. The following are details of each Board Committee membership and terms of reference of the Committee can be obtained from the Strategy and Governance Division under the Policy & Corporate Sector.

ANGGOTA LEMBAGA

Board Members

ANGGOTA LEMBAGA TAMAT KEANGGOTAAN / Board Members Whose Term Had Completed

- 1 Dato' Seri Azman Ibrahim**
Kementerian Kerja Raya
5 Sep 2024 – 4 Sep 2026

2 Datuk Ir. Ho Hon Sang
Persatuan Pemaju Hartanah
Dan Perumahan Malaysia
1 Okt 2024 – 31 Sep 2026

3 Datuk Dr Hj. Azman Hj. Yusoff
Persatuan Kontraktor
Bumiputera Malaysia
21 Ogos 2023 – 20 Ogos 2025

4 Datuk Nik Airina Nik Jaffar
PLUS Malaysia Berhad
24 Jul 2024 – 23 Jul 2026

5 Oliver H. C. Wee
Persatuan Kontraktor
Binaan Malaysia
1 Sep 2024 – 31 Ogos 2026

6 YB. Ir. Hj. Yusuf Hj. Abd. Wahab
(Pengerusi / Chairman)
3 Apr 2023 – 2 Apr 2025

7 Dato' Indera Ab Rahim Ab Rahman
Kementerian Kewangan
20 Dis 2024 – 19 Dis 2026

8 Datuk Dr. Roland Chia Ming Shen
Sabah Oil and Gas Development
Corporation Sdn Bhd
25 Jul 2024 – 24 Jul 2026

9 Dato' Abu Jimi Samat
Cara Kuasa Sdn Bhd &
Auqvale Corporation Sdn Bhd
15 Jun 2023 – 14 Jun 2025

10 Ir. Hj. Mohd Hatta Zakaria
Jabatan Keselamatan dan
Kesihatan Pekerjaan Malaysia,
Kementerian Sumber Manusia
16 Okt 2023 – 15 Okt 2025

11 Datuk Wira M Noor Azman Taib
Kementerian Pembangunan
Kerajaan Tempatan
1 Sept 2024 – 31 Ogos 2026



NAMA NAME	JAWATANKUASA DI PERINGKAT LEMBAGA BOARD COMMITTEE				
	JKKAP FAIC	JKA AC	JKPR RMC	JKTT DC	JKPKPT TMGPC
1 YB. Ir. Hj. Yusuf Bin Hj. Abd. Wahab				P/C*, P/C	
2 Datuk Seri Hj. Hasnol Zam-Zam Bin Hj. Ahmad (sehingga/till 5 Sept 2024)	P/C		P/C	P/C, P/C / /**	P/C
3 Dato' Seri Azman Bin Ibrahim	P/C		P/C	P/C, P/C / /	P/C
4 Datuk Wira M Noor Azman Bin Taib	/		/		/
5 Dato' Indera Ab Rahim Bin Ab Rahman	/	/	/	//	/
6 Ir. Hj. Mohd Hatta Zakaria	/			///	
7 Datuk Dr Hj. Azman Bin Hj. Yusoff		P/C		//	
8 Datuk N. K. Tong (sehingga/till 26 Sept 2024)	/	/		///	
9 Datuk Ir. Ho Hon Sang	/	/		///	
10 Oliver HC Wee	/	/	/	//	
11 Datuk Nik Airina Binti Nik Jaffar		/	/	//	
12 Dato' Abu Jimi Bin Samat				///	
13 Dato Hj. Ir. Alhadi Bin Ibrahim (sehingga/till 7 Mei/May 2024)	/	P/C		//	
14 Datuk Dr. Roland Chia Ming Shen	/	/			

* P/C – Pengerusi / Chairman
** / / – Ahli pelbagai jawatankuasa / Members of various committees

STATISTIK KEHADIRAN Attendance Statistics

Berdasarkan kepada Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520):

- i. Lembaga hendaklah bermesyuarat sekurang-kurangnya dua bulan sekali
- ii. Kuorum Lembaga ialah tujuh orang
- iii. Bertakluk kepada peruntukan Akta ini, Lembaga hendaklah menentukan tatacaranya sendiri

Based on the Construction Industry Development Board Malaysia Act 1994 (Act 520):

- i. The Board shall meet at least once every two months
- ii. The quorum of the Board shall be seven
- iii. Subject to the provisions of this Act, the Board shall determine its own procedure

NAMA NAME	MESYUARAT ANGGOTA LEMBAGA CIDB MALAYSIA TAHUN 2024 2024 CIDB MALAYSIA BOARD MEETINGS							JUMLAH KEHADIRAN TOTAL ATTENDANCE
	5 Jan 2024	15 Feb 2024	15 Mac 2024	30 Apr 2024	27 Mei 2024	9 Ogos 2024	8 Nov 2024	
1 YB. Ir. Hj. Yusuf Bin Hj. Abd. Wahab	√	√	√	√	√	√	√	7/7
2 Datuk Seri Hj. Hasnol Zam-Zam Bin Hj. Ahmad	√	√	√	√	√	√		6/6
3 Dato' Seri Azman bin Ibrahim							√	1/1
4 Datuk Wira M. Noor Azman Bin Taib	X	√	√	X	√	√	X	4/7
5 Dato' Indera Ab Rahim Bin Ab Rahman	√	√	√	√	√	X	√	6/7
6 Ir. Hj. Mohd Hatta Zakaria	√	X	√	X	√	X	√	4/7
7 Datuk Dr. Hj. Azman Bin Hj. Yusoff	√	√	√	√	√	√	√	7/7
8 Mr Oliver Wee Hiang Chyn	√	√	√	√	√	√	√	7/7
9 Datuk Nik Airina Binti Nik Jaffar	√	X	√	√	√	√	√	6/7
10 Datuk N.K. Tong	√	X	√	√	√	√		5/6
11 Datuk Ir. Ho Hon Sang							√	1/1
12 Dato' Abu Jimi Samat	√	√	√	√	√	√	X	6/7
13 Dato Hj. Ir. Alhadi Ibrahim	X	√	√	√				3/4
14 Datuk Dr. Roland Chia Ming Shen							√	1/1
JUMLAH KEHADIRAN/KUORUM TOTAL ATTENDANCE/QUORUM	9/11	8/11	11/11	9/11	10/10	8/10	9/11	

PROFIL KETUA EKSEKUTIF

Chief Executive's Profile

Zainora Zainal merupakan profesional yang dihormati dengan lebih 33 tahun pengalaman dalam industri pembinaan. Beliau berkelulusan Ijazah Sarjana Muda Kejuruteraan (Elektrik & Elektronik) Kepujian, Universiti Coventry, Midlands, United Kingdom. Kerjaya beliau dalam perkhidmatan awam bermula pada tahun 1992 di Institut Piawaian dan Penyelidikan Perindustrian Malaysia (SIRIM). Beliau kemudiannya berkhidmat di Pembangunan Labuan pada tahun 1996 dan seterusnya menyertai Lembaga Pembangunan Industri Pembinaan (CIDB) Malaysia pada tahun 1998.

Zainora Zainal is a respected professional with over 33 years of experience in the construction industry. She holds a Bachelor of Engineering (Electrical & Electronics) Honours degree from Coventry University, Midlands, United Kingdom. Her career in the civil service began in 1992 at the Standards and Industrial Research Institute of Malaysia (SIRIM). She then served in the Labuan Development in 1996 and subsequently joined the Construction Industry Development Board (CIDB) of Malaysia in 1998.

Berdasarkan pengalaman luas dalam industri pembinaan, beliau telah diberi kepercayaan sebagai wanita pertama dilantik selaku Ketua Eksekutif CIDB Malaysia berkuatkuasa 28 November 2024. Menerusi peranannya sebagai Timbalan Ketua Eksekutif II (Pembangunan) di CIDB sebelum ini, beliau telah melaksanakan pelbagai inisiatif pembangunan industri pembinaan khususnya melibatkan teknologi, standard dan kepakaran kontraktor. Antara pencapaian utama beliau adalah mengetuai penyediaan Kertas Kerja Pelaksanaan Garis Panduan Pemantauan dan Pelaksanaan Sistem Binaan Berindustri (IBS) Projek Swasta yang telah diluluskan di Majlis Negara bagi Kerajaan Tempatan (MNKT) ke-80.

Selain komited dalam tugas hakiki merangka dasar dan halatuju CIDB untuk menerajui industri pembinaan negara, beliau juga aktif memberikan sumbangan menerusi penglibatan secara langsung dalam jawatankuasa dan pasukan khas yang ditubuhkan. Beliau telah mempengerusikan Jawatankuasa Penguatkuasaan Tapak Bina bagi menyelaras pengurusan wabak COVID-19 antara agensi di WPKL selain turut aktif sebagai Pengerusi dan panel jawatankuasa berkaitan standard di bawah kelolaan Jabatan Standard Malaysia serta jawatankuasa eksport perkhidmatan bersama MATRADE.

Zainora juga seringkali dilantik sebagai Ketua Delegasi Kluster Pembinaan bagi penyertaan Malaysia ke Pameran Antarabangsa di Dubai, Abu Dhabi, Myanmar dan Indonesia. Semasa penganjuran Build Smart Conference Singapore 2017, beliau telah membentangkan kertas kerja Memperkasakan Tenaga Kerja Wanita Kompeten dalam Industri Pembinaan Malaysia.

Zainora telah menerima Anugerah Perkhidmatan Cemerlang pada tahun 2012, 2019 dan 2022 serta Anugerah Khidmat Setia 20 Tahun dan 10 Tahun di atas sumbangan cemerlang beliau sepanjang berkhidmat di CIDB.

Based on her extensive experience in the construction industry, she was entrusted as the first woman to be appointed as the Chief Executive of CIDB Malaysia effective 28 November 2024. Through her previous role as Deputy Chief Executive II (Development) at CIDB, she had implemented various construction industry development initiatives, particularly involving technology, standards and contractor expertise. Among her major achievements was leading the preparation of the Working Paper on the Implementation of the Guidelines for Monitoring and Implementing the Industrialized Building System (IBS) for Private Projects which was approved at the 80th National Council for Local Government (MNKT).

Apart from being committed to the essential task of formulating CIDB's policies and directions to lead the country's construction industry, she is also actively contributing through direct involvement in committees and special task forces that had been established. She had chaired the Construction Site Enforcement Committee to coordinate the management of the COVID-19 outbreak between agencies at WPKL, as well as being active as the Chairman and panel of committees related to standards under the Malaysian Standards Department as well as the services export committee with MATRADE.

Zainora was also often appointed as the Head of the Construction Cluster Delegation for Malaysia's participation in International Exhibitions in Dubai, Abu Dhabi, Myanmar and Indonesia. During the Build Smart Conference Singapore 2017, she presented a paper on Empowering a Competent Female Workforce in the Malaysian Construction Industry.

Zainora had received the Excellent Service Award in 2012, 2019 and 2022 as well as the 20-Year and 10-Year Loyal Service Award for her outstanding contributions throughout her service at CIDB.

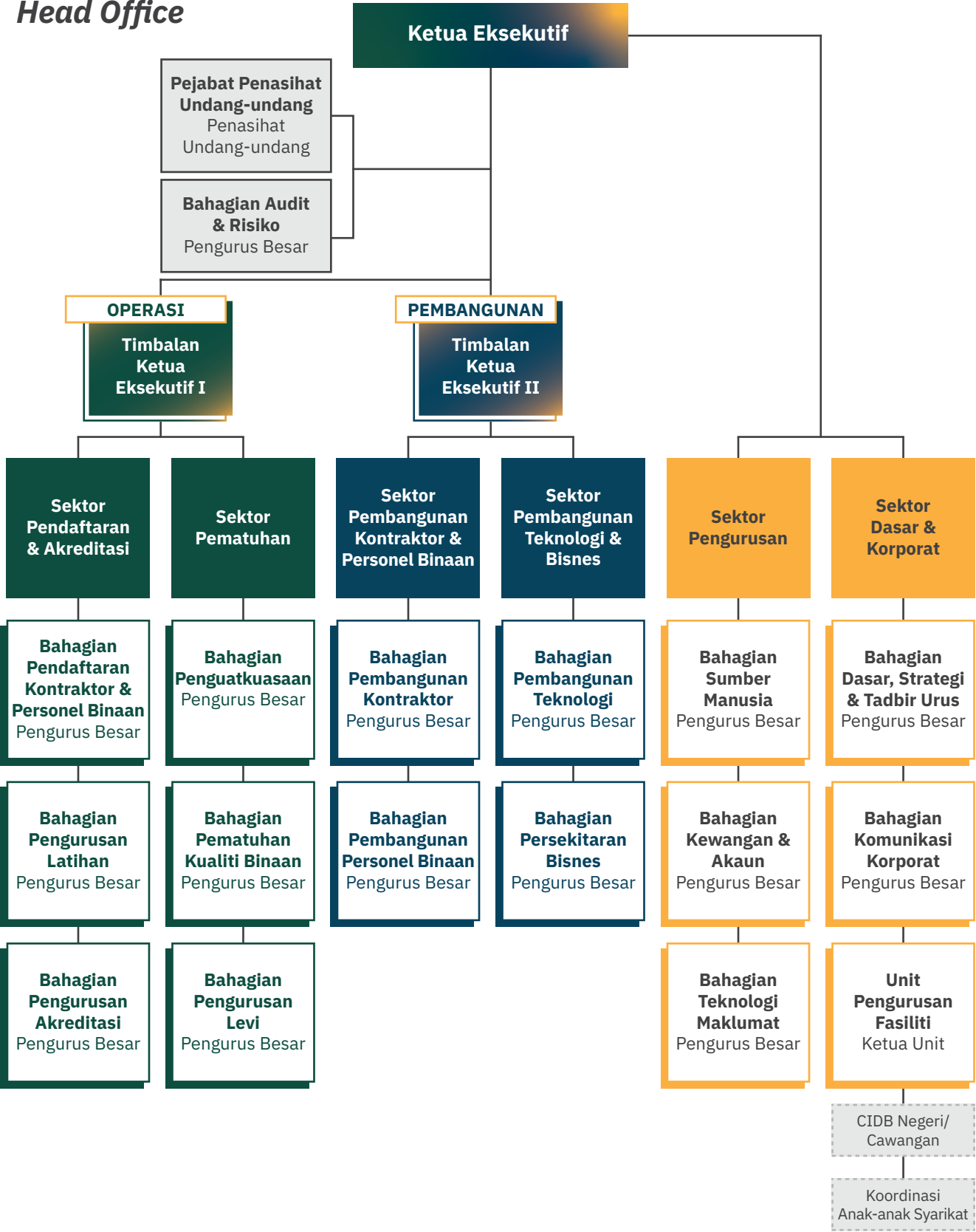


STRUKTUR ORGANISASI

Organisation Structure

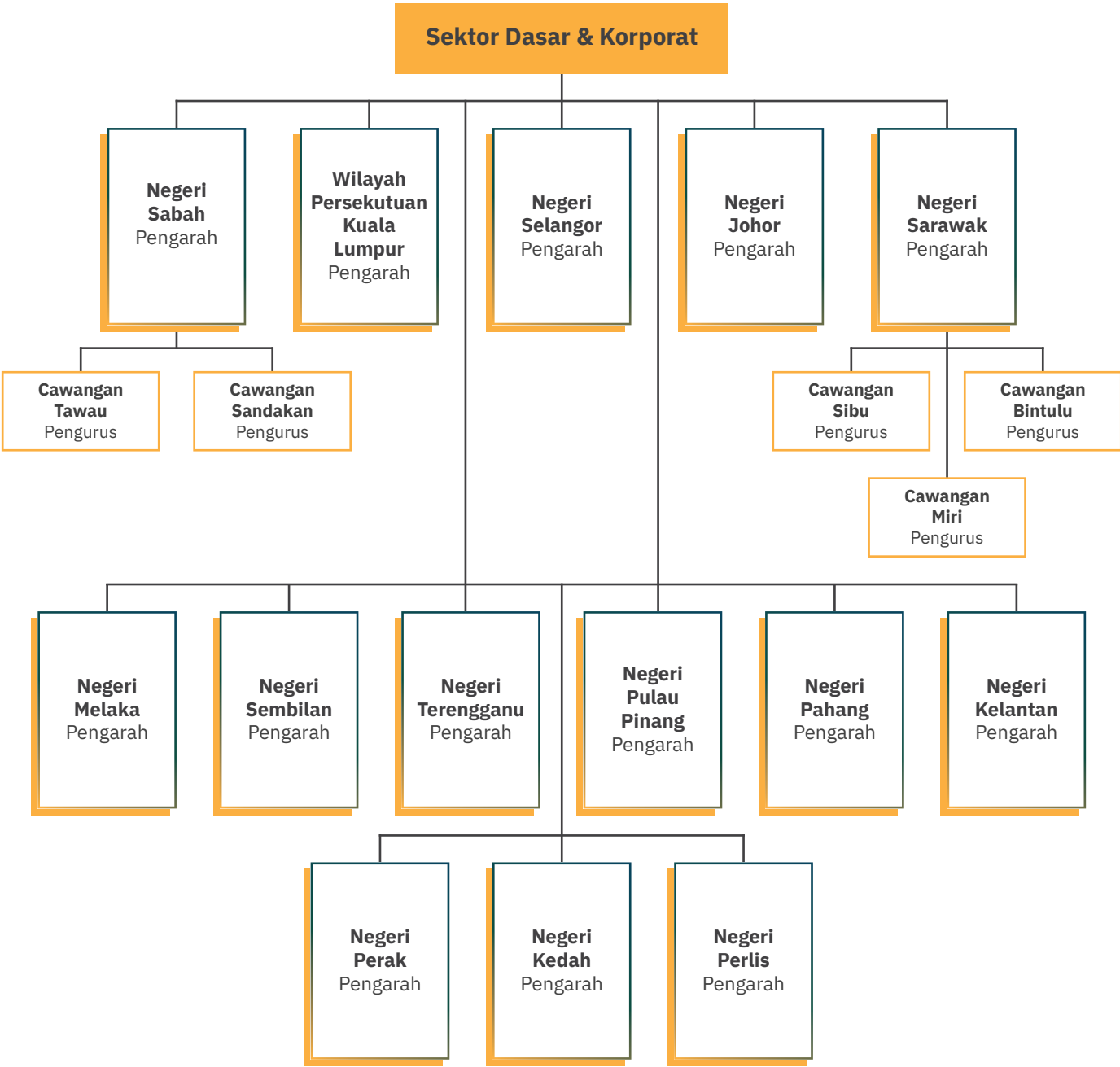
IBU PEJABAT

Head Office



CIDB NEGERI & CAWANGAN

CIDB States & Branches



PEJABAT KETUA EKSEKUTIF

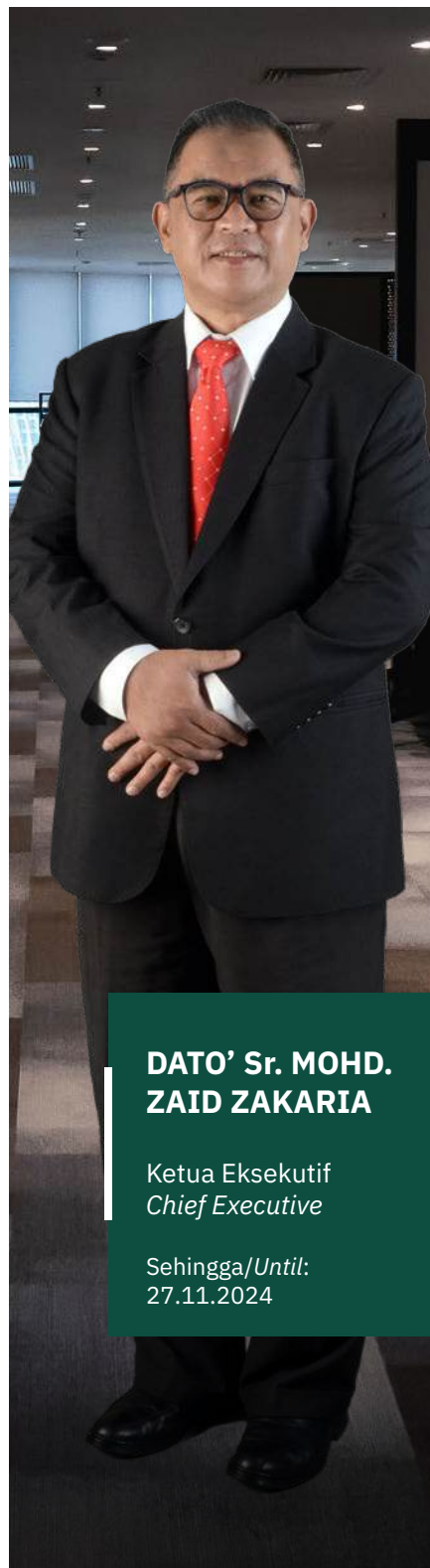
Chief Executive Office



**ZAINORA
ZAINAL**

Ketua Eksekutif
Chief Executive

Bermula/Starting:
28.11.2024



**DATO' Sr. MOHD.
ZAID ZAKARIA**

Ketua Eksekutif
Chief Executive

Sehingga/Until:
27.11.2024

TIMBALAN KETUA EKSEKUTIF I & II *Deputy Chief Executive I & II*



Razuki Ibrahim
Sehingga/Until:
19.11.2024

Zainora Zainal
Sehingga/Until:
27.11.2024

PENASIHAT UNDANG-UNDANG *General Counsel*



Abdul Razak Husin
Pejabat Penasihat
Undang-undang
Legal Advisor Office



**PENGURUS
BESAR
*General Manager***

**Shahrulizam
Zainal Abidin**
Bahagian Audit
& Risiko
Audit & Risk Division

SEKTOR DASAR & KORPORAT

Policy & Corporate Sector



**Ts. NAIDATUL MAZIDAH
LATIF**

Pengurus Besar Kanan
Senior General Manager

PENGURUS BESAR / *General Managers*



Noryani Ismail
Bahagian Komunikasi
Korporat
*Corporate Communication
Division*

Tuan Masliza Tuan Yacob
Bahagian Dasar,
Strategi & Tadbir Urus
*Policy, Strategy and
Governance Division*

PENGURUS KANAN / *Senior Managers*



Suhana Mohd Said
Bahagian Dasar,
Strategi & Tadbir Urus
*Policy, Strategy and
Governance Division*

Fazilah Mustafa
Ketua Unit
Pengurusan Fasiliti
*Facility Management
Unit*

SEKTOR PEMBANGUNAN KONTRAKTOR & PERSONEL BINAAN

Contractor & Construction Personnel Development Sector



**ROZAIMAN HAJI
HASSAN**

Pengurus Besar Kanan
Senior General Manager

PENGURUS BESAR / General Managers



Ts. Rohana Abdul Manan
Bahagian Pembangunan
Kontraktor
*Contractor Development
Division*

Ts. Alinda Puteh
Bahagian Pembangunan
Personel Binaan
*Construction Personnel
Development Division*

PENGURUS KANAN / Senior Managers



Faradhila Zakbah
Bahagian Pembangunan
Kontraktor
*Contractor Development
Division*

Siti Rahayu Yaakub
Bahagian Pembangunan
Personel Binaan
*Construction Personnel
Development Division*

SEKTOR PENGURUSAN

Management Sector



JASMI MOHD SALLEH

Pengurus Besar Kanan
Senior General Manager

Sehingga/Until: 31.10.2024

PENGURUS BESAR / General Managers



Marina Puteh
Bahagian
Sumber Manusia
*Human Resource
Division*

Fadliah Hamed
Bahagian
Kewangan & Akaun
*Finance & Account
Division*

Nazeriah Md Kassim
Bahagian Pengurusan
Maklumat
*Information
Management Division*

PENGURUS KANAN / Senior Managers



Azihal Syarmey Che Abdul Aziz
Bahagian
Sumber Manusia
*Human Resource
Division*

Rosmadi Harun
Bahagian Pengurusan
Maklumat
*Information
Management Division*

SEKTOR PEMBANGUNAN TEKNOLOGI & BISNES

Technology & Business Development Sector



ANNIS OTHMAN

Pengurus Besar Kanan
Senior General Manager

Sehingga/Until: 31.12.2024

PENGURUS BESAR / General Managers



**Mohamad Faizal
Abdul Hamid**
Bahagian
Pembangunan Teknologi
*Technology Development
Division*

Che Saliza Che Soh
Bahagian
Persekitaran Bisnes
*Business Environment
Division*

PENGURUS KANAN / Senior Managers



Ts. Nor Azian Hashim
Bahagian
Pembangunan Teknologi
*Technology Development
Division*

Nur Ima Zainol Abidin
Bahagian
Persekitaran Bisnes
*Business Environment
Division*

SEKTOR PEMATUHAN

Compliance Sector



**AHMAD RIDZUAN
ISMAIL**

Pengurus Besar Kanan
Senior General Manager

PENGURUS BESAR / General Managers



**Mohamad Farris
Abdul Aziz**
Bahagian
Penguatkuasaan
Enforcement Division

**Sr. Nazir
Muhamad Nor**
Bahagian
Pematuhan Kualiti Binaan
*Construction Quality
Compliance Division*

Zahidi Hashim
Bahagian
Pengurusan Levi
*Levy Management
Division*

PENGURUS KANAN / Senior Managers



Sr Rosli Zainon
Bahagian
Penguatkuasaan
Enforcement Division

**Ts. Mashitah
Mohd Mokhtar**
Bahagian
Pematuhan Kualiti Binaan
*Construction Quality
Compliance Division*

Ruzaihah Abdullah
Bahagian
Pengurusan Levi
*Levy Management
Division*

SEKTOR PENDAFTARAN & AKREDITASI

Registration & Accreditation Sector



SUHAIMI MANSOR
SMP

Pengurus Besar Kanan
Senior General Manager

PENGURUS BESAR / General Managers



Ts. Emasria Ismail
Bahagian
Pengurusan Latihan
Training Management
Division

Mohd Azmi Dzulkifli
Bahagian
Pendaftaran Kontraktor
& Personnel Binaan
Contractor Registration
& Construction
Personnel Division

Hil Me Hj Md Isa
Bahagian
Pengurusan Akreditasi
Accreditation
Management Division
Sehingga/Until:
27.7.2024

PENGURUS KANAN / Senior Managers



Nurul Hayati Khalil
Bahagian
Pengurusan Latihan
Training Management
Division

**Siti Rafidah Baharom &
Farrah Fazini Mohamad**
Bahagian Pendaftaran Kontraktor
& Personnel Binaan
Contractor Registration &
Construction Personnel Division

Ts Shahreen Ghazali
Bahagian Pengurusan
Akreditasi
Accreditation
Management Division

IBU PEJABAT

Head Office

CIDB Malaysia mula beroperasi pada pertengahan tahun 1995 bertempat di Pusat Dagangan Dunia Putra (PWTC) dengan hanya 14 orang staf. Pertambahan staf serta keperluan untuk menempatkan ruang pameran untuk industri pembinaan memerlukan CIDB mencari premis yang lebih besar dan telah berpindah ke Subang berhampiran Lapangan Terbang Sultan Abdul Aziz Shah.

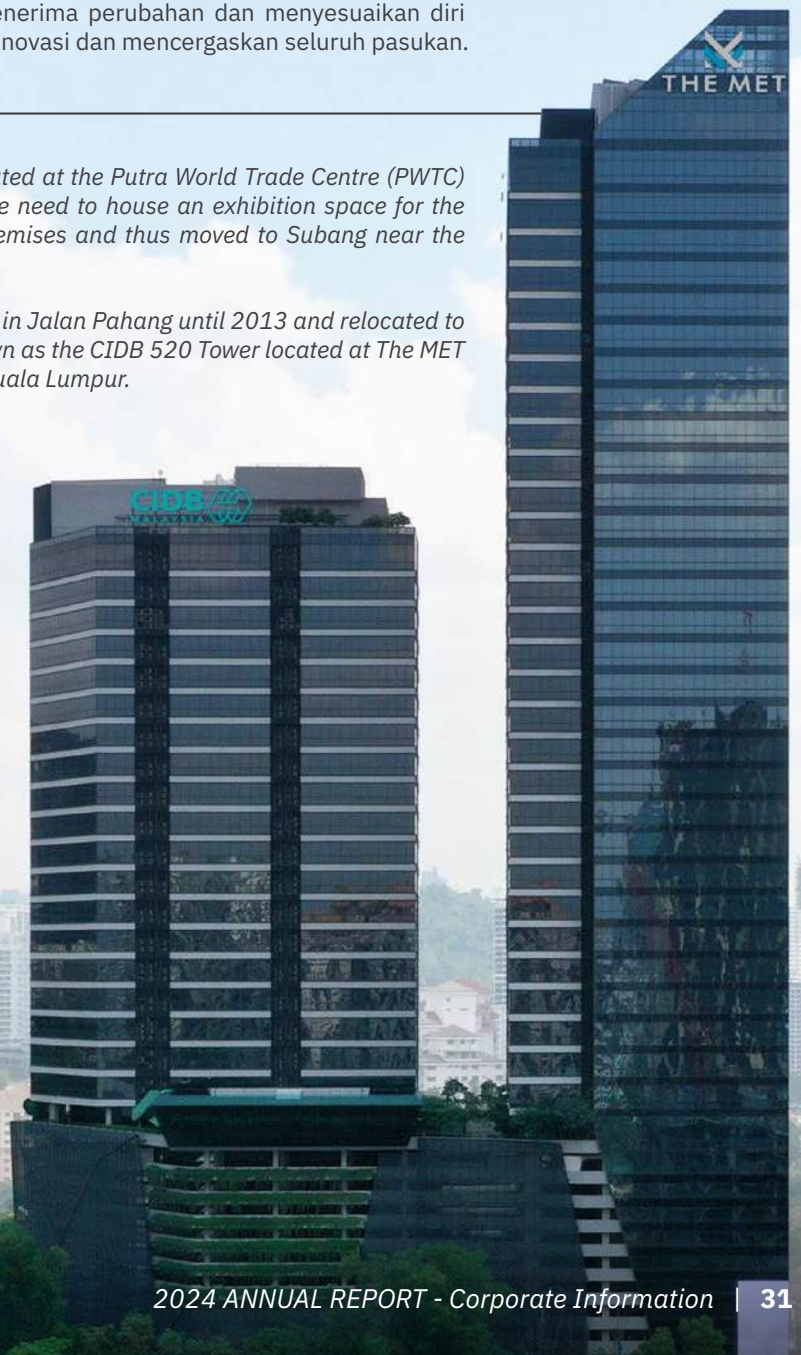
CIDB kemudiannya berpindah ke bangunan Hotel Grand Seasons di Jalan Pahang sehingga tahun 2013 dan berpindah semula ke PWTC sehingga tahun 2024. Sekarang CIDB mempunyai bangunannya sendiri yang dikenali sebagai Menara CIDB 520 yang beralamat di The MET Corporate Towers, No. 20, Jalan Dutamas 2, 50480 Kuala Lumpur.

Peralihan ke ruang pejabat baharu boleh menandakan permulaan yang dapat memberi peluang untuk menyusun semula aliran kerja dan memupuk persekitaran yang lebih kolaboratif. Dengan ruangan khas seperti gimnasium, bilik karaoke dan studio muzik untuk berekreasi, bukan sahaja kesihatan fizikal malah juga mental staf terjaga sekaligus membantu dengan keseimbangan kerja dan gaya hidup. Langkah itu boleh meningkatkan semangat dan produktiviti pekerja serta memberi nafas baharu kepada budaya syarikat. Menerima perubahan dan menyesuaikan diri dengan ruang fizikal baharu pasti membawa kepada inovasi dan mencergaskan seluruh pasukan.

CIDB Malaysia started its operation in mid-1995 located at the Putra World Trade Centre (PWTC) with only 14 staff. The increase in staff as well as the need to house an exhibition space for the construction industry required CIDB to find larger premises and thus moved to Subang near the Sultan Abdul Aziz Shah Airport.

CIDB later moved to the Grand Seasons Hotel building in Jalan Pahang until 2013 and relocated to PWTC until 2024. Now CIDB has its own building known as the CIDB 520 Tower located at The MET Corporate Towers, No. 20, Jalan Dutamas 2, 50480 Kuala Lumpur.

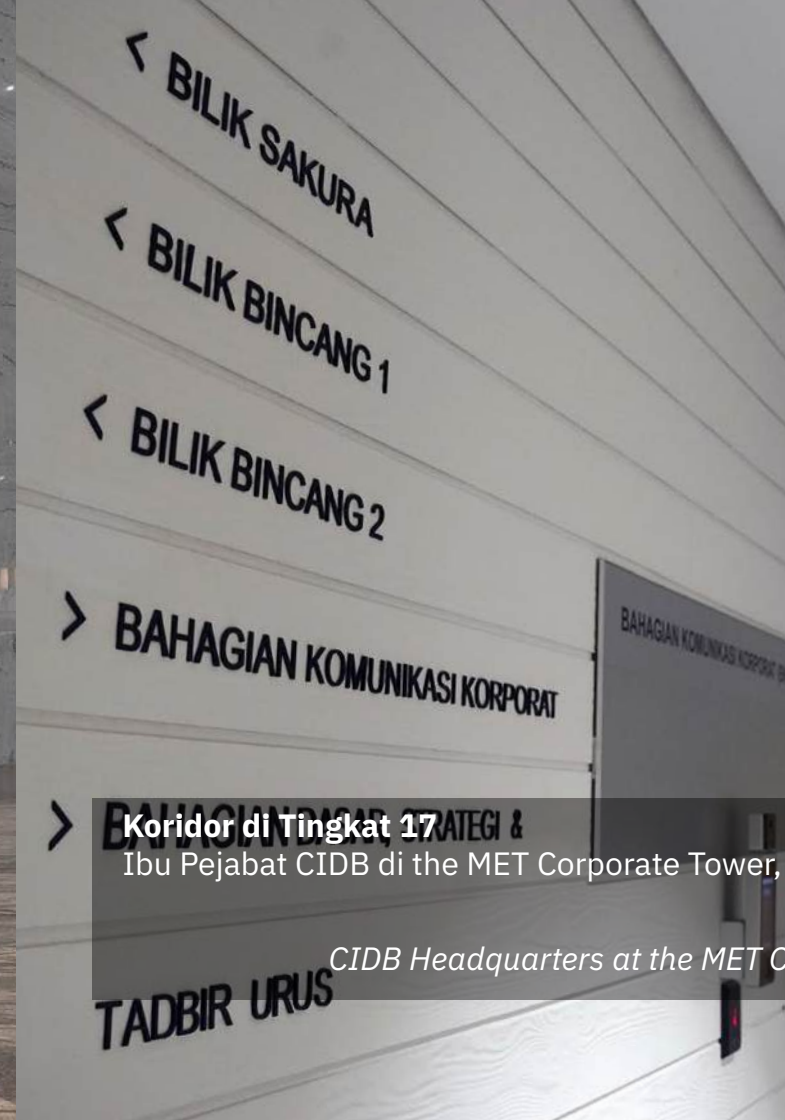
Transitioning into a new office space can signify a fresh start that provides an opportunity to reorganize workflows and foster a more collaborative environment. With spaces like gymnasium, karaoke room and jamming studio for recreational activities, not only staff's physical wellbeing but also mental health is taken care of to achieve work-and-life balance. The move can boost employee morale and productivity, breathing new life into the company culture. Embracing change and adapting to new physical spaces inevitably leads to innovation and invigorates the entire team.





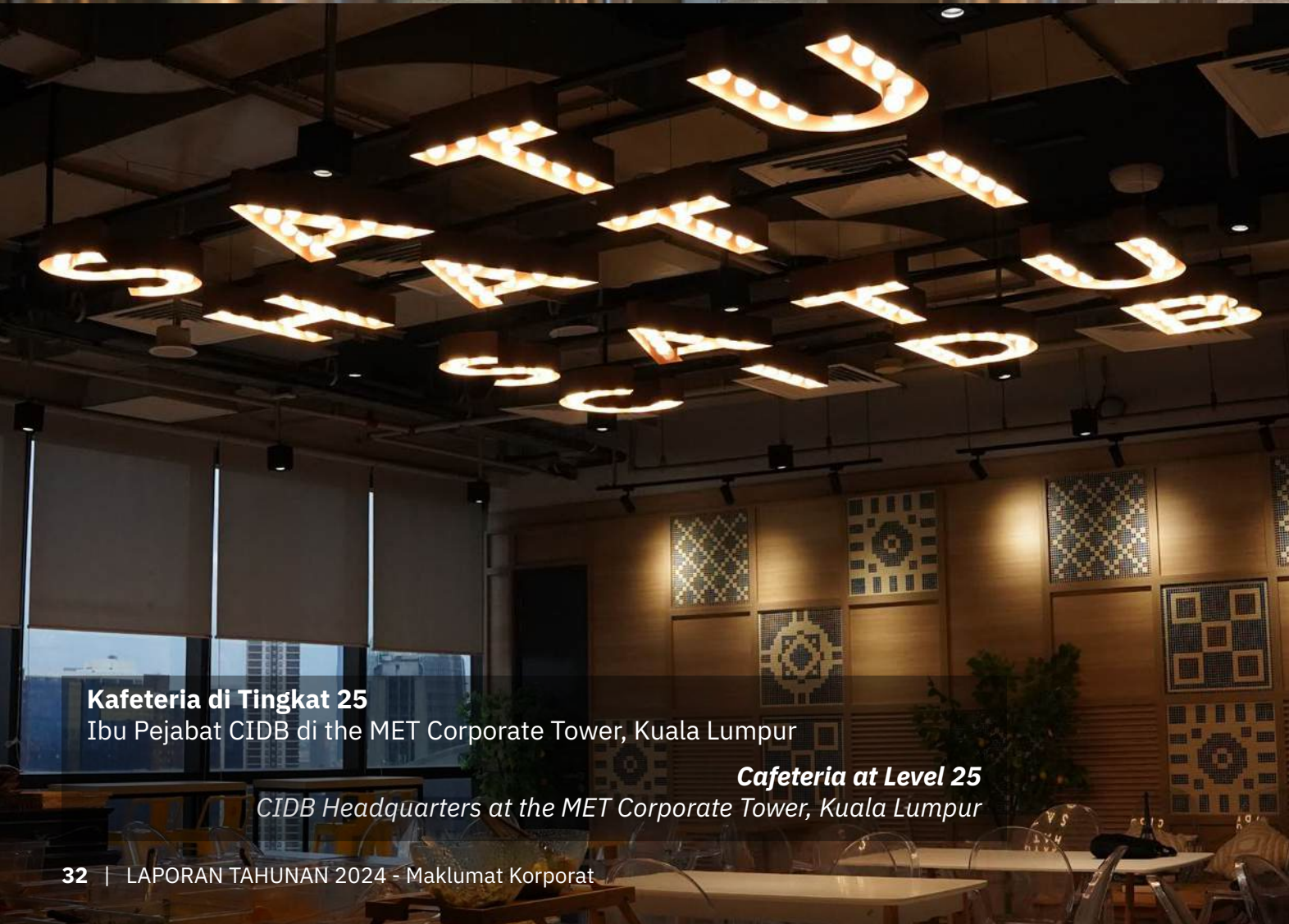
Lobi Lif
Ibu Pejabat CIDB di the MET Corporate Tower, Kuala Lumpur

Lift Lobby
CIDB Headquarters at the MET Corporate Tower, Kuala Lumpur



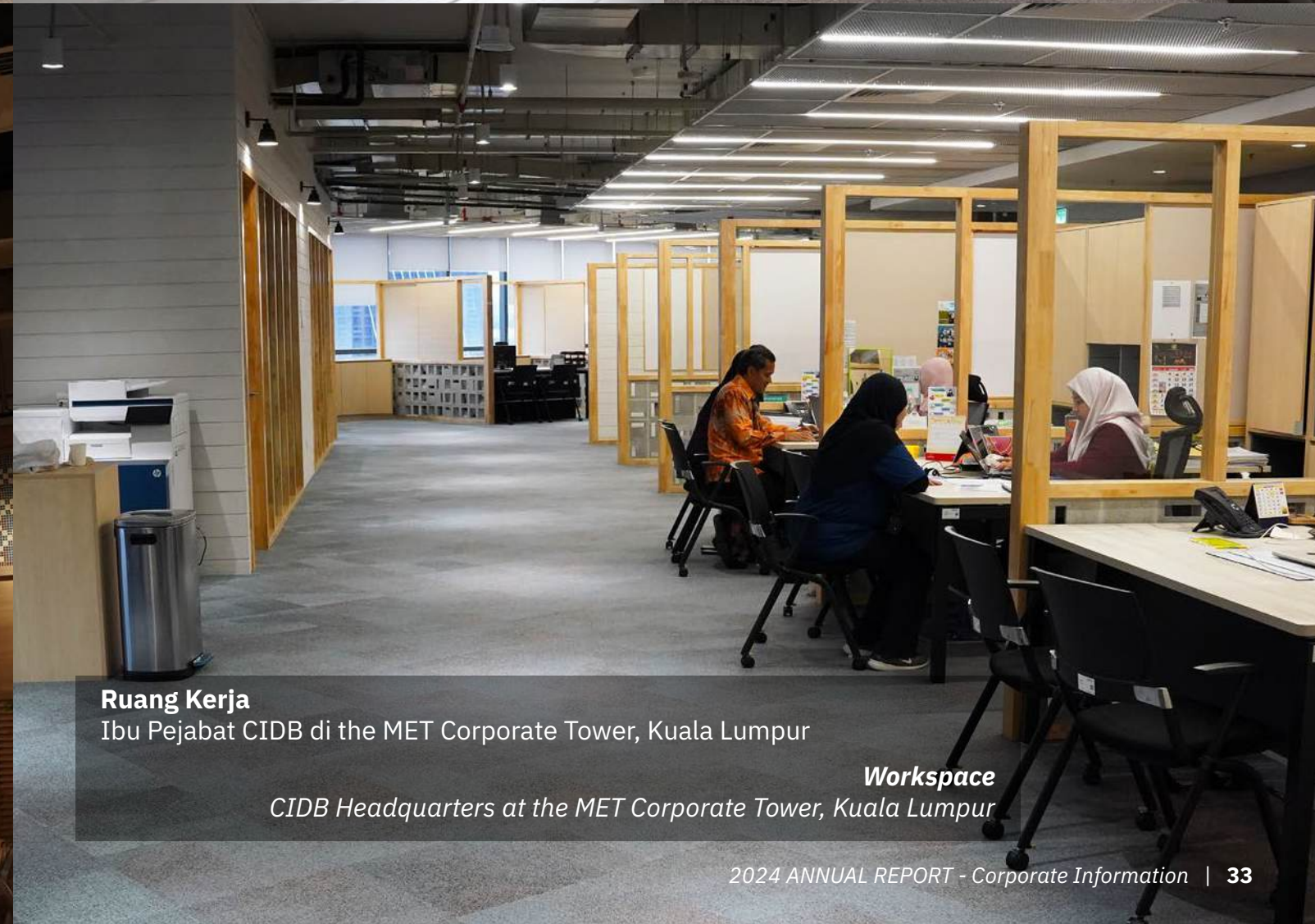
Koridor di Tingkat 17
Ibu Pejabat CIDB di the MET Corporate Tower, Kuala Lumpur

Corridor at Level 17
CIDB Headquarters at the MET Corporate Tower, Kuala Lumpur



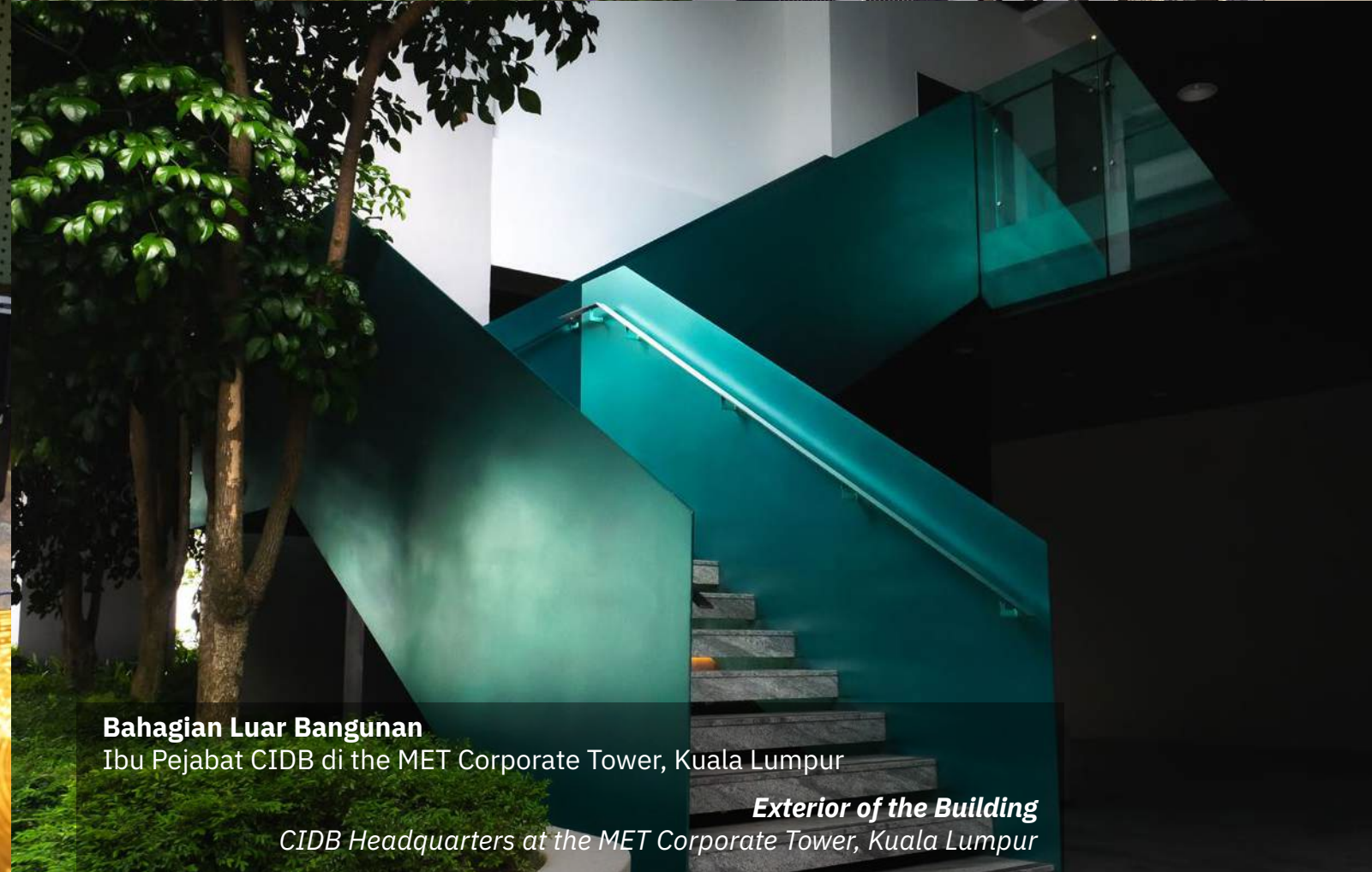
Kafeteria di Tingkat 25
Ibu Pejabat CIDB di the MET Corporate Tower, Kuala Lumpur

Cafeteria at Level 25
CIDB Headquarters at the MET Corporate Tower, Kuala Lumpur



Ruang Kerja
Ibu Pejabat CIDB di the MET Corporate Tower, Kuala Lumpur

Workspace
CIDB Headquarters at the MET Corporate Tower, Kuala Lumpur



Ruang Riadah di Tingkat 25

Ibu Pejabat CIDB di the MET Corporate Tower, Kuala Lumpur

Recreational Area at Level 25

CIDB Headquarters at the MET Corporate Tower, Kuala Lumpur

Bahagian Luar Bangunan

Ibu Pejabat CIDB di the MET Corporate Tower, Kuala Lumpur

Exterior of the Building

CIDB Headquarters at the MET Corporate Tower, Kuala Lumpur

CIDB NEGERI & CAWANGAN

CIDB States & Branches

PERLIS, KEDAH & PULAU PINANG

CIDB NEGERI PERLIS

No 10, Jalan Tuanku Syed Putra
(Jalan Kangar-Alor Setar), Seriab
01000 Perlis Indera Kayangan.
Tel : +604-9781 243
Faks : +604-9781 244

Yusrill Haffiz Hamzah
(Pengarah / Director)



CIDB NEGERI KEDAH

Lot 7 & 8, Kompleks Perniagaan Asas Jaya
Jalan Stadium
05100 Alor Setar, Kedah.
Tel : +604-7331 243
Faks : +604-7331 175

Muhammad Fariq Abdul Hamid
(Pengarah / Director)



CIDB PULAU PINANG

Tingkat 9, Bangunan KWSP
No. 3009 Off Lebuhraya Tengah 2
Bandar Seberang Jaya
13700 Seberang Jaya, Pulau Pinang.
Tel : +604-3902 448
Faks : +604-3907 448

Mohamad Norsani Katap
(Pengarah / Director)



KELANTAN, TERENGGANU & PAHANG

CIDB NEGERI KELANTAN

AG-01-07, Tingkat 1
Alwaqf Garden Boulevard @ Tunjung
H-Elite Hotel, Jalan Kuala Krai
16010 Kota Bharu, Kelantan.
Tel : +609-7444 311
Faks : +609-7434 311

Roswadi Muhammad
(Pengarah / Director)



CIDB NEGERI TERENGGANU

Tingkat 7, Menara Yayasan Islam Terengganu
Jalan Sultan Omar
20300 Kuala Terengganu, Terengganu.
Tel : +609-6245 311
Faks : +609-6238 973

Muhammad Rizuan Hamzah
(Pengarah / Director)



CIDB NEGERI PAHANG

A1, Tingkat Bawah
Jalan Seri Kuantan 2, Seri Kuantan Square
25050 Kuantan, Pahang.
Tel : +609-5178 734
Faks : +609-5178 751

Nur Iskandar Zulkefli
(Pengarah / Director)



PERAK, SELANGOR, & WILAYAH PERSEKUTUAN

CIDB NEGERI PERAK

Tingkat 5, Bangunan KWSP
Jalan Greentown
30450 Ipoh, Perak.
Tel : +605-2423 488
Faks : +605-2555 488

Zaini Yahya
(Pengarah / Director)



CIDB WILAYAH PERSEKUTUAN KUALA LUMPUR

Tingkat 11, Wisma FGV
Jalan Raja Laut
50350 Kuala Lumpur.
Tel : +603-2618 0000
Faks : +603-2618 0101 (Pentadbiran & Kewangan/Administration & Finance)

Dato' Ts. Dr. Gerald A/L Sundaraj
(Pengarah / Director)



CIDB NEGERI SELANGOR

Tingkat 5 & 6, Wisma PKPS
Persiaran Perbandaran, Seksyen 14
40675 Shah Alam, Selangor.
Tel : +603-5512 8600
Faks : +603-5512 8620

Heryanti Hilmi
(Pengarah / Director)



NEGERI SEMBILAN, MELAKA & JOHOR

CIDB NEGERI SEMBILAN

Wisma KoCIDB
Lot D30, Persiaran Utama S2/B2, Seremban 2
70300 Seremban, Negeri Sembilan.
Tel : +606-6016 311
Faks : +606-6017 311

Ts. Nor Hamiza Zahar
(Pengarah / Director)



CIDB NEGERI MELAKA

No. 31-1, Jalan TU 49A
Kompleks Komersial Boulevard
Taman Tasik Utama
75450 Ayer Keroh, Melaka.
Tel : +606-2328 895
Faks : +606-2328 950

Ts. Mohd Rizal Norman
(Pengarah / Director)



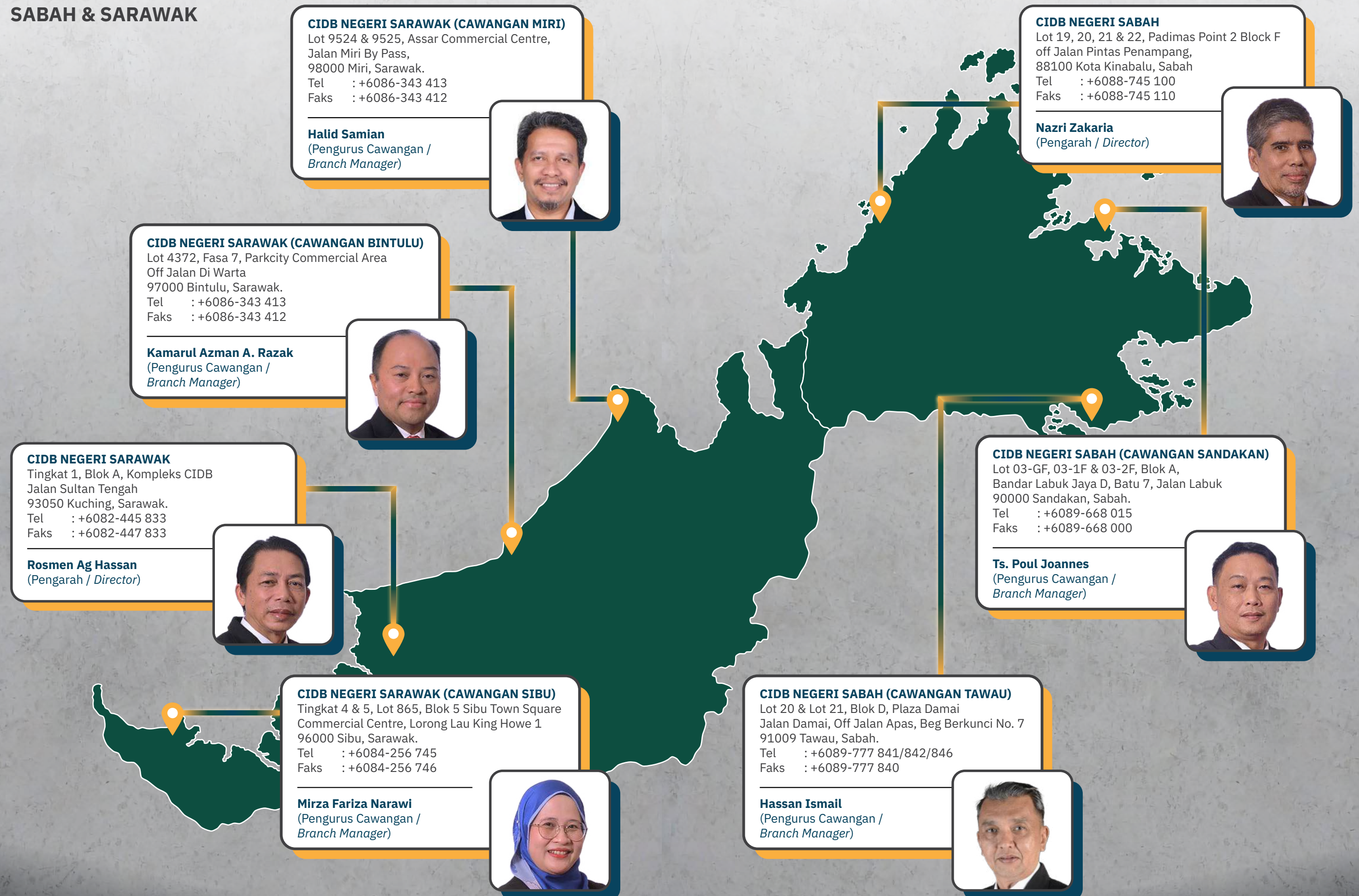
CIDB NEGERI JOHOR

Kompleks CIDB
Batu 3, Jalan Tampoi
81200 Johor Bahru, Johor.
Tel : +607-2300 520
Faks : +607-2314 472

Sr. Ahmad Farrin Mokhtar
(Pengarah / Director)



SABAH & SARAWAK



ANAK SYARIKAT

Subsidiaries

Pelaksanaan program pembangunan industri CIDB telah disokong secara aktif oleh anak-anak syarikat sepanjang tahun 2024. Berikut adalah senarai anak-anak syarikat tersebut:

The implementation of CIDB's industrial development program has been actively supported by subsidiaries throughout 2024. The following is a list of these subsidiaries:

1 CIDB HOLDINGS SDN. BHD. (CIDBH)



Penubuhan CIDBH pada tahun 1997 bertujuan sebagai entiti pelaburan, penggerak bagi program CIDB dan pengurusan Akademi Binaan Malaysia (ABM).

The establishment of CIDBH in 1997 was intended to be the investment arm, enabler for CIDB programmes and the management of the Akademi Binaan Malaysia (ABM).

Fokus utama aktiviti CIDBH termasuk:

- Pengujian, pensijilan, dan verifikasi produk dan bahan binaan
- Latihan dan pensijilan
- Penilaian kompetensi kemahiran
- Inisiatif kolaborasi bersama industri

The main focus of CIDBH activities include :

- *Testing, certification, and verification of construction products and materials*
- *Training and certification*
- *Skills competency assessment*
- *Collaboration initiatives with industry*

PENCAPAIAN UTAMA 2024 / 2024 KEY ACHIEVEMENTS

- 8 inisiatif kolaborasi bersama pemain industri dijalankan
- Lebih daripada 100 rakan kolaborasi
- 5 program dijalankan dalam inisiatif digitalisasi dan IOT
- 39 pusat penilaian kompetensi di 9 buah negara sumber diurus
- 8 collaborative initiatives with industry players carried out
- More than 100 collaborative partners
- 5 programmes executed in digitalization and IoT initiatives
- 39 competency assessment centres in 9 source countries managed

CIDBH boleh dihubungi di:

CIDBH can be reached at:

CIDB Holdings Sdn. Bhd.
Level 26 & 12, CIDB 520
The MET Corporate Towers
20, Jalan Dutamas 2
50480 Kuala Lumpur
Tel: 03-6206 0000

🌐 www.cidbholdings.com.my
f CidbHoldingsSdnBhd
in CIDB Holdings Sdn Bhd
📧 📷 📺 cidbholdings

CIDB Holdings Sdn. Bhd. pula mempunyai anak-anak syarikat seperti berikut:

CIDB Holdings Sdn. Bhd. also has the following subsidiaries:

- CIDB IBS Sdn Bhd (CISB)
- CIDB Technologies Sdn Bhd (CTSB)
- Akademi Binaan Malaysia (ABM)



1 a CIDB IBS Sdn Bhd (CISB)

CISB ditubuhkan pada tahun 2018 untuk menerajui penyelesaian dan menjadi pemangkin kepada transformasi industri IBS.

CISB was established in 2018 ultimately leading the solutions and catalyst for the transformation of the IBS industry.

Antara perkhidmatan CISB termasuk:

- Pembangunan dan pensijilan (IMPACT, VDP, CIS 24:2023, Skor IBS & latihan, penilaian, dan lain-lain)
- Pengurusan industri IBS (komersialisasi, data maklumat, Taman Industri IBS, ceramah produk, acara, pameran dan sebagainya)
- Khidmat nasihat/perunding & pengurusan projek (kolaborasi, MoU, rekabentuk & teknikal)

CISB services includes:

- *Development and certification (IMPACT, VDP, CIS 24:2023, IBS Score & training, assessment, etc.)*
- *IBS industry management (commercialization, data intelligence, IBS Industrial Park, product talks, events, exhibitions, etc.)*
- *Advisory/consulting services & project management (collaboration, MoU, design & technical)*

PENCAPAIAN UTAMA 2024 / 2024 KEY ACHIEVEMENTS

- 137 pengeluar IBS diperaku IMPACT
- Persidangan dan pameran BINA
- BINA: Construction Career Spotlight semasa ICW 2024 dengan kerjasama PERKESO dan ANSARA
- 37 IBS manufacturers IMPACT certified
- BINA conference and exhibition
- BINA: Construction Career Spotlight during ICW 2024 in collaboration with SOCSO and ANSARA.

CISB boleh dihubungi di:

CISB can be reached at:

CIDB IBS Sdn. Bhd.
Lot 8, Jalan Chan Sow Lin
55200 Kuala Lumpur
Tel: 03-9224 2280/2920
Faks/Fax: 03-9226 1868

🌐 www.cidbib.com.my
📧 📷 📺 cidbibsofficial



Persidangan dan Pameran BINA



1b CIDB Technologies Sdn Bhd (CTSB)

CTSB ditubuhkan pada tahun 2020 untuk melaksanakan program latihan dan penilaian pekerja binaan mahir. Dengan 7 buah cawangan di seluruh Malaysia, CTSB memberi fokus kepada bidang kimpalan, Pengujian Tanpa Musnah (NDT) dan Operasi Peledakan & Mengecat (BPO).

CTSB was established in 2020 to implement training and assessment programs for skilled construction workers. With 7 branches throughout Malaysia, CTSB focuses on the fields of Welding, Non-Destructive Testing (NDT) and Blasting & Painting Operations (BPO).

PENCAPAIAN UTAMA 2024 / 2024 KEY ACHIEVEMENTS

- 1195 belia dilatih
- 496 personel binaan dilatih
- 2110 penilaian dijalankan

- 1195 youth trained
- 496 construction personnel trained
- 2110 assessment conducted

CTSB boleh dihubungi di:

CTSB can be reached at:

CIDB Technologies Sdn. Bhd.
Lot 8, Seksyen 91
Jalan Chan Sow Lin
55200 Kuala Lumpur
Tel: 03-9281 2391

🌐 www.cidbtech.com.my
f [cidbtechnologies](https://www.facebook.com/cidbtechnologies)
📷 [cidb_technologies](https://www.instagram.com/cidb_technologies)
🎵 [cidbtechnologies](https://www.tiktok.com/@cidbtechnologies)
in [cidb-technologies-sdn-bhd](https://www.linkedin.com/company/cidb-technologies-sdn-bhd)



1c Akademi Binaan Malaysia (ABM)

Enam buah Akademi Binaan Malaysia (ABM) yang ditauliahkan oleh CIDB Malaysia sebagai pusat penilaian dan latihan kompetensi kemahiran pembinaan yang terdiri daripada:

Six Akademi Binaan Malaysia (ABM) accredited by CIDB Malaysia as a centre for competency assessment and construction skills training consisting of:

- Akademi Binaan Malaysia Wilayah Tengah / Central Region
- Akademi Binaan Malaysia Wilayah Utara / Northern Region
- Akademi Binaan Malaysia Wilayah Timur / Eastern Region
- Akademi Binaan Malaysia Wilayah Selatan / Southern Region
- Akademi Binaan Malaysia Sabah
- Akademi Binaan Malaysia Sarawak

PENCAPAIAN UTAMA 2024 / 2024 KEY ACHIEVEMENTS

- 3825 belia dilatih
- 4139 personel binaan dilatih
- 21,118 penilaian dijalankan
- 2 pelatih bertanding di World Skills Competition di Lyon, Perancis

- 3825 youth trained
- 4139 construction personnel trained
- 21,118 assessment conducted
- 2 trainees competed in the World Skills Competition in Lyon, France

ABM boleh dihubungi di:

ABM can be reached at:

ABM Wilayah Tengah
Lot 8, Jalan Chan Sow Lin
55200 Kuala Lumpur
Tel: 03-9200 2008
Faks/Fax: 03-9200 2009

📷 f [abmwilayahtengahofficial](https://www.facebook.com/abmwilayahtengahofficial)
🎵 [abmwilayahtengah](https://www.tiktok.com/@abmwilayahtengah)

ABM Wilayah Timur
Jenagor, 21700 Kuala Berang
Terengganu Darul Iman
Tel: 09-681 8327/28/86/96/97
Faks/: 09-681 8329

📷 f [abmwilayahtimur](https://www.facebook.com/abmwilayahtimur)
🎵 [abmtimur](https://www.tiktok.com/@abmtimur)

ABM Wilayah Utara
Lot 2991 & 2992,
Jalan Sintok – Padang Sanai
06010 Sintok, Kedah Darul Aman
Tel: 04-924 2200
Faks/Fax: 04-924 1100

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📷 🎵 [abmutara](https://www.tiktok.com/@abmutara)

ABM Wilayah Selatan
Lot 2067, Batu 3, Jalan Tampoi
81200 Johor Bahru
Johor Darul Takzim
Tel: 07-238 8152
Faks/Fax: 07-234 5808

f [AbmSelatan](https://www.facebook.com/AbmSelatan)
📷 🎵 [abmselatan](https://www.tiktok.com/@abmselatan)

ABM Wilayah Sabah
0.6KM, Jalan Kayu Madang 4,
Kampung Kayu Madang, Telipok
, 88450 Kota Kinabalu, Sabah
Tel: 03-4042 8880
Faks/Fax: 03- 4042 2880

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ABM Sarawak
Tingkat 1, Blok C, Kompleks CIDB
Jalan Sultan Tengah
93050 Kuching Sarawak
Tel: 082-446 700 / 448 700
Faks/Fax: 082-442 700

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Majlis Graduasi ABM & CIDB Tech

2 CIDB E-CONSTRUCT SERVICES SDN. BHD. (CIDBEC)



CIDBEC ditubuhkan pada tahun 2001 untuk menyediakan penyelesaian pembangunan industri pembinaan yang ringkas dan mampu milik melalui pemerikasaan BIM dan program IT yang inovatif, bermanfaat dan lestari.

CIDBEC was established in 2001 to provide simple and affordable solutions for the development of the construction industry through the empowerment of BIM and innovative, beneficial, and sustainable IT programmes.

PENCAPAIAN UTAMA 2024 / 2024 KEY ACHIEVEMENTS

- 8 buah Pihak Berkuasa Tempatan (PBT) menyertai program NBes
- 1,542 peserta dilatih BIM
- MyBIM Lab dan MyBIM Satelit dinaiktaraf
- Local Authorities participated in the NBes programme
- 1,542 participants trained in BIM
- MyBIM Lab and MyBIM Satelit upgraded

CIDBEC boleh dihubungi di:

CIDBEC can be reached at:

CIDB E-Construct Services Sdn. Bhd.
Tingkat 11, Menara Sunway Putra
Lot 100, Jalan Putra
50350 Kuala Lumpur
Tel: 03- 4040 0399
Faks/Fax: 03-4040 1289

www.cidbec.com.my
cidbec
CIDB E-Construct Services Sdn Bhd
mybimmalaysia

3 CONSTRUCTION RESEARCH INSTITUTE OF MALAYSIA (CREAM)



CREAM ditubuhkan pada tahun 2004 untuk menjalankan program - program penyelidikan dan pembangunan, penilaian & pensijilan, pengujian, perundingan dan pemeriksaan untuk industri pembinaan.

CREAM was established in 2004 to conduct programmes related to research and development, assessment & certification, testing, consultancy and inspection for the construction industry.

PENCAPAIAN UTAMA 2024 / 2024 KEY ACHIEVEMENTS

- 11 kajian/pembangunan/perundingan dilaksanakan
- 5,214 pengujian dijalankan
- 14 paten didaftarkan
- 316 produk diperakui
- 6,757 COA dikeluarkan
- 87 pemeriksaan bahan binaan dijalankan
- 346 penilaian QLASSIC dijalankan
- 177 penilaian SHASSIC dijalankan
- 52 penilaian MyCREST dijalankan
- 24 webinar diadakan
- 11 studies/development/consultancy conducted
- 5,214 testing conducted
- 14 patents registered
- 316 products certified
- 6,757 COA issued
- 87 building material inspection conducted
- 346 QLASSIC assessments conducted
- 177 SHASSIC assessments conducted
- 52 MyCREST assessments conducted
- 24 webinars held

CREAM boleh dihubungi di:

CREAM can be reached at:

Construction Research Institute of Malaysia (CREAM)
Level 14, CIDB 520
The MET Corporate Towers
20, Jalan Dutamas 2
50480 Kuala Lumpur
Tel: 03-2779 1479/1474

www.cream.my
cream-constructionresearch3662
CREAM CIDB
creamcidb

4 CONSTRUCTION LABOUR EXCHANGE CENTRE BERHAD (CLAB)



CLAB ditubuhkan pada tahun 2003 sebagai pemudahcara dalam urusan pengambilan dan penggunaan pekerja asing bagi sektor pembinaan.

CLAB was established in 2003 to facilitate the recruitment and employment of foreign workers for the construction sector.

Fungsi CLAB termasuk:

- Mengurus pengambilan pekerja binaan asing
- Mengurus kelulusan kuota bagi kontraktor G1 – G3
- Melaksanakan program pemutihan kad personel binaan
- Menyediakan Pusat Penempatan Pekerja (CLQ)

CLAB's functions includes:

- Manage the recruitment of foreign construction workers
- Manage the approval of quotas for G1 – G3 contractors
- Implement the construction personnel card legalisation programme
- Provides Centralized Labour Quarters

PENCAPAIAN UTAMA 2024 / 2024 KEY ACHIEVEMENTS

- 1,211 kontraktor berdaftar dengan CLAB
- 8,046 pekerja binaan asing diurus
- 10,365 pekerja asing berdaftar bawah program Pemutihan Kad Personel Binaan
- 1,211 contractors registered with CLAB
- 8,046 foreign labours managed
- 10,365 foreign workers registered under the construction personnel card legalisation programme

CLAB boleh dihubungi di:

CLAB can be reached at:

Construction Labour Exchange Centre Berhad (CLAB)
Level 2, Annexe, Menara Milenium,
No. 8, Jalan Damanlela
Pusat Bandar Damansara
50490 Kuala Lumpur
Tel: 03-2095 9599
Faks/Fax: 03-2095 9566

www.clab.com.my
clabmalaysia4625
constructionlabourexchangecentreberhad
clabmalaysia

SUMBER MANUSIA

Human Resources



Perhimpunan Bulanan CIDB Ogos

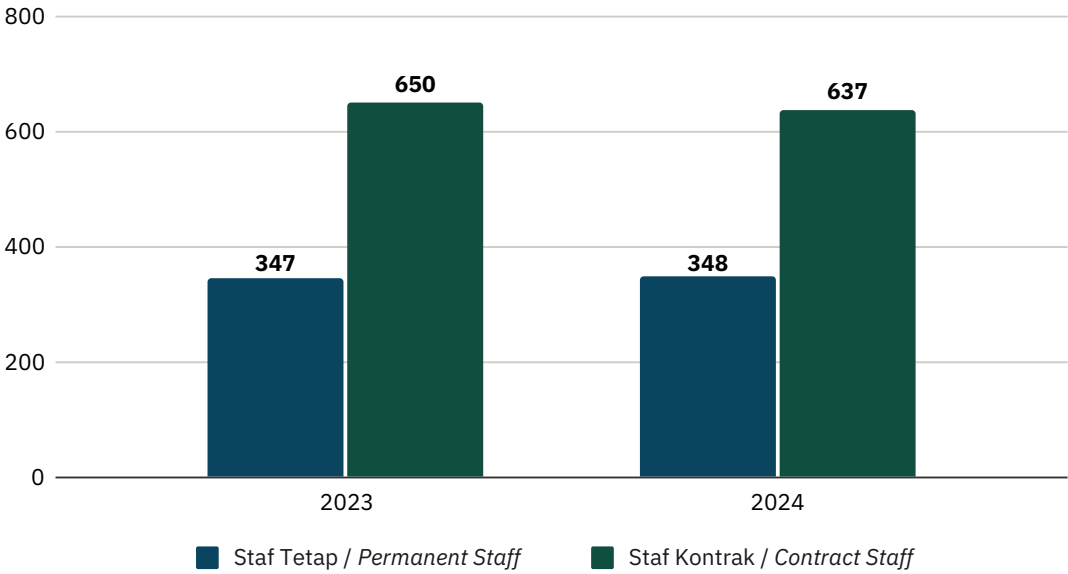
Pada akhir Disember 2024, CIDB mempunyai seramai 985 orang staf di mana seramai 348 orang daripada jumlah tersebut terdiri daripada staf lantikan tetap mengisi waran perjawatan yang telah diluluskan oleh Jabatan Perkhidmatan Awam (JPA). Sementara itu, seramai 637 orang staf berstatus kontrak terus memainkan peranan penting dalam menjayakan pelaksanaan fungsi-fungsi utama CIDB sebagaimana yang digariskan di bawah Akta CIDB 520 (Pindaan) 2011. Terdapat pengurangan sebanyak 1.2% keseluruhan jumlah staf berbanding 2023. Pecahan staf mengikut kategori pada tahun 2024 berbanding tahun 2023 adalah seperti di bawah:

At the end of December 2024, CIDB has a total of 985 employees in which a total of 348 staff were permanent staff filling the approved posts warranted by the Public Service Department (PSD). Meanwhile, 637 contractual staff continue to play an important role in ensuring the implementation of CIDB's key functions as set out under the CIDB Act 520 (Amendment) Act 2011. There was a decrease of 1.2% in the total number of staff compared to 2023. The breakdown of staff by category in 2024 compared to 2023 is as follows:

Bilangan dan pengisian jawatan pada akhir Disember 2024 berbanding 2023
Number of positions and posts filled at the end of December 2024 compared to 2023

Kategori/Kumpulan Jawatan Categories/Group of Posts	Bilangan Jawatan Tetap Number of Permanent Posts	Pengisian Jawatan Posts Filled							
		Tetap Permanent		Pinjaman Secondment		Kontrak Contract		Jumlah Total	
		2024	2023	2024	2023	2024	2023	2024	2023
Jawatan Utama Sektor Awam (JUSA) Public Sector Superscale	4	1	2	-	-	-	-	1	2
Pengurusan & Profesional Management & Professional	84	76	78	-	-	92	94	168	172
Pelaksana (Sokongan) Implementors (Support)	287	271	267	-	-	545	556	816	823
Jumlah Total	375	348	347	-	-	637	650	985	997

Bilangan staf tetap berbanding staf kontrak
Number of permanent staff against contract staff



Dari segi taburan staf, Ibu Pejabat CIDB mempunyai 408 orang staf pada tahun 2024, manakala pejabat-pejabat negeri dan cawangan mempunyai seramai 577 staf. Terdapat pengurangan sebanyak 0.98% jumlah staf di Ibu Pejabat dan 0.98% di pejabat-pejabat negeri dan cawangan berbanding 2023. Taburan staf mengikut kategori pada tahun 2024 berbanding tahun 2023 adalah seperti di bawah:

In terms of staff distribution, CIDB Head Office had 408 employees in 2024, while state and branch offices had a total of 577 employees. There was a decrease of 1.21% in the number of staff at the Head Office and 1.19% in the state and branch offices compared to 2023. Staff distribution by category in 2024 compared to 2023 is as below:

Taburan Staf
Staff Distribution

Kategori/Kumpulan Jawatan Categories/Group of Posts	Ibu Pejabat Head Office		Pejabat / Cawangan Negeri State / Branch Offices		Jumlah Total	
	2024	2023	2024	2023	2024	2023
Jawatan Utama Sektor Awam (JUSA) Public Sector Superscale	1	2	-	-	1	2
Pengurusan & Profesional Management & Professional	122	121	46	51	168	172
Pelaksana (Sokongan) Implementors (Support)	285	290	531	533	816	823
Jumlah Total	408	413	577	584	985	997

PRESTASI KEWANGAN CIDB & KUMPULAN

CIDB & Group Financial Performance

HASIL / REVENUE

Berdasarkan Penyata Kewangan Telah Diaudit 2024, jumlah hasil yang diterima sehingga 31 Disember 2024 adalah sebanyak RM490.7 juta bagi CIDB dan RM538.0 juta bagi Kumpulan. Secara keseluruhannya, hasil tahun 2024 meningkat sebanyak RM125.4 juta (34%) berbanding hasil tahun 2023 yang berjumlah RM365.3 juta bagi CIDB manakala hasil tahun 2024 meningkat sebanyak RM129.9 juta (32%) berbanding hasil tahun 2023 yang berjumlah RM408.1 juta bagi Kumpulan.

Pengenaan levi masih kekal sebagai penyumbang utama hasil CIDB iaitu sebanyak RM299.4 juta atau 61% daripada jumlah keseluruhan hasil. Hasil daripada yuran pendaftaran adalah sebanyak RM88.5 juta (18%), hasil pelunasan geran kerajaan sebanyak RM26.0 juta (5%), hasil faedah dan dividen sebanyak RM21.9 juta (4%), hasil yang lain sebanyak RM18.1 juta (4%), hasil yuran kursus sebanyak RM14.1 juta (3%), hasil verifikasi bahan sebanyak RM13.0 juta (3%) dan hasil kompaun dan penalti sebanyak RM9.7 juta (2%).

Di peringkat Kumpulan, pengenaan levi juga masih kekal sebagai penyumbang utama hasil Kumpulan iaitu sebanyak RM299.4 juta atau 56% daripada jumlah keseluruhan hasil. Hasil daripada yuran pendaftaran adalah sebanyak RM88.5 juta (16%), hasil yang lain sebanyak RM39.9 juta (8%), hasil yuran kursus sebanyak RM38.0 juta (7%), %, hasil pelunasan geran kerajaan sebanyak RM26.0 juta (5%), hasil faedah dan dividen sebanyak RM23.5 juta (4%), hasil verifikasi bahan sebanyak RM13.0 juta (2%) dan hasil kompaun dan penalti sebanyak RM9.7 juta (2%).

Based on the 2024 Audited Financial Statement, the total revenue received as at 31 December 2024 is RM490.7 million for CIDB and RM538.0 million for the Group. Overall, revenue in 2024 increased by RM125.4 million (34%) compared to revenue in 2023 which amounted to RM365.3 million for CIDB while revenue in 2024 increased by RM129.9 million (32%) compared to revenue in 2023 amounting to RM408.1 million for the Group.

The imposition of levies still remains the main contributor to CIDB's revenue, amounting to RM299.4 million or 61% of the total revenue. Revenue from registration fees is RM88.5 million (18%), government grants RM26.0 million (5%), interest and dividends RM21.9 million (4%), other revenues of RM18.1 million (4%), course fees RM14.1 million (3%), material verification RM13.0 million (3%) and compounds and penalties RM9.7 million (2%).

At the Group level, levy imposition also remains the main contributor to the Group's revenue, amounting to RM299.4 million or 56% of the total revenue. Revenue from registration fees is RM88.5 million (16%), other revenues of RM39.9 million (8%), course fees RM38.0 million (7%), government grants RM26.0 million (5%), interest and dividends RM23.5 million (4%), material verification RM13.0 million (2%) and compounds and penalties RM9.7 million (2%).

Hasil CIDB dan Kumpulan 2024
CIDB and Group Revenue 2024

Sumber Hasil Source of Revenue	Hasil/Revenue (RM juta/ million)			
	Peringkat Kumpulan/Group Level		Peringkat CIDB/CIDB Level	
	2024	PYA 2023	2024	PYA 2023
Hasil Daripada Urus Niaga Bukan Pertukaran Revenue From Non-Exchange Transactions	423.6	314.0	423.6	313.6
Levi/Levy	299.4	213.4	299.4	213.4
Yuran Pendaftaran/Registration Fee	88.5	76.9	88.5	76.9
Kompaun & Penalti/Compound and Penalty	9.7	9.6	9.7	9.6
Geran Kerajaan/Government Grant	26.0	14.1	26.0	13.7
Hasil Daripada Urus Niaga Pertukaran Revenue From Exchange Transactions	112.0	91.2	66.2	51.1
Yuran Penilaian Kemahiran/Assessment Skills Fees	13.7	9.2	11.6	7.9
Yuran Kursus/Course Fees	38.0	34.6	14.1	11.4
Hasil Sewaan/Rental Revenue	3.7	3.2	2.1	2.6
Dividen/Dividends	0.4	0.5	0.4	-
Faedah Deposit Tetap/Fixed Deposits Interest	22.1	17.7	20.7	16.0
Hibah	1.0	1.7	0.8	1.6
Verifikasi Bahan/Material Verification	13.0	9.9	13.0	9.9
Jualan Dokumen/Sales of Documents	0.2	0.2	0.1	0.1
Lain-lain Urus Niaga Pertukaran/ Other Exchange Transactions	6.4	3.1	3.4	1.6
Fi Pengurusan Projek Perundingan, Pensijilan & Pendaftaran Management Fees for Project Consultation, Certification and Registration	13.4	11.0	-	-
Untung Belum Terealisasi/Unrealised Gains	0.1	0.1	-	-
Lain-lain Hasil/Other Revenues	2.4	2.9	0.9	0.6
Faedah Pinjaman Kenderaan/Vehicle Loan Interest	-	-	-	-
Bayaran Balik Geran/Grant Repayment	-	-	-	-
Pendapatan Hutang Ragu/Doubtful Debt Income	0.3	-	0.3	-
Keuntungan Mudharabah/Mudharabah Profits	0.3	0.3	0.2	0.3
Pelbagai Hasil/Miscellaneous Revenues	1.4	1.8	0.3	0.2
Keuntungan Jualan Hartanah, Loji & Peralatan Gain from disposal of Property, Plant & Equipment	0.2	0.4	0.1	0.1
Keuntungan Atas Nilai Saksama Pelaburan Hartanah Gain from fair value of investment property	-	0.4	-	-
Jumlah/Total	538.0	408.1	490.7	365.3

PERBELANJAAN / EXPENDITURE

Perbelanjaan keseluruhan bagi CIBD meningkat sebanyak RM51.4 juta (15%) kepada RM400.4 juta untuk tahun 2024 berbanding RM349.0 juta pada tahun 2023 manakala bagi Kumpulan juga meningkat sebanyak RM98.3 juta (25%) kepada RM489.4 juta untuk tahun 2024 berbanding RM391.1 juta pada tahun 2023.

Perbelanjaan mengurus tahun 2024 bagi CIBD meningkat sebanyak RM9.2 juta (6%) kepada RM168.5 juta berbanding tahun 2023 yang berjumlah RM159.3 juta. Perbelanjaan bagi program pembangunan industri meningkat sebanyak RM32.8 juta (21%) kepada RM192.2 juta berbanding RM159.4 juta pada tahun 2023. Perbelanjaan modal turut meningkat sebanyak RM9.4 juta (31%) kepada RM39.7 juta berbanding RM30.3 juta pada tahun 2023.

Perbelanjaan mengurus tahun 2024 bagi Kumpulan pula meningkat sebanyak RM19.0 juta (9%) kepada RM233.7 juta berbanding tahun 2023 yang berjumlah RM214.7 juta. Perbelanjaan bagi program pembangunan industri meningkat sebanyak RM42.2 juta (31%) kepada RM180.4 juta berbanding RM138.2 juta pada tahun 2023. Perbelanjaan modal turut meningkat sebanyak RM37.1 juta (97%) kepada RM75.3 juta berbanding RM38.2 juta pada tahun 2023.

Overall expenditure for CIBD increased by RM51.4 million (15%) to RM400.4 million in 2024 from RM349.0 million for 2023 while the Group also recorded an increased by RM98.3 million (25%) 2022 to RM489.4 million in 2024 from RM391.1 million for 2023.

CIBD’s operating expenses increased by RM9.2 million (6%) to RM168.5 million in 2024 compared to RM159.3 million in 2023. Expenditure for industrial development programmes increased by RM32.8 million (21%) to RM192.2 million compared to RM159.4 million in 2023. Capital expenditure increased by RM9.4 million (31%) to RM39.7 million compared to RM30.3 million in 2023.

Operating expenses for the Group increased by RM19.0 million (9%) to RM233.7 million in 2024 compared to RM214.7 million in 2023. Expenditure for industrial development programmes increased by RM42.2 million (31%) to RM180.4 million compared to RM138.2 million in 2023. Capital expenditure increased by RM37.1 million (97%) to RM75.3 million compared to RM38.2 million in 2023.

Perbelanjaan CIBD dan Kumpulan 2024 CIBD and Group Expenditure 2024					
Jenis Perbelanjaan Expenditure Types		Perbelanjaan Expenditure (RM Juta/Million)			
		Peringkat Kumpulan Group Level		Peringkat CIBD CIBD Level	
		2024	PYA 2023	2024	PYA 2023
Kos Pengeluaran Production Cost	a	7.4	13.3	-	-
Emolumen Emolument	b	108.5	103.4	82.0	80.9
Bekalan Perkhidmatan Service Supplies	c	4.3	5.3	3.5	4.7
Belanja Operasi Operational Expenditure	d	113.5	92.7	83.0	73.7
(A) Belanja Mengurus Management Expenditure	e=a+b+c+d	233.7	214.7	168.5	159.3
(B) Program Pembangunan Industri Industry Development Programmes		180.4	138.2	192.2	159.4
(C) Belanja Modal Capital Expenditure		75.3	38.2	39.7	30.3
Jumlah/Total	A+B+C	489.4	391.1	400.4	349.0

KEUNTUNGAN TERKUMPUL / ACCUMULATED PROFIT

Keuntungan terkumpul bersih di peringkat CIBD meningkat sebanyak RM126.3 juta (14%) daripada RM901.6 juta pada tahun 2023 kepada RM1.028 bilion pada tahun 2024.

Sementara itu kedudukan keuntungan terkumpul bersih di peringkat Kumpulan juga meningkat sebanyak RM118.6 juta (13%) daripada RM946.2 juta pada tahun 2023 kepada RM1.065 bilion pada tahun 2024.

The total accumulated profit at CIBD level increased by RM126.3 million (14%) from RM901.6 million in 2023 to RM1.028 billion in 2024.

At the Group level, total accumulated profit also increased by RM118.6 million (13%) from RM946.2 million in 2023 to RM1.065 billion in 2024.

Keuntungan Terkumpul CIBD dan Kumpulan 2024 CIBD and Group Accumulated Profit 2024					
Jenis Pendapatan Types of Income		Pendapatan Income (RM Juta/Million)			
		Peringkat Kumpulan Group Level		Peringkat CIBD CIBD Level	
		2024	PYA 2023	2024	PYA 2023
Lebihan pendapatan sebelum cukai Surplus income before tax	a	123.9	55.2	130.0	46.6
Cukai pendapatan Income tax	b	20.5	0.8	19.2	-0.1
Zakat	c	1.1	1.0	0.8	0.8
Kepentingan Minoriti Minority Interest	d	-	-	-	-
(A) Lebihan pendapatan selepas cukai Surplus income after tax	e=a-b-c-d	102.3	53.4	110.0	45.9
(B) Lebihan pendapatan di bawa ke hadapan Surplus income brought forward		946.2	892.6	901.6	855.7
Pelarasan Tahun Lepas Prior Year Adjustments	f	-	-	-	-
Keuntungan Penilaian Aktuari Actuarial Valuation Gain	g	16.2	0.6	16.3	-
Dividen dibayar kepada Kepentingan Bukan Kawalan Dividends paid to Non-Controlling Interests		0.1	-0.4	-	-
Hapuskira penghutang subsidiari Subsidiary Debtors write off	h	-	-	-	-
Jumlah/Total	A+B+f+g+h	1,064.8	946.2	1,027.9	901.6

TINJAUAN PENGGERUSI

Chairman's Overview

Dengan nama Allah Yang Maha Pemurah, Maha Penyayang,

Dengan penuh rasa syukur dan penghargaan, saya selaku Pengerusi Lembaga Pembangunan Industri Pembinaan Malaysia (CIDB) membentangkan Laporan Tahunan dan Penyata Kewangan bagi tahun kewangan yang berakhir pada 31 Disember 2024 yang mencerminkan pencapaian CIDB dan hala tuju masa depan industri pembinaan negara.

In the name of Allah, the Most Gracious, Most Merciful.

With sincere gratitude and appreciation, I, as Chairman of the Construction Industry Development Board of Malaysia (CIDB), present the Annual Report and Financial Statements for the financial year ended 31 December 2024 that reflects CIDB's achievements and the future direction of Malaysia's construction industry.



Inisiatif Malaysia Madani diteruskan di bawah kepimpinan Perdana Menteri YAB Dato' Seri Anwar Ibrahim yang telah melaksanakan reformasi signifikan pada tahun 2024. Ia mencerminkan Malaysia yang mengemudi arus ekonomi yang kompleks: mengekalkan pertumbuhan dan harga yang stabil sambil menggunakan dasar dan peraturan baharu untuk bersedia menghadapi cabaran ekonomi global.

CIDB Malaysia telah melangkah ke lembaran baharu amat menarik, yang menzahirkan kesediaannya untuk menghadapi cabaran masa depan dengan penuh keyakinan dan visi. Perpindahan ke ibu pejabat baharu yang moden dan strategik bukan sekadar perubahan lokasi fizikal; ia mencerminkan komitmen CIDB yang diperbaharui untuk membentuk industri pembinaan yang lebih berdaya tahan dan berpandangan jauh.

Langkah ini turut disusuli dengan penyusunan semula penempatan staf yang bertujuan menyelaraskan dan memperkemaskan operasi mengikut fungsi sepertimana yang digariskan dalam Akta 520. Hasilnya ialah sebuah organisasi yang lebih tangkas dan berasaskan fungsi, bersedia untuk memberi impak yang lebih besar.

The Malaysia Madani initiatives continued with significant reforms in 2024 under the leadership of Prime Minister YAB Dato' Seri Anwar Ibrahim. It reflects a Malaysia navigating complex economic currents: maintaining steady growth and stable prices while using new policies and regulations to prepare for the challenges of the global economy.

CIDB Malaysia has embarked on an exciting new chapter that underscores its readiness to meet future challenges with confidence and vision. The recent relocation to a strategically positioned, state-of-the-art headquarters marks more than a change in address; it reflects CIDB's renewed commitment to shaping a resilient and forward-looking construction industry.

This move was also followed by a reorganization of staff placements aimed at coordinating and streamlining operations according to functions as outlined in Act 520. The result is a more agile, function-driven organisation poised to deliver greater impact.

Menutup tahun dengan pencapaian bersejarah, CIDB dengan bangganya menyambut Ketua Eksekutif wanita pertama, Puan Zainora Zainal. Dikenali dengan wawasan yang strategik, kepakaran industri yang mendalam serta gaya kepimpinan yang inklusif, pelantikan beliau menandakan detik transformasi, bukan sahaja buat CIDB, malah bagi landskap pembinaan negara secara keseluruhan.

Tahun 2024 juga mencatatkan peristiwa penting bagi industri pembinaan Malaysia apabila ia merekodkan pertumbuhan dua digit yang mengagumkan buat pertama kali dalam lebih sedekad. Selepas bertahun-tahun mencatatkan pertumbuhan sederhana dalam lingkungan satu digit, lonjakan ini mencerminkan ketahanan, inovasi, dan momentum baharu dalam sektor ini. Dipacu oleh pelaburan strategik dalam infrastruktur, transformasi digital, serta permintaan yang dipulihkan dalam projek awam dan swasta, industri pembinaan kini muncul lebih kukuh dan dinamik. Pencapaian ini bukan sahaja menegaskan peranan penting sektor ini dalam pembangunan negara, malah menandakan era baharu yang lebih yakin, berdaya saing, dan mampan.

Peringkat global menampilkan pergolakan politik yang semakin memuncak serta peralihan pakatan yang mencetuskan ketidaktentuan di pelbagai rantau. Walaupun berlaku ketidakstabilan, pertumbuhan ekonomi kekal sederhana, dipacu oleh perbelanjaan yang berhati-hati, cabaran rantai bekalan dan ketidaktentuan pasaran tenaga.

Persekitaran Ekonomi

Pada tahun 2024, pertumbuhan ekonomi global kekal stabil pada kadar 3.2% (2023: 3.3%), disokong oleh permintaan domestik yang kukuh di negara-negara ekonomi utama serta pemulihan dalam aktiviti perdagangan global. Namun begitu, ketegangan geopolitik dan peraturan perdagangan yang lebih ketat terus menjadi risiko berterusan, manakala sistem kewangan kekal kukuh hasil daripada pembaharuan kawal selia dan penampunan modal yang mantap.

Capping off the year with a historic milestone, CIDB proudly welcomes its first-ever female Chief Executive, Puan Zainora Zainal. Renowned for her strategic acumen, deep industry expertise, and inclusive leadership style, her appointment signals a transformative moment, not only for CIDB but for the broader Malaysian construction landscape.

The year 2024 also marked a momentous event for Malaysia's construction industry, which recorded an impressive double-digit growth for the first time in over a decade. After years of steady yet modest single-digit expansion, this surge reflects the sector's resilience, innovation, and renewed momentum. Driven by strategic infrastructure investments, digital transformation, and a revitalized demand across public and private projects, the industry has emerged stronger and more dynamic. This achievement not only underscores the sector's vital role in national development but also signals a new era of confidence, competitiveness, and sustainable growth.

The global scene featured heightened political turbulence and shifting alliances, fuelling uncertainty across regions. Despite the instability, economic growth remains steady though modest, shaped by cautious spending, supply chain challenges and energy market volatility.

Economic Environment

In 2024, global economic growth remained steady at 3.2% (2023: 3.3%) supported by resilient domestic demand across major economies and a revival in global trade activity. However, geopolitical tensions and stricter trade rules posed ongoing risks, while financial systems stayed strong thanks to regulatory reforms and solid capital buffers.





Ekonomi Malaysia melepasi unjuran awal dan menunjukkan daya tahan yang ketara dalam keadaan ketidaktentuan global pada 2024. Pertumbuhan dicatatkan lebih tinggi pada 5.1% berbanding 3.6% pada 2023 didorong oleh penggunaan domestik yang kukuh, pelaburan dan momentum eksport yang teguh. Inflasi kekal rendah dan stabil manakala Ringgit Malaysia mengukuh secara sederhana selaras dengan akaun semasa dan sokongan dasar yang mantap. Kerajaan meneruskan pelaksanaan reformasi struktur secara berterusan, merangkumi penyeragaman subsidi serta penambahbaikan dalam bidang pendidikan dan kesihatan, bagi mengekalkan hala tuju negara ke arah status berpendapatan tinggi di tengah-tengah ketidakpastian global.

The Malaysian economy surpassed initial projections and demonstrated marked resilience amid global uncertainties in 2024. Growth was higher at 5.1% compared to 3.6% in 2023 fuelled by robust domestic consumption, investment, and export momentum. Inflation remained low and stable while the Malaysian Ringgit strengthened modestly reflecting strong current accounts and policy support. The Government continued its steady rollout of structural reforms ranging from subsidy rationalisation to education and healthcare improvements in maintaining Malaysia's high-income trajectory amid global uncertainties.

Sidang Kemuncak Construction Industry Congress (CIC) 2024

Tinjauan Industri Pembinaan Malaysia

Sektor pembinaan mencatatkan pertumbuhan dua angka sebanyak 17.5% pada 2024 (2023: 6.1%). Ini merupakan pertumbuhan tertinggi dalam satu dekad, selaras dengan peningkatan kukuh dalam aktiviti pelaburan. Pertumbuhan didorong terutamanya oleh subsektor perdagangan khas dan kejuruteraan awam. Subsektor perdagangan khas mencatatkan pengembangan kukuh, disokong oleh kerja-kerja awal dan akhir seperti penyediaan tapak serta pemasangan elektrik, khususnya bagi projek kejuruteraan awam dan pembangunan industri. Sementara itu, subsektor kejuruteraan awam terus mengekalkan momentum, dipacu oleh kemajuan berterusan projek infrastruktur berbilang tahun, terutamanya dalam segmen pengangkutan. Aktiviti dalam subsektor kediaman terus meningkat, disokong oleh pelancaran projek perumahan baharu selaras dengan pemulihan pendapatan dan prospek pekerjaan yang lebih positif. Sementara itu, subsektor bukan kediaman pulih dengan kukuh, dipacu oleh pertumbuhan projek industri dan komersial.

Malaysian Construction Industry Overview

The construction sector registered a double-digit growth of 17.5% in 2024 (2023: 6.1%). This was the highest growth in a decade, consistent with the strong rise in investment activity. Growth was primarily driven by the special trade and civil engineering subsectors. The special trade subsector recorded strong expansion, underpinned by early- and end-stage works—including site preparation and electrical installations—particularly for civil engineering and industrial developments. Meanwhile, the civil engineering subsector sustained its momentum, supported by continued progress on multi-year infrastructure projects, especially within the transportation segment. Activity in the residential subsector continued to strengthen, supported by the rollout of new housing projects in line with improving income levels and employment prospects. Meanwhile, the non-residential subsector rebounded firmly, driven by the expansion of industrial and commercial developments.

Rekod pengisytiharan projek diawad di CIDB pada 2024 (sehingga Jun 2025) adalah sebanyak 19,288 projek bernilai RM227.3 bilion berbanding 16,304 projek bernilai RM154.1 bilion pada tahun 2023. Dari segi nilai, projek-projek tersebut terdiri daripada 66% projek bukan kediaman, 19% projek infrastruktur, 13% projek kediaman dan 2% projek kemudahan sosial. Projek sektor swasta merangkumi 72% daripada jumlah keseluruhan nilai, manakala projek sektor awam mewakili baki 28%. Ini mencerminkan peranan sektor swasta yang terus mendominasi pasaran pembinaan, dilengkapi dengan komitmen berterusan kerajaan terhadap pembangunan infrastruktur dan bukan kediaman.

The recorded number of awarded projects declared at CIDB in 2024 (as of June 2025) was 19,288 projects worth RM227.3 billion compared to 16,304 projects worth RM154.1 billion in 2023. In terms of value, the projects comprised of 66% non-residential projects, 19% infrastructure projects, 13% residential projects and 2% social amenities projects. Private sector projects accounted for 72% of the total value, while public sector projects represented the remaining 28%. This reflects the private sector's continued dominance in the construction market, complemented by the government's sustained commitment to infrastructure and non-residential development.



Prospek Masa Hadapan

Pada tahun 2025, pertumbuhan ekonomi global dijangka kekal stabil dalam lingkungan 2.8%–3.3% (2024: 3.2%), disokong oleh keadaan pasaran buruh yang menggalakkan, inflasi yang semakin reda serta pelonggaran berterusan dasar monetari global. Faktor-faktor ini dijangka membantu meredakan tekanan daripada ketidaktentuan berkaitan tarif dan dasar utama ekonomi global, di samping perkembangan geopolitik semasa.

Future Prospects

In 2025, global economic growth is expected to be broadly sustained between 2.8%–3.3% (2024: 3.2%) supported by favourable labour market conditions, moderating inflation and continued global monetary policy easing. These factors will help cushion against potential headwinds from the uncertainties surrounding tariff and other policies from major economies, alongside geopolitical developments.

Menjelang tahun 2025, landskap luaran dijangka menjadi semakin kompleks. Ketidaktentuan yang kian meningkat akibat pelaksanaan semula dasar sekatan perdagangan serta ketegangan geopolitik yang berterusan bakal menjadi cabaran utama bagi Malaysia sebagai sebuah ekonomi kecil dan terbuka. Secara khusus, kekuatan permintaan global akan bergantung kepada perkembangan sekatan perdagangan dan langkah balas yang dilaksanakan oleh ekonomi utama dunia. Dalam konteks ini, ekonomi Malaysia diunjurkan berkembang antara 4.5% hingga 5.5% pada tahun 2025.

Looking ahead to 2025, the external landscape is expected to become increasingly complex. Rising uncertainties stemming from renewed trade-restrictive policies and ongoing geopolitical tensions present notable challenges for Malaysia as a small and open economy. In particular, the strength of global demand will hinge on the evolution of trade restrictions and counter measures introduced by major economies. Against this backdrop, Malaysia's economy is projected to expand between 4.5% and 5.5% in 2025.

Sektor pembinaan Malaysia dijangka terus mencatat pertumbuhan kukuh pada tahun 2025, meskipun pada kadar yang lebih sederhana iaitu 11% berbanding 17.5% pada tahun 2024. Pertumbuhan akan disokong oleh kesinambungan aktiviti dalam subsektor bukan kediaman, perdagangan khas dan kediaman. Pertumbuhan dalam subsektor bukan kediaman, dijangka kekal teguh, dipacu oleh projek dalam segmen hartanah industri dan komersial.

The Malaysian construction sector is projected to sustain strong growth in 2025, albeit at a more moderate pace of 11% compared to 17.5% in 2024. Expansion will be supported by continued momentum across the non-residential, special trade, and residential subsectors. Growth in the non-residential segment is expected to remain resilient, underpinned by projects in both industrial and commercial property segments.



CIDB QUEST Day

Subsektor perdagangan khas dijangka memperoleh manfaat daripada pelaksanaan projek berskala kecil yang diumumkan di bawah Belanjawan 2025, serta kerja-kerja akhir bagi projek infrastruktur berskala besar yang hampir siap. Subsektor kediaman pula akan didorong oleh pelancaran projek perumahan baharu, khususnya dalam segmen perumahan mampu milik. Insentif kerajaan seperti pelepasan cukai individu untuk pembeli rumah pertama dijangka merangsang permintaan perumahan. Sementara itu, subsektor kejuruteraan awam dijangka mencatat pertumbuhan sederhana berikutan penyempurnaan projek infrastruktur seperti LRT3 dan Sistem Transit Rapid Johor Bahru–Singapura (RTS) Link.

Prestasi CIDB Tahun 2024

Pelaksanaan program-program CIDB di peringkat organisasi telah dipacu oleh empat Pelan Strategik. Bagi memperkukuhkan tadbir urus yang baik termasuk ketelusan pemantauan, maka KPI Pelan Strategik Pembinaan (C4.0) 2021 – 2025 telah diselaraskan di bawah Pelan Strategik CIDB (CSP) 2021 – 2025. Berikut merupakan pelan strategik yang melaporkan pencapaian CIDB:

- Pelan Strategik CIDB 2021-2025 (CSP);
- Pelan Strategik ICT CIDB 2020-2025 (ISP);
- Pelan Antirasuah Organisasi CIDB 2021 – 2025 (OACP); dan
- Pelan/KPI di bawah Kementerian Kerja Raya

Tahun 2024 merupakan tahun keempat CSP dilaksanakan dengan prestasi mencapai 97% berbanding sasaran 100%. Pencapaian ini mencatatkan penurunan sebanyak 2.2% berbanding tahun 2023 (99.2%). Berikutan kajian separuh penggal dan penjajaran CSP pada tahun 2023, Peta Strateginya juga telah dikemaskini bagi mensasarkan hasil yang lebih strategik khususnya ke arah pelaksanaan lima Signature Projects CSP (SgP). Terdapat 52 Strategi Inisiatif (SI) dimana 48 SI mencapai sasaran melebihi 85% (hijau) dan 4 SI mencapai di antara 60% ke 85% (kuning).

ISP CIDB telah memasuki tahun kelima pelaksanaannya dan berjaya mencapai kemajuan 100%. Sebanyak 25 KPI telah berjaya dilaksanakan dengan pencapaian semua KPI melebihi 85% (hijau).

Pada tahun 2024, pencapaian OACP CIDB adalah 100%. Kebanyakan inisiatif telah siap sepenuhnya dengan baki 16 inisiatif daripada jumlah asal 94 inisiatif telah mencapai melebihi 90% (hijau).

CIDB juga turut menyumbang dalam melaksanakan KPI di bawah Kementerian Kerja Raya pada tahun 2024. Selain daripada Pelan Strategik Organisasi Kementerian (PSO KKR) 2021 – 2025, Kerangka Strategi Malaysia MADANI (KSMM) juga telah mengariskan lima (5) inisiatif yang telah dijadikan “Pledge of Result” oleh YB Menteri Kerja Raya dan satu lagi KPI adalah KPI Ketua Setiausaha (KSU). Jumlah keseluruhan KPI adalah 9 di mana kesemuanya mencapai melebihi 100%.

The special trade subsector is expected to gain momentum from the rollout of small-scale projects announced under Budget 2025 and end-stage works from major infrastructure developments nearing completion. The residential subsector will be buoyed by new housing initiatives, particularly in the affordable housing segment. Government incentives—such as personal tax relief for first-time homebuyers—are anticipated to further stimulate demand. Meanwhile, the civil engineering subsector is projected to record moderate growth, reflecting the near-completion of infrastructure projects including the LRT3 and the Johor Bahru–Singapore Rapid Transit System (RTS) Link.

CIDB Performance in 2024

The implementation of CIDB programmes at the organizational level had been driven by four Strategic Plans. To strengthen good governance including monitoring transparency, the KPIs of the Construction Strategic Plan (C4.0) 2021 – 2025 had been aligned under the CIDB Strategic Plan (CSP) 2021 – 2025. The following are the strategic plans reporting on CIDB's achievements:

- CIDB Strategic Plan 2021-2025 (CSP);
- CIDB ICT Strategic Plan 2020-2025 (ISP);
- CIDB Organizational Anti-Corruption Plan 2021 - 2025 (OACP); and
- Plans/KPIs under the Ministry of Works

2024 is the fourth year of CSP implementation with a performance of 97% against the target of 100%. This achievement recorded a decrease of 2.2% compared to 2023 (99.2%). Following the mid-term review and alignment of the CSP in 2023, its Strategy Map has also been updated to target more strategic outcomes, particularly towards the implementation of the five CSP Signature Projects (SgP). There are 52 Strategic Initiatives (SIs) with 48 SIs achieving above 85% (green) and 4 SIs achieving between 60% and 85% (yellow).

CIDB's ISP has entered its fifth year of implementation and has successfully achieved 100% progress. A total of 25 KPIs have been executed, with all KPIs recording achievements above 85% (green).

In 2024, the CIDB's OACP achieved 100%. Most initiatives have been fully completed, with the remaining 16 initiatives out of the original 94 having achieved over 90% (green).

CIDB also contributed in implementing KPIs under the Ministry of Works in 2024. Apart from the Ministry's Organizational Strategic Plan (PSO KKR) 2021 - 2025, the Malaysia MADANI Strategy Framework (KSMM) has also outlined five initiatives which have been made a "Pledge of Result" by the YB Minister of Works and another KPI is the KPI of the Secretary General (KSU). The total number of KPIs is 9, all of which achieved more than 100%.



Penghargaan

Misi CIDB kekal mencabar dan menuntut transformasi berterusan bagi menangani cabaran industri. Dengan sokongan padu daripada Kementerian Kerja Raya, Anggota Lembaga, Agensi Kerajaan, para pemegang taruh industri serta pasukan CIDB yang berdedikasi, kita berada pada landasan kukuh untuk memperkasakan CIDB sebagai institusi yang dipercayai dalam menyumbang kepada kemajuan negara.

Appreciations

CIDB's mission remains demanding, calling for ongoing transformation to meet industry challenges. With the unwavering support of the Ministry of Works, Board Members, Government Agencies, industry stakeholders, and the dedicated CIDB team, we are well-positioned to strengthen CIDB as a trusted institution serving the nation.

Sesi Kunjungan Hormat PKMM ke CIDB Malaysia

Bagi pihak CIDB, kami amat menghargai jasa dan sumbangan Datuk Seri Hj. Hasnol Zam-Zam Hj. Ahmad, mantan Ketua Setiausaha Kementerian Kerja Raya yang telah berpindah ke Kementerian Sains, Teknologi dan Inovasi serta Dato' Ir. Hj. Alhadi Ibrahim dan Datuk NK Tong yang telah tamat keanggotaan mereka. Kepimpinan, panduan strategik dan sokongan padu yang telah diberikan sepanjang tempoh perkhidmatan mereka telah menjadi tunjang kepada usaha CIDB dalam memastikan hala tuju organisasi sentiasa selari dengan keperluan industri dan aspirasi negara. Semoga Allah memberkati mereka agar terus cemerlang dalam setiap usaha dan dikurniakan kejayaan dan kesejahteraan.

On behalf of CIDB, we are profoundly grateful to Datuk Seri Hj. Hasnol Zam-Zam Hj. Ahmad, former Secretary-General of the Ministry of Works who has moved to the Ministry of Science, Technology and Innovation as well as Dato' Ir. Hj. Alhadi Ibrahim and Datuk NK Tong who had completed their term in office. Their stewardship, strategic guidance, and unwavering support throughout the years have been vital in ensuring CIDB's alignment with national priorities and industry needs. May Allah bless them for continued excellence in all future pursuits, along with enduring success and well-being.

Lembaga Pengarah juga ingin merakamkan setinggi-tinggi penghargaan kepada Dato' Sr. Mohd. Zaid Zakaria mantan Ketua Eksekutif dan En. Razuki Ibrahim, mantan Timbalan Ketua Eksekutif I yang telah bersara daripada perkhidmatan awam. Kepimpinan mereka yang berwawasan serta dedikasi terhadap kecemerlangan yang tidak berbelah bahagi dalam menerajui organisasi melalui fasa-fasa penting pembangunan dan transformasi telah memperkukuhkan CIDB ke arah inovasi, kelestarian dan pembangunan nasional. CIDB mengucapkan selamat maju jaya untuk masa depan yang cemerlang, makmur dan penuh kesihatan.

Kami mengalu-alukan pelantikan Anggota Lembaga baharu Dato' Seri Azman Ibrahim, Ketua Setiausaha Kementerian Kerja Raya dan Datuk Ir. Ho Hon Sang mewakili Persatuan Pemaju Hartanah dan Perumahan Malaysia. Pihak Lembaga mempunyai kepercayaan bahawa barisan Anggota Lembaga baharu ini akan membawa kepelbagaian kepakaran dan perspektif strategik dalam memperkukuh tadbir urus CIDB. Sumbangan mereka amat bernilai dalam usaha berterusan kami membentuk masa depan industri pembinaan negara.

Melangkah ke hadapan, industri pembinaan bersedia untuk meneruskan momentum dengan menjadikan inovasi, kelestarian, dan pembangunan bakat sebagai teras utama pertumbuhan. Dengan penekanan yang semakin meningkat terhadap amalan pembinaan hijau, pembinaan rendah karbon dan ekosistem digital bersepadu, sektor ini terus berkembang untuk memenuhi piawaian global sambil menyesuaikan diri dengan keperluan tempatan. Kerjasama strategik antara pihak awam dan swasta akan menjadi pemangkin kepada peluang baharu, terutamanya dalam bidang perumahan mampu milik, infrastruktur tahan iklim dan perancangan bandar pintar. Ketika kita melangkah ke tahun-tahun mendatang, industri ini bukan sahaja membina struktur fizikal, tetapi turut membentuk masa depan yang inklusif, berdaya tahan dan bersedia menghadapi cabaran masa depan.

The Board also extends its deepest appreciation to Dato' Sr. Mohd. Zaid Zakaria, the former Chief Executive and En. Razuki Ibrahim, the former Deputy Chief Executive I who had since retired from the civil service. Their visionary leadership and unwavering dedication towards excellence in steering the organization through pivotal phases of growth and transformation had strengthened CIDB's ongoing pursuit of innovation, sustainability, and national development. CIDB extends its best wishes for a future marked by excellence, prosperity, and good health.

We extend a warm welcome to our newly appointed Board Members Dato' Seri Azman Ibrahim, the Secretary General of the Ministry of Works and Datuk Ir. Ho Hon Sang representing the Malaysian Real Estate and Housing Developers Association. The Board is confident that the newly appointed members will bring diverse expertise and strategic perspectives in strengthening CIDB's governance. Their contributions will be invaluable as we continue to shape the future of Malaysia's construction industry.

Looking ahead, the construction industry is poised to build on its momentum by embracing innovation, sustainability, and talent development as core pillars of growth. With increasing emphasis on green building practices, low-carbon construction and integrated digital ecosystems, the sector is evolving to meet global standards while addressing local needs. Strategic collaborations between public and private stakeholders will be key to unlocking new opportunities, especially in areas such as affordable housing, climate-resilient infrastructure and smart urban planning. As we move into 2025 and beyond, the industry stands ready not only to construct physical structures, but to shape a future that is inclusive, resilient and future-proof.



Majlis Perasmian Tower Crane MRCB

International Construction Week Opening Ceremony 2024



Warga kerja kita merupakan pemacu utama kemajuan. Bagi merealisasikan potensi sepenuhnya, kita perlu mengamalkan pendekatan inklusif yang membentuk budaya organisasi yang dinamik—yang mengutamakan pembangunan bakat, memupuk kesetiaan dan mendorong pertumbuhan dari dalam. Dengan menyemai semangat bersama dan memperkasa setiap individu untuk cemerlang, kita membina asas kejayaan yang mampan. Syabas dan tahniah kepada semua atas dedikasi dan kecemerlangan berterusan yang tidak berbelah bahagi.

Our workforce stands as the most vital engine of growth. To unlock its full potential, we must embrace an inclusive approach that fosters a dynamic organizational culture—one that prioritizes talent development, fosters loyalty and drives growth from within. By cultivating a shared sense of purpose and empowering every individual to thrive, we lay the foundation for sustainable success. Congratulations to all for your unwavering continued dedication and excellence.

YB. Ir. Hj. Yusuf Hj. Abd. Wahab
Pengerusi / Chairman



ACARA UTAMA

Main Events

LAWATAN TAPAK PEMBANGUNAN TAMAN PERINDUSTRIAN IBS DI MACHANG, KELANTAN

29 APR
APR

Site Visit to the Ibs Industrial Park Development in Machang, Kelantan



Timbalan Menteri Kerja Raya, Datuk Seri Ahmad Maslan telah melawat tapak pembangunan Taman Perindustrian IBS di Sungai Bagan, Machang, Kelantan yang bakal siap pada Mac 2025. Turut hadir adalah Ketua Penolong Pengarah Sektor, Kerajaan Negeri Kelantan, En. Hafiz Che Mahmood mewakili Dato' Kaya Setia Dato' Hj. Nazran Muhammad, Setiausaha Kerajaan Kelantan, Timbalan Ketua Eksekutif Kumpulan, Perbadanan Kemajuan Iktisas Negeri Kelantan (PKINK), Ir. Hamdzah Abdul Rahman, Timbalan Ketua Eksekutif I CIDB, Tn. Hj. Razuki Ibrahim dan Pengarah Jabatan Kerja Raya Kelantan, Ir. Suhaili Ismail.

Projek ini diterajui oleh Persatuan Kontraktor Perumahan Kelantan (PKPK) dengan sokongan Kerajaan Negeri dan kerjasama CIDB IBS Sdn. Bhd., bagi memperluaskan penggunaan sistem IBS di Kelantan. Dibangunkan atas tanah seluas 200 ekar, taman ini dijangka menjadi pemangkin ekonomi pembinaan di Pantai Timur dan model bagi wilayah lain dalam membentuk ekosistem IBS nasional.

PKINK bertanggungjawab melaksanakan pembangunan yang melibatkan 47 lot perindustrian, 60 lot komersial, Pusat Kecemerlangan IBS, serta kemudahan asas lain dengan peruntukan RM90 juta daripada EPU. Kementerian Kerja Raya komited untuk bekerjasama erat dengan semua pihak dalam merealisasikan projek ini. Setakat ini, semua 47 lot perindustrian telah terjual.

Deputy Minister of Works, Datuk Seri Ahmad Maslan, visited the development site of the IBS Industrial Park in Sungai Bagan, Machang, Kelantan, due to be completed by March 2025. Also present were Mr. Hafiz Che Mahmood, Principal Assistant Director (Sectoral) of the Kelantan State Government representing Dato' Kaya Setia Dato' Hj. Nazran Muhammad, State Secretary of Kelantan; Ir. Hamdzah Abdul Rahman, Deputy Group Chief Executive of the Kelantan State Professional Development Corporation (PKINK); Tn. Hj. Razuki Ibrahim, Deputy Chief Executive I of CIDB; and Ir. Suhaili Ismail, Director of the Kelantan Public Works Department (JKR).

This project is led by the Kelantan Housing Contractors Association (PKPK), with the support of the State Government and in collaboration with CIDB IBS Sdn. Bhd., aiming to expand the implementation of IBS in Kelantan. Developed on a 200-acre site, the park is expected to become a catalyst for the East Coast region's economic growth in the construction sector and serve as a model for other regions in building a national IBS ecosystem.

PKINK is responsible for the development, which includes 47 industrial lots, 60 commercial lots, an IBS Centre of Excellence, and basic infrastructure funded with RM90 million from the Economic Planning Unit (EPU). The Ministry of Works is fully committed to working closely with all stakeholders to realise this project. To date, all 47 industrial lots have been sold.

PELANCARAN SLOGAN “CIDB PENERAJU TVET PEMBINAAN”

Launching Of The Slogan “CIDB Leading Construction TVET”

06 OGOS
AUG



CIDB Malaysia, melancarkan slogan berprestij “CIDB Peneraju TVET Pembinaan” sempena Majlis Graduasi Akademi Binaan Malaysia (ABM) dan CIDB Technologies (CIDBTech) 2024 yang telah dirasmikan oleh Timbalan Perdana Menteri dan Menteri Kemajuan Desa dan Wilayah, YAB Dato’ Seri Dr. Ahmad Zahid Hamidi di Kuala Lumpur. Turut hadir ialah Menteri Kerja Raya, Dato’ Sri Alexander Nanta Linggi, Ketua Setiausaha Kementerian Kerja Raya, Datuk Seri Hj. Hasnol Zam Zam Hj. Ahmad dan Pengerusi CIDB Malaysia, Tuan Ir. Hj. Yusuf Hj. Abd Wahab.

YAB Dato’ Seri menekankan kepentingan TVET dalam pembangunan negara sejajar Dasar TVET Negara 2030 dengan peruntukan tambahan RM200 juta. Kerajaan komited memertabatkan TVET Malaysia bertaraf global, berdaya saing dan berpendapatan tinggi. Pelancaran slogan ini mengiktiraf peranan CIDB sebagai peneraju dalam melahirkan tenaga kerja mahir bagi sektor pembinaan.

CIDB turut mewujudkan Construction Skills Qualification Framework (CSQF) sebagai kerangka latihan kemahiran berstruktur dan bergerak ke arah menjadi badan pensijilan dan pusat rujukan utama mengikut Akta 520. Institusi TVET berkaitan pembinaan digesa merujuk kepada CIDB bagi akreditasi dan persetaraan sijil.

Pada majlis itu juga, enam alumni ABM menerima Anugerah Ikon TVET termasuk penyerahan bendera kepada dua pelatih ABM sebagai wakil Malaysia ke World Skills Lyon 2024. Selain itu, 12 rakan industri menerima sijil penghargaan atas sumbangan mereka, dan 15 graduan menerima SKKP, termasuk 15 graduan cemerlang.

CIDB Malaysia launched its prestigious slogan, “CIDB Leading Construction TVET”, in conjunction with the 2024 Graduation Ceremony of the Akademi Binaan Malaysia (ABM) and CIDB Technologies (CIDBTech). The event was officiated by the Deputy Prime Minister and Minister of Rural and Regional Development, YAB Dato’ Seri Dr. Ahmad Zahid Hamidi, in Kuala Lumpur. Also present were the Minister of Works, Dato’ Sri Alexander Nanta Linggi, Secretary-General of the Ministry of Works, Datuk Seri Hj. Hasnol Zam Zam Hj. Ahmad, and Chairman of CIDB Malaysia, Tuan Ir. Hj. Yusuf Hj. Abd Wahab.

YAB Dato’ Seri highlighted the importance of TVET in national development, in line with the National TVET Policy 2030, which includes an additional allocation of RM200 million. The government is committed to elevating Malaysian TVET to a globally competitive, high-income status. The launch of this slogan reflects CIDB’s leadership role in producing highly skilled talent for the construction industry.

CIDB has also established the Construction Skills Qualification Framework (CSQF), providing a structured training framework, and is moving toward becoming the main certification body and reference centre under Act 520. TVET institutions offering construction-related programmes are urged to refer to CIDB for certificate accreditation and standardization.

At the event, six ABM alumni received the Construction TVET Icon Award, and two trainees were handed the national flag as Malaysia’s representatives to the World Skills competition in Lyon 2024. In addition, 12 industry partners were awarded certificates of appreciation for their support, and 15 graduates received the Construction Skills Competency Certificate (SKKP), including 15 outstanding graduates.

CIDB KETUAI DELEGASI INDUSTRI PEMBINAAN KE JAKARTA INDONESIA

*CIDB Leads Construction Industry Delegation
to Jakarta, Indonesia*

11 SEP
SEP



Pn. Zainora Zainal, Timbalan Ketua Eksekutif II CIDB Malaysia, telah mengetuai delegasi 12 penggiat industri pembinaan Malaysia menyertai Construction Indonesia 2024 (CI2024) di Ekspo Antarabangsa Jakarta (JIEkspo) di bawah Pavilion CIDB. Penyertaan ini bertujuan mempamerkan keupayaan industri pembinaan Malaysia serta mengukuhkan rangkaian perniagaan antarabangsa, khususnya dengan Indonesia. Turut hadir mewakili Indonesia ialah Dr. Wahyu Bambang Ketua Advance Research, National Research and Innovation Agency.

Antara produk dan perkhidmatan yang dipamerkan termasuklah IBS, BIM, kejuruteraan pembinaan, bahan binaan dan jentera, perunding projek serta teknologi dan pensijilan berkaitan. Selain pameran, turut diadakan sesi rundingan dan Jalinan Perniagaan Malaysia-Indonesia yang melibatkan 14 syarikat pembinaan Indonesia, bertujuan meneroka peluang projek bersama dan bertukar kepakaran industri.

Pn. Zainora Zainal, Deputy Chief Executive II of CIDB Malaysia, led a delegation of 12 Malaysian construction industry players to participate in Construction Indonesia 2024 (CI2024) at the Jakarta International Expo (JIEkspo), under the CIDB Pavilion. The participation aimed to showcase the capabilities of Malaysian construction industry and strengthen international business networks, particularly with Indonesia. Also present representing Indonesia was Dr. Wahyu Bambang, Head of Advanced Research at the National Research and Innovation Agency.

Among the products and services showcased were IBS, BIM, construction engineering, building materials and machinery, project consultancy, as well as related technologies and certifications. In addition to the exhibition, business meetings and the Malaysia-Indonesia Business Networking Session were held, involving 14 Indonesian construction companies. The sessions aimed to explore potential collaborative projects and exchange industry expertise.



MINGGU PEMBINAAN ANTARABANGSA (ICW) DAN BUILDXPO 2024

International Construction Week (ICW) and BuildXpo 2024

22 OKT
OCT



Minggu Pembinaan Antarabangsa (ICW) dan BuildXpo 2024 telah berlangsung di MITEC, Kuala Lumpur, dengan tema "Membayangkan Masa Depan Pembinaan". Acara ini dirasmikan oleh Menteri Kerja Raya, Dato Sri Alexander Nanta Linggi, bersama Pengerusi CIDB, YB Ir Hj. Yusof Hj. Abd. Wahab. Sebagai edisi ke-24, ICW terus menjadi platform utama dalam membincangkan cabaran industri, mempromosikan inovasi pasca-pandemik, kemampanan dan penggunaan teknologi baharu.

BuildXpo 2024 pula menjadi platform utama bagi mempamerkan teknologi transformatif dalam industri pembinaan. Tahun ini, tumpuan diberikan kepada penyelesaian canggih yang merangkumi aspek produktiviti, keselamatan, dan kemampanan, sejajar dengan keperluan industri yang semakin kompleks. Dengan kawasan meliputi hampir 10,000 meter persegi, ia menempatkan 500 reruai, hab inovasi dan telah menarik lebih 15,000 pengunjung.

Selain pameran, ICW 2024 turut menampilkan pelbagai program seperti seminar, latihan, bengkel, persidangan dan pertandingan. Antara sorotan utama ialah Program Penyumbangan Antarabangsa, hasil kerjasama dengan MATRADE yang menyaksikan penyertaan negara seperti Thailand, Vietnam, Timor Leste, China, Australia, Qatar, Mesir, Itali, Poland dan Mexico dalam misi pembelian maya. Inisiatif ini mengukuhkan hubungan perdagangan global dan memberi peluang kepada syarikat tempatan mengetengahkan produk dan perkhidmatan mereka di peringkat antarabangsa.

The International Construction Week (ICW) and BuildXpo 2024 took place at MITEC, Kuala Lumpur, with the theme "Envisioning the Future of Construction". The event was officiated by the Minister of Works, Dato Sri Alexander Nanta Linggi, alongside the Chairman of CIDB, YB Ir Hj. Yusof Hj. Abd. Wahab. Now in its 24th edition, ICW continues to serve as a key platform for addressing industry challenges, promoting post-pandemic innovation, sustainability, and the adoption of new technologies.

BuildXpo 2024 became the main platform for showcasing transformative technologies in the construction industry. This year's focus was on advanced solutions covering productivity, safety, and sustainability, in line with the growing complexity of the sector. Spanning nearly 10,000 square metres, the exhibition featured 500 booths, an innovation hub, and had attracted over 15,000 visitors.

Beyond the exhibition, ICW 2024 featured a wide range of programmes such as seminars, training sessions, workshops, conferences, and competitions. A highlight was the International Sourcing Programme, in collaboration with MATRADE, involving countries such as Thailand, Vietnam, Timor Leste, China, Australia, Qatar, Egypt, Italy, Poland, and Mexico through virtual purchasing missions. This initiative strengthened global trade relations, allowing businesses to showcase their latest products and services to a broader market.



Sidang Kemuncak Bandar Masa Depan dan Seminar Pengurusan Fasiliti, telah memberi fokus kepada trend industri, kerangka undang-undang dan strategi pengurusan projek. Konvensyen Kontraktor Generasi Baru pula telah menghimpunkan 98 peserta dari kalangan kontraktor G1 hingga G7, dengan tujuan memberi inspirasi, memperluas jaringan profesional dan membuka peluang baharu dalam industri pembinaan. 20 sesi pembentangan berkenaan pelbagai topik seperti teknologi terkini, keusahawanan, pengurusan fasiliti, dan pembiayaan telah diadakan selain 11 reruai pameran untuk meneroka peluang perniagaan dan mendapatkan sokongan daripada institusi berkaitan industri.

ICW 2024 juga menonjolkan integrasi bakat muda dan inovasi digital dalam industri pembinaan. Melalui inisiatif seperti Arena Belia, Pertandingan Idea Terbuka, dan MyFuture Jobs Career LaunchPad, CIDB Malaysia menyediakan platform untuk golongan muda meneroka teknologi terkini, membentangkan idea inovatif dan mengakses peluang kerjaya dalam sektor pembinaan. Usaha ini memperlihatkan komitmen CIDB dalam membina generasi profesional pembinaan yang celik teknologi, kreatif dan mampan, sekali gus memperkukuh daya saing industri menghadapi cabaran masa hadapan.

Turut diadakan ialah pelancaran Program Pembangunan Vendor (VDP) Ekosistem Strategik bagi Kluster IBS sempena Persidangan BINA: IBS 2024. Program ini bertujuan memperkasa pengilang dan kontraktor IBS tempatan dengan pematuhan piawaian dan akses pasaran, di peringkat domestik dan antarabangsa. Rakan strategik seperti KUSKOP, KPKT, MARA, MIDA, PR1MA, MGB Berhad, IJM Corporation, PMB Tijari, SP Setia, serta dua syarikat perintis berjaya—Mutual Premium Sdn. Bhd. dan Precast Engineering Sdn. Bhd. telah diiktiraf untuk sumbangan kepada pelbagai projek pembinaan negara melalui program VDP ini.

Events like the Future Cities Summit and Facility Management Seminar focused on industry trends, legal frameworks, and project management strategies. The New Generation Contractors Convention gathered 98 participants from G1 to G7 contractors, aiming to inspire, expand professional networks, and open new opportunities in the construction sector. There were 20 presentations on topics such as emerging technologies, entrepreneurship, facility management, and financing, along with 11 exhibition booths for participants to explore business prospects and gain institutional support.

ICW 2024 also emphasized the integration of youth talent and digital innovation in the construction industry. Through initiatives like the Youth Arena, Open Ideas Competition, and MyFuture Jobs Career LaunchPad, CIDB Malaysia provided platforms for young people to explore emerging technologies, present innovative ideas, and access career opportunities in construction. This reflects CIDB's commitment to building a generation of construction professionals who are tech-savvy, creative, and sustainable, enhancing the industry's competitiveness for future challenges.

Also launched was the Strategic Ecosystem Vendor Development Programme (VDP) for the IBS Cluster, in conjunction with the BINA: IBS 2024 Conference. The programme aims to empower local IBS manufacturers and contractors with compliance to standards and market access, both domestically and internationally. Strategic partners such as KUSKOP, KPKT, MARA, MIDA, PR1MA, MGB Berhad, IJM Corporation, PMB Tijari, SP Setia, and two successful pilot companies—Mutual Premium Sdn. Bhd. and Precast Engineering Sdn. Bhd. were recognised for their contributions to national construction projects under this programme.

HARI QUEST CIDB 2024 CIDB QUEST Day 2024

22 OKT
OCT

QUEST 2024

22 OKTOBER 2024 | 7:30PG - 2:00PTG
GRAND BALLROOM, MITEC KL

CIDB Malaysia telah meraikan 122 penggiat industri sempena Hari QUEST 2024, bagi mengiktiraf pencapaian cemerlang dalam aspek keselamatan, kesihatan, kemampanan alam sekitar dan kualiti projek pembinaan. Majlis ini disempurnakan oleh Menteri Kerja Raya, Dato Sri Alexander Nanta Linggi, dan diiringi Ketua Eksekutif CIDB, Dato Sri Mohd Zaid Zakaria.

Anugerah diberikan melalui pelbagai sistem penilaian seperti QCLASSIC, SHASSIC, MyCREST dan INFRASTAR. Dua pencapaian baharu turut diperkenalkan iaitu SCORE dan CQMS, yang menilai keupayaan serta pengurusan kualiti kontraktor melalui audit.

Pengiktirafan ini bertujuan mendorong amalan pembinaan yang lebih berkualiti, selamat, sihat dan mampan, serta meningkatkan keyakinan terhadap syarikat-syarikat penerima anugerah dalam industri pembinaan.

CIDB Malaysia celebrated 122 industry players during QUEST Day 2024, recognising outstanding achievements in construction project safety, health, environmental sustainability, and quality. The event was officiated by Minister of Works, Dato Sri Alexander Nanta Linggi, accompanied by CIDB Chief Executive, Dato Sri Mohd Zaid Zakaria.

Awards were presented based on various assessment systems, including QCLASSIC, SHASSIC, MyCREST, and INFRASTAR. Two new performance recognitions were also introduced—SCORE and CQMS—which assess contractor capability and quality management through audits.

These recognitions aim to promote higher standards in construction practices that are safer, healthier, and more sustainable, while also enhancing industry and public confidence in the awarded companies.

PERASMIAN TAPAK LATIHAN KREN MENARA BAGI MEMENUHI KEPERLUAN INDUSTRI PEMBINAAN

11 NOV
NOV

Opening Of Tower Crane Training Site To Meet Construction Industry Demands



CIDB Malaysia melalui anak syarikatnya, Akademi Binaan Malaysia (ABM), dengan kerjasama Malaysian Resources Corporation Berhad (MRCB), telah merasmikan Tapak Latihan Kren Menara ABM Wilayah Tengah di Jenjarom, Selangor. Majlis ini disempurnakan oleh Menteri Kerja Raya, Dato Sri Alexander Nanta Linggi, dan turut dihadiri Pengarah Urusan Kumpulan MRCB, Datuk Imran Salim.

Tapak ini menyediakan latihan praktikal Operator Kren Menara dan Rigging, khusus kepada belia dan personel binaan, dengan kemudahan latihan lengkap dibangunkan di atas tanah milik MRCB. Inisiatif ini bertujuan melahirkan operator kren menara yang kompeten dan profesional serta mengurangkan ketergantungan kepada tenaga kerja asing.

Sejak 2012 hingga 2024, ABM telah melatih 1,104 pelatih dalam bidang ini, dengan pelaburan CIDB melebihi RM800 juta untuk latihan dan penilaian serta RM80 juta untuk pembangunan fasiliti. Usaha ini menyokong pembangunan TVET dalam industri pembinaan dan menangani cabaran kekurangan operator terlatih dengan menyediakan peluang kerjaya stabil dan berkualiti.

CIDB Malaysia, through its subsidiary Akademi Binaan Malaysia (ABM), in collaboration with Malaysian Resources Corporation Berhad (MRCB), had officially opened the ABM Central Region Tower Crane Training Site in Jenjarom, Selangor. The ceremony was officiated by the Minister of Works, Dato Sri Alexander Nanta Linggi, and attended by MRCB Group Managing Director, Datuk Imran Salim.

The training site offers practical training for Tower Crane Operators and Rigging, targeting youth and construction personnel. The site, developed on MRCB-owned land, features comprehensive training facilities. This initiative aims to produce competent and professional tower crane operators while reducing reliance on foreign labour.

From 2012 to 2024, ABM has trained 1,104 individuals in this field. CIDB has invested over RM800 million in training and assessment, and more than RM80 million in facility development. This effort supports the growth of TVET in the construction industry and addresses the shortage of skilled tower crane operators by providing stable and high-quality career opportunities.



MCIEA 2024 RAIKAN JUARA INDUSTRI PEMBINAAN MALAYSIA

MCIEA 2024 Celebrates Malaysia's Construction Champions

18 NOV
NOV

CONGRATULATIONS!



CIDB Malaysia telah meraikan 70 pemain industri cemerlang sempena Anugerah Kecemerlangan Industri Pembinaan Malaysia (MCIEA) 2024, sebagai pengiktirafan terhadap pencapaian dalam aspek kualiti, keselamatan, kesihatan, produktiviti dan kemampunan. Majlis telah dirasmikan oleh Menteri Kerja Raya, Dato Sri Alexander Nanta Linggi, dan diiringi Timbalan Menteri Kerja Raya, Datuk Seri Ahmad Maslan, Ketua Setiausaha Kementerian Kerja Raya, Datuk Seri Azman Ibrahim, serta Pengerusi CIDB Malaysia, Ir. Hj. Yusuf Hj. Abd. Wahab.

MCIEA kembali dianjurkan selepas dihentikan seketika akibat pandemik, dengan majlis kali terakhir diadakan pada tahun 2019. Anugerah ini mengiktiraf pemilik projek, kontraktor, perunding dan projek yang menyerlah dari segi inovasi dan kecemerlangan. Setiap penyertaan dinilai berdasarkan merit, inovasi, kemampunan dan kualiti. Pemenang menerima trofi, sijil kecemerlangan, liputan media, serta 40 mata CCD yang membuka peluang untuk pertumbuhan dan kepimpinan dalam industri.

Anugerah ini meraikan keseluruhan ekosistem industri pembinaan dan mengiktiraf sumbangan daripada semua peringkat. Ia menetapkan penanda aras untuk kecemerlangan masa depan dengan penerima anugerah bukan sahaja menjadi contoh teladan, malah turut menyumbang secara aktif kepada transformasi industri pembinaan negara. MCIEA 2024 mencerminkan kekuatan dan aspirasi ke arah menjadi lebih berdaya tahan, mampan dan mampu bersaing di peringkat global.

CIDB Malaysia celebrated 70 outstanding industry players at the Malaysian Construction Industry Excellence Awards (MCIEA) 2024, recognising achievements in quality, safety, health, productivity, and sustainability. The ceremony was officiated by the Minister of Works, Dato Sri Alexander Nanta Linggi and accompanied by Datuk Seri Ahmad Maslan, Deputy Minister of Works, Datuk Seri Azman Ibrahim, Secretary General, Ministry of Works and Ir. Hj. Yusuf Hj. Abd. Wahab, Chairman of CIDB Malaysia.

The awards reopened after a momentous pause due to the pandemic, with the last MCIEA celebrated in 2019. MCIEA acknowledges project owners, contractors, consultants, and projects that showcased excellence and innovation. Each entry was assessed based on merit, innovation, sustainability, and quality. Winners received trophies, certificates, media exposure, and 40 Contractor Continuous Development (CCD) points, empowering them with a platform for growth and industry leadership.

These awards celebrate the entire construction industry ecosystem, recognising contributions from all levels. It sets a benchmark for future excellence with award recipients serving as role models and active contributors to Malaysia's construction transformation. MCIEA 2024 reflects the industry's strength and evolving ambition to build a more resilient, sustainable, and globally competitive Malaysia.

40 WARTAWAN CEMERLANG RAIH ANUGERAH MEDIA PEMBINAAN 2024

40 Outstanding Journalists Honoured at Construction Media Awards 2024

26 NOV
NOV



CIDB Malaysia meraikan kecemerlangan 40 wartawan dan jurugambar dalam Anugerah Media Pembinaan CIDB 2024 (AMP 2024), yang dianjurkan buat kali ke-7 bersama Kementerian Kerja Raya (KKR). Anugerah ini menghargai sumbangan media dalam meningkatkan kesedaran terhadap inisiatif kerajaan dalam industri pembinaan.

Majlis penyampaian anugerah disempurnakan oleh Timbalan Menteri Kerja Raya, YB Datuk Seri Ahmad Maslan, sempena Malam Penghargaan Media KKR. Objektif AMP adalah menggalakkan pelaporan berkualiti mengenai isu industri pembinaan seperti keselamatan, kemampunan, teknologi, dan sebagainya.

Sebanyak 6 kategori merangkumi Media Cetak & Portal Berita (Berita), Media Cetak & Portal Berita (Rencana), Media Penyiaran Televisyen & Video Dalam Talian, Fotografi, Infografik dan Penyiaran Radio dipertandingkan dengan 191 penyertaan diterima.

CIDB Malaysia celebrated the achievements of 40 journalists and photographers at the CIDB Construction Media Awards 2024 (AMP 2024), held for the seventh time in collaboration with the Ministry of Works (KKR). The awards recognise the media's vital role in raising awareness of government initiatives within the construction industry.

The awards ceremony was officiated by Deputy Minister of Works, YB Datuk Seri Ahmad Maslan, during the KKR Media Appreciation Night. AMP's objective is to encourage high-quality journalism and media content on construction-related topics such as safety, sustainability, technology, and more.

A total of 191 entries were received covering six categories: Print & Online News (News), Print & Online News (Features), Television Broadcasting & Online Video, Photography, Infographics, and Radio Broadcasting.



HARI TERBUKA TVET PEMBINAAN 2024 AKADEMI BINAAN MALAYSIA WILAYAH SABAH

12^{DIS}
DEC

Akademi Binaan Malaysia Sabah Region Construction TVET Open Day 2024

Akademi Binaan Malaysia (ABM) Wilayah Sabah dengan sokongan CIDB Malaysia telah menganjurkan Hari Terbuka ABM Sabah 2024 di Hotel Raia, Kota Kinabalu bagi mempromosikan latihan, pekerjaan dan pembangunan kemahiran kepada belia dan personel binaan. Majlis dirasmikan oleh Ahli Lembaga CIDB, Datuk Dr. Roland Chia Ming Sen dan turut dihadiri Pengarah CIDB Negeri Sabah, En. Nazri Zakaria, dan Ketua Eksekutif ABM Wilayah Sabah, En. Tadzul Radim.

Acara ini menampilkan pelbagai program seperti seminar kontraktor, pameran teknologi VR/AR/dron, sesi temu duga, demonstrasi kemahiran, serta perkongsian mengenai lebih 100 tred latihan ditawarkan oleh ABM. Fokus turut diberikan kepada latihan sektor oil & gas yang sedang meningkat di Sabah.

Sejak 2001, ABM Sabah telah melatih 113,596 pekerja mahir. Graduan cemerlang seperti En. Rudy Mohammad dan Pn. Nor Ramlah Masdo menjadi bukti kejayaan program ini. Kadar kebolehpasaran graduan ABM Sabah kini mencecah 90%, mencerminkan keberkesanan latihan dalam memenuhi keperluan industri.

ABM Sabah kekal komited menyokong agenda TVET negara serta memastikan belia Sabah mendapat akses kepada latihan dan peluang kerjaya yang berkualiti.

Akademi Binaan Malaysia (ABM) Sabah Region, with the support of CIDB Malaysia, organised the ABM Sabah 2024 Open Day at Hotel Raia, Kota Kinabalu to promote training, employment, and skill development opportunities for youth and construction personnel. The event was officiated by CIDB Board Member, Datuk Dr. Roland Chia Ming Sen and attended by CIDB Sabah State Director, En. Nazri Zakaria, and ABM Sabah Region Chief Executive, En. Tadzul Radim.

The event featured a variety of programmes including a contractor seminar, exhibitions on VR/AR/drone technology, walk-in interviews, skills demonstrations, and information sharing on over 100 training trades offered by ABM. Special focus was also given to training for the growing oil and gas sector in Sabah.

Since its establishment in 2001, ABM Sabah has trained 113,596 skilled construction workers. Outstanding graduates such as En. Rudy Mohammad and Pn. Nor Ramlah Masdo are a testament to the programme's success. The graduate employability rate at ABM Sabah now reaches 90%, reflecting the effectiveness of the training in meeting industry demands.

ABM Sabah remains committed to supporting the national TVET agenda, ensuring that Sabahan youth have access to quality training and career development opportunities.

AKADEMI BINAAN MALAYSIA SARAWAK REGION CONSTRUCTION TVET OPEN DAY 2024

16^{DIS}
DEC

Akademi Binaan Malaysia Sarawak Region Construction TVET Open Day 2024



CIDB Malaysia melalui Akademi Binaan Malaysia (ABM) Wilayah Sarawak telah menganjurkan Program Hari Terbuka TVET Pembinaan 2024 di Pusat Konvensyen CIDB Sarawak. Majlis dirasmikan oleh Timbalan Menteri di Jabatan Premier Sarawak, Undang-Undang, Perjanjian Malaysia 1963 (MA63) dan Perhubungan Negeri Persekutuan, Datuk Hj. Sharifah Hasidah Sayeed Aman Ghazali. Turut hadir Pengerusi CIDB Malaysia, Ir. Hj. Yusuf Hj. Abd Wahab, Pengurus Besar Bahagian Pengurusan Latihan CIDB Malaysia, Ts. Emasria Ismail, Pengarah CIDB Negeri Sarawak, Ts. Rosmen Ag. Hassan dan Ketua Eksekutif ABM Wilayah Sarawak, En. Abdul Rahman Ahmad.

Program ini bertujuan meningkatkan kesedaran pelajar sekolah menengah terhadap peluang kerjaya dalam sektor pembinaan, khususnya dalam bidang berimpak tinggi seperti Non-Destructive Testing (NDT), kimpalan dan Sistem Binaan Berindustri (IBS). Aktiviti merangkumi pameran, ceramah kerjaya, demonstrasi kemahiran, Abmaze Tour dan sesi temu duga.

Disertai oleh 200 pelajar daripada tujuh sekolah sekitar Kuching, program ini menunjukkan komitmen ABM Sarawak dalam membentuk tenaga kerja masa depan. Selain itu, CIDB turut memperkenalkan Program ACE bagi melatih kontraktor Bumiputera dan graduan TVET melalui latihan berstruktur dan On-the-Job Training. Setakat ini, seramai 300 usahawan kontraktor telah dilatih.

CIDB juga melancarkan Anugerah Ikon TVET Pembinaan bagi menghargai alumni cemerlang ABM dan memberi inspirasi kepada generasi muda memilih TVET pembinaan sebagai laluan kerjaya. Melalui usaha berterusan dan pendekatan inovatif, ABM dan CIDB berazam memperkasa TVET Pembinaan agar relevan dengan keperluan industri dan berdaya saing di peringkat global.

CIDB Malaysia, through its training arm Akademi Binaan Malaysia (ABM) Sarawak Region, organised the Construction TVET Open Day 2024 at the CIDB Sarawak Convention Centre. The event was officiated by Deputy Minister in the Sarawak Premier's Department (Law, Malaysia Agreement 1963, and Federal-State Relations), Datuk Hj. Sharifah Hasidah Sayeed Aman Ghazali. Also in attendance were CIDB Malaysia Chairman Ir. Hj. Yusuf Hj. Abd Wahab, Head of Training Management Division Ts. Emasria Ismail, CIDB Sarawak State Director Ts. Rosmen Ag. Hassan, and ABM Sarawak Region Chief Executive En. Abdul Rahman Ahmad.

The programme aimed to raise awareness among secondary school students about career opportunities in the construction sector, especially in high-impact fields such as Non-Destructive Testing (NDT), welding, and Industrialised Building System (IBS). Activities included exhibitions, career talks, skills demonstrations, the Abmaze Tour, and interview sessions.

With participation from 200 students representing seven schools around Kuching, the event reflected ABM Sarawak's commitment to developing the future skilled workforce. CIDB also introduced the ACE Programme (Accelerator Programme for Construction Entrepreneurs), which provides structured training and On-the-Job Training for Bumiputera contractors and TVET graduates. To date, the programme has trained 300 contractor entrepreneurs.

Additionally, CIDB launched the Construction TVET Icon Award to honour outstanding ABM alumni and inspire youth to pursue construction TVET as a career path. Through continuous efforts and innovative approaches, ABM and CIDB remain committed to strengthening Construction TVET to meet industry needs and compete at the global level.



SINERGI INDUSTRI

Industry Synergy

KOLABORASI INDUSTRI STRATEGIK DALAM USAHA MENCAPAI KECEMERLANGAN PEMBINAAN

Strategic Industry Collaborations in the Pursuit for Construction Excellence

Kolaborasi antara pihak industri merupakan satu usaha strategik dalam memastikan kejayaan dan kecemerlangan dalam sektor pembinaan. Melalui perkongsian kepakaran, teknologi, dan sumber, kolaborasi industri mampu meningkatkan kecekapan operasi, memperkukuh inovasi, serta menjana hasil yang lebih berkualiti dan mampan.

CIDB Malaysia beserta anak syarikat telah menandatangani Memorandum Persefahaman/Perjanjian dengan pelbagai agensi dalam dan luar negara dalam usaha untuk mencapai kecemerlangan pembinaan. Berikut adalah senarai Memorandum yang telah ditandatangani dan butiran setiap kolaborasi:

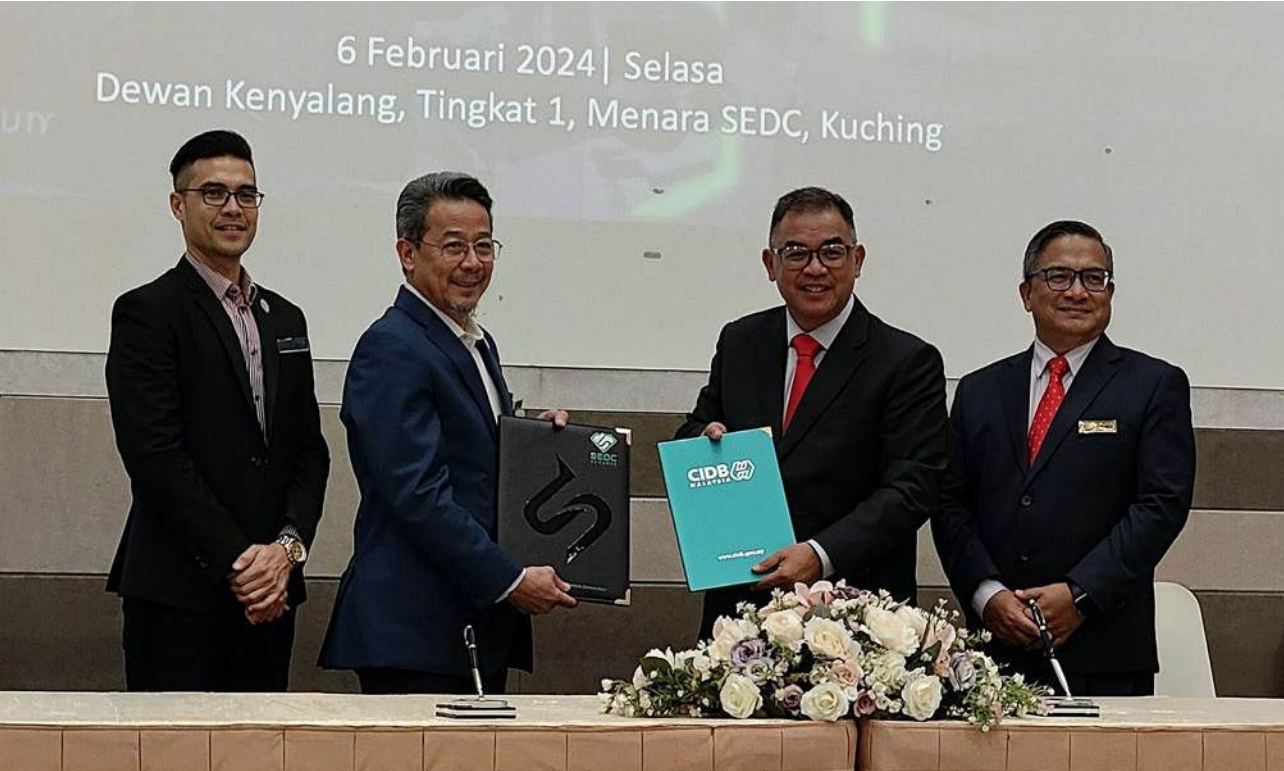
Collaboration between industry players is a strategic effort in ensuring success and excellence in the construction sector. Through the sharing of expertise, technology, and resources, industry collaboration can enhance operational efficiency, strengthen innovation, and deliver higher-quality, more sustainable outcomes.

CIDB Malaysia and its subsidiaries had signed Memorandums of Understanding / Agreement with various local and foreign agencies in an effort to achieve construction excellence. The following is a list of Memorandums that had been signed and details of each collaboration:

NO.	TARIKH DATE	PIHAK YANG TERLIBAT PARTIES INVOLVED
1	06.02.2024	CIDB Malaysia & Perbadanan Pembangunan Ekonomi Sarawak (SEDC)
2	04.03.2024	CIDB Malaysia & PETRONAS
3	01.04.2024	CIDB Technologies Sdn. Bhd. & Agensi Pekerjaan Ukhwah Sdn. Bhd.
4	30.04.2024	CIDB Holdings Sdn Bhd & Smart Paints (M) Sdn Bhd
5	17.05.2024	CREAM & ACE GREENCEMT Venture Sdn. Bhd
6	23.05.2024	CIDB Malaysia & Perbadanan NS
7	25.06.2024	CIDB Technologies Sdn. Bhd. & IRED Ventures Sdn. Bhd.
8	12.07.2024	CIDB Technologies Sdn. Bhd. & Nestmatrix Solution
9	15.07.2024	Akademi Binaan Malaysia Wilayah Tengah & MIRAJ Academy
10	22.10.2024	CIDB Malaysia & PR1MA Malaysia
11	22.10.2024	Akademi Binaan Malaysia Wilayah Tengah & Satake Technology Center
12	24.10.2024	CIDB E-Construct Services Sdn Bhd & PlanRadar
13	28.10.2024	CIDB Malaysia & Majlis Bandaraya Shah Alam (MBSA)
14	28.11.2024	CIDB Malaysia & Kerajaan Malaysia (Jabatan Pendidikan Politeknik dan Kolej Komuniti)

CIDB MALAYSIA & PERBADANAN PEMBANGUNAN
EKONOMI SARAWAK (SEDC) METERAI KERJASAMA

CIDB Malaysia & Sarawak Economic Development
Corporation (SEDC) Sign Strategic Partnership



CIDB Malaysia telah menandatangani Memorandum Persefahaman (MoU) dengan Perbadanan Pembangunan Ekonomi Sarawak (SEDC) untuk meningkatkan pembangunan kompetensi di dalam industri pembinaan khususnya di Sarawak. Kesemua inisiatif ini akan dilaksanakan oleh anak syarikat CIDB iaitu Akademi Binaan Malaysia (ABM) Wilayah Sarawak bersama-sama Sara Resort Management Sdn Bhd yang merupakan anak syarikat SEDC.

MoU ini ditandatangani oleh Ketua Eksekutif, Dato’ Sr Mohd Zaid Zakaria, mewakili CIDB dan Pengurus Besar, SEDC, Datu Hj Abdul Hadi Datuk Hj Abdul Kadir. Manakala MoU antara ABM Wilayah Sarawak dan Sara Resort Management Sdn. Bhd. ditandatangani oleh Ketua Eksekutif, ABM Wilayah Sarawak, En. Abdul Rahman Ahmad dan Sara Resort Management Sdn. Bhd. pula diwakili oleh Pengarah Urusan, Pn. Hartinah Annuar.

MoU ini menekankan beberapa perkara antaranya adalah perkongsian pengetahuan, program latihan dan pembangunan kompetensi, program pembangunan kontraktor, teknologi pembinaan dan khidmat nasihat bagi amalan terbaik pembinaan yang mampu meningkatkan pekerja binaan tempatan setaraf dengan pasaran antarabangsa. Adalah diharapkan lebih banyak peluang pekerjaan, pembangunan komuniti, dan peningkatan taraf hidup rakyat dapat dijana melalui kerjasama dua hala yang strategik ini.

CIDB Malaysia and the Sarawak Economic Development Corporation (SEDC) have signed a Memorandum of Understanding (MoU) to strengthen competency development in the construction industry, particularly in Sarawak. These initiatives will be implemented by the Sarawak Regional branch of Akademi Binaan Malaysia (ABM), a subsidiary of CIDB, in partnership with Sara Resort Management Sdn. Bhd., a subsidiary of SEDC.

The MoU was signed by CIDB Chief Executive, Dato’ Sr Mohd Zaid Zakaria, and SEDC General Manager, Datu Hj Abdul Hadi Datuk Hj Abdul Kadir. Meanwhile, the MoU between ABM Sarawak and Sara Resort Management Sdn. Bhd. was signed by ABM Sarawak Chief Executive, En. Abdul Rahman Ahmad, and Managing Director of Sara Resort Management, Pn. Hartinah Annuar.

This collaboration focuses on several key areas, including knowledge sharing, training and competency development programmes, contractor development initiatives, construction technologies, and advisory services on best practices in the industry that can improve local construction workers at par with the international market. It is hoped that more job opportunities, community development, and improved living standards of the people can be generated through this strategic bilateral cooperation.

MEMORANDUM PERSEFAHAMAN ANTARA CIDB MALAYSIA DAN PETRONAS

Memorandum of Understanding between CIDB Malaysia and Petronas

4 MAC
MAR



PETRONAS

Satu majlis menandatangani Certificate of Collaboration (CoC) telah berlangsung di Malaysia Petroleum Club (MPC), Level 42, Tower 2, Petronas Twin Towers, Kuala Lumpur. Majlis ini menandakan kesinambungan daripada Memorandum Persefahaman (MoU) di antara CIDB Malaysia dan PETRONAS yang telah tamat pada 2023.

Dengan termeterainya kerjasama ini, dasar-dasar berkaitan pengeluaran Certificate of Approval (CoA) yang telah diluluskan di dalam MoU yang terdahulu bagi sektor gas dan minyak akan dilanjutkan untuk tempoh 5 tahun lagi.

Majlis menandatangani CoC ini telah disaksikan oleh Ketua Eksekutif CIDB Malaysia dan Naib Presiden, Group Procurement, PETRONAS.

A Certificate of Collaboration (CoC) signing ceremony was held at the Malaysia Petroleum Club (MPC), located on Level 42, Tower 2, of the Petronas Twin Towers, Kuala Lumpur. This ceremony marks the continuation of the Memorandum of Understanding (MoU) between CIDB Malaysia and PETRONAS, which expired in 2023.

With the signing of this collaboration, the policies related to the issuance of Certificates of Approval (CoA) that were approved in the previous MoU for the gas and oil sector will be extended for another 5 years.

The CoC signing ceremony was witnessed by CIDB Malaysia Chief Executive and Vice President, Group Procurement, PETRONAS.



MAJLIS PERTUKARAN MEMORANDUM PERSEFAHAMAN (MOU) ANTARA CIDB MALAYSIA DAN PERBADANAN NS

Memorandum of Understanding (MoU) Exchange Ceremony Between CIDB Malaysia and Perbadanan NS

23 MEI
MAY



NS
CORPORATION

Satu majlis pertukaran Memorandum Persefahaman (MOU) di antara CIDB Malaysia dan Perbadanan NS telah diadakan di d'Tempat Country Club, Sendayan, Seremban. Majlis disempurnakan antara Ketua Eksekutif CIDB, Dato' Sr. Mohd Zaid Zakaria dan Ketua Pegawai Operasi Perbadanan NS, Encik Norazhar Musa. Majlis pertukaran telah disaksikan oleh Menteri Besar Negeri Sembilan, YAB Dato' Seri Utama Hj Aminuddin Harun yang juga merangkap Pengerusi Perbadanan NS.

Aspirasi MOU ini menyokong Rancangan Struktur Negeri Sembilan (RSNS 2021-2045) bagi memastikan pembangunan yang dirancang mendapat perhatian dan manfaat selaras dengan keperluan pematuhan Akta 520 CIDB yang melibatkan tiga perkara utama iaitu:

- Peningkatan kualiti pembinaan melalui pendaftaran kontraktor, personel binaan, pemerakuan kemahiran dan kompetensi;
- Jaminan kualiti bahan binaan melalui penetapan dan pematuhan kepada standard; dan
- Perletakan tanggungjawab mengurus dan memastikan keselamatan bangunan dan kerja pembinaan semasa atau selepas kerja pembinaan ke atas kontraktor dan pengurus tapak.

A Memorandum of Understanding (MoU) exchange ceremony between CIDB Malaysia and Perbadanan NS was held at d'Tempat Country Club, Sendayan, Seremban. The ceremony was officiated by CIDB Chief Executive, Dato' Sr. Mohd Zaid Zakaria, and Chief Operating Officer of Perbadanan NS, En. Norazhar Musa. The exchange was witnessed by the Chief Minister of Negeri Sembilan, YAB Dato' Seri Utama Hj Aminuddin Harun, who is also the Chairman of Perbadanan NS.

The aspiration of this MoU supports the Negeri Sembilan Structure Plan (RSNS 2021-2045) to ensure that planned developments are aligned with and benefit from compliance with CIDB Act 520, which involves three key aspects:

- Enhancement of construction quality through contractor registration, construction personnel certification, and skills and competency recognition;*
- Assurance of building material quality through the establishment and adherence to standards; and*
- Assignment of responsibility to contractors and site managers for managing and ensuring the safety of buildings and construction works during and after project completion.*

MAJLIS MENANDATANGANI MEMORANDUM PERSEFAHAMAN (MOU) DI ANTARA MAJLIS BANDARAYA SHAH ALAM DENGAN CIDB MALAYSIA

Memorandum of Understanding (MoU) Signing Ceremony Between Shah Alam City Council and CIDB Malaysia

28 OKT
OCT



Majlis Menandatangani Memorandum Persefahaman (MOU) di antara Majlis Bandaraya Shah Alam (MBSA) dengan CIDB Malaysia untuk kerjasama bagi penggunaan Sistem MCP-CIDB Malaysia telah berlangsung di Dewan Bankuet, Wisma MBSA. Majlis ini telah disempurnakan oleh YBhg. Dato' Hj Mohd Fauzi Hj Mohd Yatim, Datuk Bandar Shah Alam bersama YBhg. Dato' Sr. Mohd Zaid Zakaria, Ketua Eksekutif CIDB Malaysia.

Sistem MCP-CIDB merupakan satu data maklumat yang diwujudkan oleh pihak CIDB bagi pengumpulan maklumat berkaitan status pendaftaran kontraktor. Sistem ini turut mempunyai maklumat lengkap berkaitan gred kontraktor, pemilik serta ahli Syarikat, kakitangan syarikat dan maklumat pengalaman projek. Sistem ini merekodkan maklumat penarafan bintang dan markah bagi kontraktor seluruh Malaysia bagi kontrak kerja. Sistem ini turut mempunyai maklumat terperinci berkaitan aduan dan amaran atau sekiranya kontraktor disabitkan kesalahan perundangan dan tindakan tatatertib.

The signing ceremony of the Memorandum of Understanding (MoU) between Shah Alam City Council (MBSA) and CIDB Malaysia for collaboration on the use of the MCP-CIDB Malaysia System was held at the Banquet Hall, Wisma MBSA. The ceremony was officiated by YBhg. Dato' Hj Mohd Fauzi Hj Mohd Yatim, Mayor of Shah Alam, alongside YBhg. Dato' Sr. Mohd Zaid Zakaria, Chief Executive of CIDB Malaysia.

The MCP-CIDB System is a database developed by CIDB for collecting information related to the registration status of contractors. The system also contains comprehensive information regarding contractor grades, company owners and members, company staff, and project experience data. This system records star ratings and scores for contractors across Malaysia for various contract works. It also holds detailed information related to complaints and warnings, or if a contractor has been found guilty of legal offenses and disciplinary actions.

CIDB MALAYSIA DAN PR1MA BEKERJASAMA UNTUK PEMBAHARUAN DAN PEMBAIKAN INDUSTRI PEMBINAAN TEMPATAN

CIDB Malaysia and PR1MA Collaborate to Reform and Improve The Local Construction Industry



Bersempena dengan Minggu Pembinaan Antarabangsa (ICW) dan BuildXpo 2024, PR1MA dan CIDB telah menjalinkan satu kerjasama yang akan membawa pelbagai pembaharuan dan aktiviti kolaborasi lain seperti Pusat Kecemerlangan (COE) bagi tujuan latihan dan perkongsian maklumat serta berperanan penting dalam pembangunan teknologi pembinaan di Malaysia. Pemeteraian MoU itu ditandatangani oleh Ketua Eksekutif Kumpulan PR1MA Datuk Seri Mohd Nazri Md Shariff dan Ketua Eksekutif CIDB Dato’ Sr Mohd Zaid Zakaria, disaksikan Menteri Kerja Raya Datuk Seri Alexander Nanta Linggi.

Kerjasama ini juga akan melibatkan pelaksanaan Program Pembangunan Kontraktor yang akan merekod dan menilai keupayaan kontraktor dalam melaksanakan projek berteknologi tinggi, justeru meningkatkan lagi kredibiliti kontraktor di dalam sektor pembinaan. PR1MA dan CIDB akan memperkenalkan program latihan kemahiran dan kompetensi bagi meningkatkan keupayaan sumber manusia dalam sektor pembinaan serta daya saing kontraktor tempatan yang akan memberi impak positif kepada ekonomi negara. Kedua-dua pihak ini juga akan lebih memperkasakan dan memberi penekanan kepada aspek kemampanan pembinaan dengan penerapan teknologi pembinaan terkini seperti Sistem Binaan Berindustri (IBS), Pemodelan Maklumat Bangunan (BIM) dan prinsip Alam Sekitar, Sosial dan Tadbir Urus (ESG).

Kolaborasi ini akan dapat mempercepatkan pembangunan rumah mampu milik di seluruh negara, selari dengan usaha kerajaan untuk memastikan lebih ramai rakyat Malaysia memiliki kediaman yang berkualiti.

In conjunction with the International Construction Week (ICW) and BuildXpo 2024, PR1MA and CIDB have entered into a collaboration that will bring various innovations and other collaborative activities, such as the Centre of Excellence (COE) for training and information sharing and play an important role in the development of construction technology in Malaysia. The MoU was signed by PR1MA Group Chief Executive Datuk Seri Mohd Nazri Md Shariff and CIDB Chief Executive Dato’ Sr Mohd Zaid Zakaria, witnessed by Works Minister Datuk Seri Alexander Nanta Linggi.

This collaboration will also involve implementing the Contractor Development Programme, which will record and evaluate the contractor’s ability to implement high-tech projects, thus further increasing the contractor’s credibility in the construction sector. PR1MA and CIDB will introduce skills and competency training programmes to enhance human resource capacity in the construction sector as well as the competitiveness of local contractors which will have a positive impact on the national economy. Both parties will also empower and emphasize the sustainability aspects of construction by adopting the latest construction technologies such as Industrialized Building Systems (IBS), Building Information Modeling (BIM) and Environmental, Social and Governance (ESG) principles.

This collaboration will be able to speed up the development of affordable housing throughout the country, which aligns with the government’s efforts to ensure that more Malaysians have quality homes.

MAJLIS MENANDATANGANI MEMORANDUM PERSEFAHAMAN ANTARA KERAJAAN MALAYSIA DAN CIDB MALAYSIA

Memorandum Of Understanding Signing Ceremony Between the Malaysian Government and CIDB Malaysia



Satu majlis bersejarah telah berlangsung di Pusat Konvensyen Antarabangsa Putrajaya (PICC) yang menyaksikan Memorandum Persefahaman (MoU) ditandatangani antara Kerajaan Malaysia yang diwakili oleh Jabatan Pendidikan Politeknik & Kolej Komuniti dan CIDB Malaysia. Majlis ini turut dihadiri oleh wakil-wakil utama daripada kedua-dua pihak yang berkenaan.

MoU ini merekodkan kefahaman kedua-dua pihak, yang mana kerjasama ini akan tertakluk kepada undang-undang, peraturan-peraturan, kaedah-kaedah, dan dasar-dasar yang berkuat kuasa di Malaysia, serta berdasarkan terma yang terkandung di dalam memorandum tersebut. Kerjasama ini bertujuan untuk memperkukuh, mengalakkan, dan membangunkan bidang-bidang yang berkaitan dengan industri pembinaan di negara ini.

Bidang kerjasama yang dipersetujui oleh kedua-dua pihak bagi mencapai objektif ini adalah seperti berikut:

- i. Kedua-dua pihak akan bekerjasama dalam pembangunan dan penambahbaikan modul-modul, silibus, dan kurikulum program pengajian yang relevan dengan industri pembinaan.
- ii. Pihak-pihak yang terlibat akan menggalakkan perundingan, latihan, serta pensijilan profesional dan pengiktirafan yang berkaitan bagi meningkatkan kompetensi pekerja dalam industri pembinaan.
- iii. Kedua-dua pihak akan bekerjasama dalam bidang penyelidikan, penerbitan, serta pengkomersialan penemuan dan inovasi yang dapat memberi manfaat kepada industri pembinaan negara.
- iv. Salah satu inisiatif utama adalah untuk mentauliahkan politeknik dan kolej komuniti yang berkecualan sebagai pusat latihan bertauliah dalam program Building Information Modelling (BIM), yang penting dalam era digitalisasi industri pembinaan.
- v. Pihak-pihak yang terlibat juga akan berusaha untuk mengembangkan sebarang bidang kerjasama lain yang berkaitan dengan industri pembinaan, sebagaimana yang akan dipersetujui bersama pada masa akan datang.

MoU ini berhasrat untuk memperkukuh hubungan antara Kerajaan Malaysia dan CIDB, serta membuka ruang kepada pembangunan industri pembinaan yang lebih mampan, inovatif, dan berdaya saing.

A historic ceremony was held at the Putrajaya International Convention Centre (PICC) witnessing the signing of a Memorandum of Understanding (MoU) between the Government of Malaysia represented by the Department of Polytechnic & Community College Education and CIDB Malaysia. The event was also attended by key representatives from both parties.

The MoU records the mutual understanding between both parties, where the collaboration will be subject to the laws, regulations, rules, and policies in force in Malaysia, and based on the terms contained within the memorandum. This cooperation aims to strengthen, encourage, and develop areas related to the construction industry in the country.

The areas of cooperation agreed upon by both parties to achieve these objectives are as follows:

- i. Both parties will collaborate on the development and enhancement of modules, syllabus, and curriculum of study programmes relevant to the construction industry.
- ii. The involved parties will promote consultations, training, as well as professional certification and related recognition to enhance the competency of workers in the construction industry.
- iii. Both parties will cooperate in research, publication, and the commercialization of findings and innovations that can benefit the national construction industry.
- iv. One of the main initiatives is to accredit qualified polytechnics and community colleges as certified training centres for Building Information Modelling (BIM) programmes, which are crucial in the digitalization era of the construction industry.
- v. The parties will also strive to develop any other areas of cooperation related to the construction industry as mutually agreed upon in the future.

This MoU intends to strengthen ties between the Malaysian Government and CIDB and open opportunities for the development of a more sustainable, innovative, and competitive construction industry.

KERJASAMA STRATEGIK ANTARA CIDB TECHNOLOGIES SDN. BHD. DAN AGENSI PEKERJAAN UKHWAH SDN. BHD.

Strategic Collaboration Between CIDB Technologies Sdn. Bhd. and Agensi Pekerjaan Ukhwah Sdn. Bhd.

1 APR
APR



CIDB Technologies Sdn. Bhd. (CIDB Tech), sebuah anak syarikat milik penuh CIDB Malaysia, telah memeterai Memorandum Persefahaman (MoU) dengan Agensi Pekerjaan Ukhwah Sdn. Bhd. (UKHWAH) bagi menjalinkan kerjasama strategik dalam pembangunan tenaga kerja mahir dalam industri pembinaan.

MoU ini menandakan komitmen kedua-dua pihak dalam memperkasa tenaga kerja tempatan melalui program "Skill To A Career" yang menawarkan latihan dan pensijilan kompetensi serta peluang penempatan pekerjaan.

Sebagai pusat latihan dan penilaian yang diiktiraf di bawah Akta 520, CIDB Tech akan menyediakan program latihan yang menepati piawai industri, manakala UKHWAH akan memainkan peranan dalam mengenal pasti, merekrut, dan menempatkan tenaga kerja yang telah dilatih ke dalam sektor pembinaan.

Skop Program "Skill To A Career" merangkumi:

- Kimpalan – Latihan asas sehingga tahap tertinggi.
- Non-Destructive Testing (NDT) – Ujian Tanpa Musnah untuk menjamin kualiti bahan binaan.
- Blasting and Painting Operation – Teknik pengecatan dan pembagasan bagi industri pembinaan dan marin.
- Visual Inspection – Pemeriksaan visual untuk memastikan mutu kerja binaan.
- Industrialized Building System (IBS) – Pembangunan sistem binaan berindustri yang lebih moden dan efisien.

Kerjasama ini dijangka akan memberi impak yang signifikan terhadap pembangunan tenaga kerja mahir dalam industri pembinaan negara, sejajar dengan aspirasi kerajaan dalam memperkasa tenaga kerja tempatan bagi memenuhi keperluan industri.

CIDB Technologies Sdn. Bhd. (CIDB Tech), a wholly owned subsidiary of CIDB Malaysia, has signed a Memorandum of Understanding (MoU) with Agensi Pekerjaan Ukhwah Sdn. Bhd. (UKHWAH) to establish a strategic collaboration in the development of a skilled workforce in the construction industry.

This MoU marks the commitment of both parties to empower the local workforce through the "Skill To A Career" programme, which offers training, competency certification, and job placement opportunities.

As a recognized training and assessment centre under Act 520, CIDB Tech will provide training programmes that meet industry standards, while UKHWAH will play a role in identifying, recruiting, and placing the trained workforce into the construction sector.

The "Skill To A Career" programme covers:

- *Welding – Training from basic to advanced levels*
- *Non-Destructive Testing (NDT) – Testing techniques to ensure the quality of construction materials*
- *Blasting and Painting Operation – Painting and blasting techniques for construction and marine industries*
- *Visual Inspection – Visual quality inspection to ensure construction work standards*
- *Industrialized Building System (IBS) – Development of modern and efficient industrialized building systems*

This collaboration is expected to have a significant impact on the development of a skilled workforce in the national construction industry, in line with the government's aspiration to strengthen the local workforce to meet industry demands.

KOLABORASI CIDB HOLDINGS SDN BHD DENGAN SMART PAINTS (M) SDN BHD DAN PKBM

Collaboration Between CIDB Holdings Sdn Bhd, Smart Paints (M) Sdn Bhd and PKBM

30 APR
APR



CIDB Malaysia melalui anak syarikatnya iaitu CIDB Holdings Sdn Bhd (CIDBH) telah menandatangani Memorandum Persefahaman (MoU) dengan Smart Paints (M) Sdn Bhd dan Persatuan Kontraktor Bumiputera Malaysia (PKBM) dalam pembangunan program latihan TVET Pembinaan.

MoU tersebut ditandatangani oleh En. Sufian Musa, Ketua Pegawai Eksekutif CIDB Holdings, Datuk Dr Azman Yusoff, Presiden PKBM dan En. Goh Chye Hin, Pengarah Urusan Smart Paints (M) Sdn. Bhd. serta disaksikan oleh Timbalan Menteri Kerja Raya, Datuk Seri Hj Ahmad Hj Maslan dan Pengerusi CIDB Holdings, Dato' Sr Mohd Zaid Zakaria. Turut hadir pada majlis tersebut ialah Ketua Setiausaha Kementerian Kerja Raya, Datuk Seri Hj Hasnol Zam Zam Hj Ahmad.

Melalui kerjasama ini pelatih Akademi Binaan Malaysia (ABM) akan diberikan latihan dalam teknik pengecatan dan pengendalian mesin oleh pihak Smart Paints. Pelatih ABM juga akan dibimbing menjadi usahawan dan panel pengecat untuk Smart Paints. Kerjasama ini merupakan langkah penting untuk meningkatkan kemahiran dan produktiviti dalam industri pembinaan Malaysia melalui inisiatif latihan yang berstruktur serta sokongan teknikal. MoU ini menetapkan beberapa bidang kerjasama:

- Smart Paints dan CIDBH - kerjasama untuk meningkatkan produktiviti dan kualiti dalam latihan kemahiran, terutamanya dalam teknologi pengecatan dan pengendalian mesin. Melalui kerjasama ini Smart Paints akan menyediakan mesin cat dan produk mereka ke ABM selain membimbing mereka menjadi usahawan dan panel pengecat Smart Paints.
- Smart Paints dan PKBM - mewujudkan rangkaian perniagaan secara program vendor iaitu menjadi ejen perniagaan dan pemasaran bersama Smart Paints selain memberi peluang kepada kontraktor menjadi panel kontraktor bagi projek-projek Smart Paints.
- CIDBH dan PKBM - kerjasama dalam mengenalpasti dan melaksanakan inisiatif serta berkongsi kepakaran dan teknologi untuk meningkatkan kualiti latihan kemahiran serta menggalakkan penyertaan dari kalangan ahli PKBM di dalam program-program

CIDB Malaysia, through its subsidiary CIDB Holdings Sdn Bhd (CIDBH), has signed a Memorandum of Understanding (MoU) with Smart Paints (M) Sdn Bhd and the Malaysian Bumiputera Contractors Association (PKBM) for the development of a construction-focused TVET training programmes.

The MoU was signed by En. Sufian Musa, Chief Executive Officer of CIDB Holdings; Datuk Dr Azman Yusoff, President of PKBM; and Mr. Goh Chye Hin, Managing Director of Smart Paints (M) Sdn. Bhd. The signing ceremony was witnessed by the Deputy Minister of Works, Datuk Seri Hj Ahmad Hj Maslan, and Chairman of CIDB Holdings, Dato' Sr Mohd Zaid Zakaria. The Secretary-General of the Ministry of Works, Datuk Seri Hj Hasnol Zam Zam Hj Ahmad also attended the ceremony.

Through this collaboration, trainees from Akademi Binaan Malaysia (ABM) will receive training in painting techniques and machinery handling provided by Smart Paints. These trainees will also be guided to become entrepreneurs and painting panelists for Smart Paints. This collaboration marks an important step towards enhancing skills and productivity in Malaysia's construction industry through structured training initiatives and technical support. The MoU outlines several areas of collaboration:

- *Smart Paints and CIDBH – a partnership to enhance productivity and quality in skills training, particularly in painting technology and machine handling. Smart Paints will supply painting equipment and products to ABM, and also mentor trainees to become entrepreneurs and certified painting panelists for Smart Paints.*
- *Smart Paints and PKBM – establishing a vendor programme to develop a business and marketing network with Smart Paints, providing contractors with opportunities to become panel contractors for Smart Paints projects.*
- *CIDBH and PKBM – cooperation in identifying and implementing initiatives, sharing expertise and technology to improve the quality of skills training, and encouraging PKBM members to participate in relevant training programs.*

MEMORANDUM PERJANJIAN (MOA) ANTARA CREAM DAN ACE GREENCEMT VENTURE (M) SDN. BHD.

Memorandum of Agreement (MoA) Between CREAM and Ace Greencemt Venture (M) Sdn. Bhd.

Memorandum Perjanjian (MoA) antara CREAM dan Ace Greencemt telah ditandatangani oleh Dato’ Sr. Mohd Zaid Zakaria selaku Timbalan Pengerusi CREAM dan Dr. Arian Haddadian selaku Ketua Eksekutif Kumpulan Ace Greencemt. Kedua-dua pihak telah menyatakan minat dalam bidang penyelidikan dan pembangunan (R&D) berkaitan penghasilan konkrit hijau pelbagai gred secara inovatif.



The MoA between CREAM and Ace Greencemt was signed by Dato’ Sr. Mohd Zaid Zakaria as the Deputy Chairman of CREAM and Dr. Arian Haddadian as the Group CEO of Ace Greencemt. Both parties have declared interest in research & development related to the innovative production of various grades of green concrete.

Penghasilan konkrit ini melibatkan penggunaan fly ash yang terdapat di Malaysia melalui kajian kejuruteraan dan mikrostruktur. Usaha ini selaras dengan matlamat Kerajaan bagi mengurangkan jejak karbon menjelang 2050, khususnya dalam proses pembinaan, melalui penerapan sains, teknologi dan kajian eksperimental ke arah pembinaan mampan. Ace Greencemt telah menyediakan geran penyelidikan yang tidak boleh dituntut semula bagi membiayai proses R&D ini, yang dijangka akan mengambil masa selama dua tahun untuk disiapkan.

The production involves using the right amount of fly ash available in Malaysia through engineering and microstructural studies. This is an effort to support the Government’s goal in reducing carbon footprint by 2050 particularly in the construction process through the application of science, technology and experimental study for sustainable construction. Ace Greencemt has provided a non-refundable research grant for the R&D process which will take two years to complete.

KERJASAMA STRATEGIK CIDB TECH & IRED VENTURES PERKUKUH LATIHAN TVET

Strategic Collaboration Between CIDB Tech IRED Ventures to Strengthen TVET Training

CIDB Technologies Sdn. Bhd. (CIDB Tech) dan IRED Ventures Sdn. Bhd. telah memeterai Memorandum Persefahaman (MoU) bagi menjalin kerjasama strategik dalam bidang latihan dan pembangunan modal insan melalui program Pendidikan dan Latihan Teknikal dan Vokasional (TVET).

MoU ini menandakan komitmen bersama dalam memperkukuh sistem latihan kemahiran serta menyediakan platform pembangunan profesional bagi tenaga kerja mahir di Malaysia. CIDB Tech akan memainkan peranan utama dalam menyediakan tempat latihan, tenaga pengajar serta perkhidmatan latihan berkualiti, manakala IRED Ventures fokus kepada pencarian peserta, penawaran peluang kerjaya dan mendapatkan dana luar bagi menyokong pelaksanaan program ini.

Bidang Fokus Kerjasama termasuk kimpalan, Ujian Tanpa Musnah (NDT), Blasting & Painting serta program-program TVET yang lain. Kerjasama ini bakal membuka lebih banyak peluang kepada belia dan tenaga kerja sedia ada untuk meningkatkan tahap kemahiran serta daya saing dalam pasaran kerja, sejajar dengan keperluan industri pembinaan dan kejuruteraan. CIDB Tech dan IRED Ventures yakin bahawa gabungan kepakaran kedua-dua pihak mampu membawa impak positif dalam pembangunan tenaga mahir negara.

CIDB Technologies Sdn. Bhd. (CIDB Tech) and IRED Ventures Sdn. Bhd. had signed a Memorandum of Understanding (MoU) to establish a strategic collaboration in training and human capital development through Technical and Vocational Education and Training (TVET) programmes.

This MoU signifies a shared commitment to strengthen the skills training system and provide a platform for professional development of skilled workers in Malaysia. CIDB Tech will take the lead in providing training facilities, qualified trainers, and high-quality training services, while IRED Ventures will focus on participant recruitment, career placement opportunities, and securing external funding to support the implementation of the programme.

Key areas of collaboration include welding, Non-Destructive Testing (NDT), blasting and painting, as well as other TVET-related programmes. This partnership is expected to create more opportunities for youth and the existing workforce to enhance their skill levels and competitiveness in the job market, in line with the needs of the construction and engineering industries. Both CIDB Tech and IRED Ventures are confident that the combined expertise of both parties will positively impact the development of a skilled national workforce.

17 MEI
MAY



KERJASAMA STRATEGIK CIDB TECH & NESTMATRIX SOLUTION MEMPERKASA TENAGA MAHIR INDUSTRI

Strategic Collaboration Between CIDB Tech & Nestmatrix Solution to Empower Skilled Industry Workforce

CIDB Technologies Sdn. Bhd. (CIDB Tech) dan Nestmatrix Solution telah menandatangani Memorandum Persefahaman (MoU) bagi menjalinkan kerjasama strategik dalam program "Skill To A Career", yang bertujuan untuk meningkatkan tenaga kerja mahir dalam industri pembinaan dan kejuruteraan.

MoU ini menggariskan komitmen bersama dalam menyediakan latihan berkualiti serta persijilan kompetensi kepada peserta. CIDB Tech berperanan dalam aspek latihan dan pensijilan, manakala Nestmatrix Solution akan bertanggungjawab dalam mengenal pasti, mengambil serta menempatkan tenaga kerja mahir ke dalam sektor industri yang bersesuaian.

Fokus Program "Skill To A Career" termasuk kimpalan, Blasting & Painting serta Non-Destructive Testing (NDT). Kerjasama ini merupakan langkah signifikan dalam melahirkan tenaga kerja yang kompeten serta memenuhi keperluan industri pembinaan tempatan dan antarabangsa selain daripada memastikan tenaga kerja mahir mendapat akses kepada peluang pekerjaan yang sepadan dengan kelayakan dan kemahiran mereka.

Dengan termeterainya MoU ini, CIDB Tech dan Nestmatrix Solution yakin dapat memperkasakan tenaga kerja tempatan serta menyumbang kepada pembangunan ekonomi negara melalui tenaga mahir yang berkualiti.

CIDB Technologies Sdn. Bhd. (CIDB Tech) and Nestmatrix Solution had signed a Memorandum of Understanding (MoU) to establish a strategic collaboration under the "Skill To A Career" programme, aimed at enhancing the skilled workforce in the construction and engineering industries.

The MoU outlines a shared commitment to provide quality training and competency certification for participants. CIDB Tech will be responsible for delivering training and certification, while Nestmatrix Solution will take charge of identifying, recruiting, and placing skilled workers into suitable industrial sectors.

The "Skill To A Career" programme focuses on key areas including Welding, Blasting & Painting, and Non-Destructive Testing (NDT). This collaboration is a significant step toward producing a competent workforce that meets both local and international construction industry demands, while also ensuring skilled workers have access to job opportunities that match their qualifications and expertise.

With the signing of this MoU, both CIDB Tech and Nestmatrix Solution are confident in their ability to empower the local workforce and contribute to national economic development through high-quality skilled talent.

12 JUL
JUL



MAJLIS MENANDATANGANI MOU ANTARA MIRAJ ACADEMY DAN ABM WILAYAH TENGAH

MoU Signing Ceremony Between Miraj Academy and ABM Central Region

MIRAJ Academy telah menandatangani Memorandum Persefahaman (MOU) bersama Akademi Binaan Malaysia (ABM) Wilayah Tengah dalam menjalinkan kerjasama sebagai rakan strategik industri bagi program yang dijalankan di MIRAJ Academy, sebuah pusat latihan kemahiran.

MOU ini ditandatangani bersama oleh Ketua Pegawai Operasi ABM Wilayah Tengah, Dr Rozaimi An dan Pengarah Urusan MIRAJ Academy, En. Teh Cheong Hua. Wakil MIRAJ Academy yang turut hadir bersama menyaksikan upacara ini adalah Pengurus Pusat Bertauliah, Puan Norashida Sarwe dan Pegawai Penilai Elektrik, En. Mohamad Rifa’ei Hanafiah.

Dengan termeterainya MOU ini, kedua-dua pihak dapat bekerjasama dalam bidang latihan kemahiran TVET yang dapat dimanfaatkan oleh belia- belia lepasan sekolah dan personel binaan.

MIRAJ Academy had signed a Memorandum of Understanding (MoU) with Akademi Binaan Malaysia (ABM) Central Region to establish a collaboration as an industry strategic partner for programmes conducted at MIRAJ Academy, a skills training centre.

The MoU was signed by Chief Operating Officer of ABM Central Region, Dr. Rozaimi An, and Managing Director of MIRAJ Academy, Mr. Teh Cheong Hua. Also present to witness the signing were MIRAJ Academy’s Accredited Centre Manager, Ms. Norashida Sarwe, and Electrical Assessment Officer, Mr. Mohamad Rifa’ei Hanafiah.

With the signing of this MoU, both parties will collaborate in the field of TVET skills training, benefiting school leavers and construction personnel alike.

15 JUL
JUL



MOU ABM WILAYAH TENGAH & SATAKE TECHNOLOGY CENTER (STC)

MoU Between ABM Central Region & Satake Technology Center (STC)

Majlis menandatangani Memorandum Persefahaman (MoU) antara Akademi Binaan Malaysia (ABM) Sdn Bhd dan Satake Technology Center (STC) telah berlangsung di ABM Wilayah Tengah.

MoU ini ditandatangani oleh Dr. Rozaimi An, Ketua Pegawai Operasi ABM Wilayah Tengah, dan Dato’ J. Palaniappan mewakili Satake Technology Center, serta disaksikan oleh Dato' Ts. Dr. Gerald Sundaraj, Pengarah CIDB Wilayah Persekutuan.

- Perjanjian kerjasama yang berlangsung selama tiga tahun ini melibatkan beberapa aspek utama, antaranya:
- i. Latihan tenaga pengajar ABM berkaitan Boilerman.
 - ii. Latihan tenaga pengajar atau peserta dari Satake berkaitan latihan atau TTT di ABM.
 - iii. Kerjasama dalam pembangunan latihan kemahiran dan perkongsian teknologi.
 - iv. Khidmat nasihat dalam meningkatkan tahap latihan kemahiran teknikal pengajar dan pelajar melalui program Latihan Industri, Program Sangkutan Industri, ceramah teknikal, serta khidmat nasihat kemahiran teknikal dari Satake.
 - v. Perkongsian kepakaran dan teknologi terkini dalam pelbagai sektor antara Satake dan ABM Wilayah Tengah melalui aktiviti latihan, promosi, pembangunan silibus, serta aktiviti lain yang dipersetujui bersama.
 - vi. Sebarang skop kerjasama berkaitan latihan kemahiran, teknologi, dan khidmat teknikal yang akan dipersetujui bersama oleh kedua-dua pihak.

Kerjasama ini bertujuan untuk meningkatkan tahap kemahiran dan perkongsian teknologi dalam sektor latihan teknikal.

PLANRADAR UMUMKAN PERKONGSIAN STRATEGIK DENGAN E-CONSTRUCT SERVICES SDN BHD (CIDBEC)

Planradar Announces Strategic Partnership with e-Construct Services Sdn Bhd (CIDBEC)

Kerjasama PlanRadar dengan CIDBEC Malaysia menyokong peralihan negara ke arah metodologi pembinaan digital, termasuk Building Information Modelling (BIM) dan teknologi pembinaan. Perjanjian perkongsian ini telah ditandatangani semasa acara BuildXpo Malaysia 2024, yang merupakan sebahagian daripada International Construction Week (ICW).

The signing ceremony of the Memorandum of Understanding (MoU) between Akademi Binaan Malaysia (ABM) Sdn Bhd and Satake Technology Center (STC) was held at ABM Central Region.

The MoU was signed by Dr. Rozaimi An, Chief Operating Officer of ABM Central Region, and Dato’ J. Palaniappan representing Satake Technology Center, and witnessed by Dato' Ts. Dr. Gerald Sundaraj, Director of CIDB Federal Territory.

This three year cooperation agreement covers several key areas, including:

- i. Training of ABM instructors related to boilerman skills.
- ii. Training of instructors or participants from Satake related to training or Train-The-Trainer (TTT) at ABM.
- iii. Collaboration in skills training development and technology sharing.
- iv. Advisory services to improve the technical skills training of instructors and students through Industrial Training programmes, Industrial Attachment Programmes, technical talks, and technical skills consultancy from Satake.
- v. Sharing of expertise and the latest technology across various sectors between Satake and ABM Central Region through training activities, promotions, syllabus development, and other mutually agreed activities.
- vi. Any scope of cooperation related to skills training, technology, and technical services as mutually agreed by both parties.

This collaboration aims to enhance the level of skills and technology sharing in the technical training sector.



Majlis tersebut dihadiri oleh Ts Rofizlan Ahmad – Ketua Pegawai Eksekutif CIDBEC, Avtandil Mekudishvili, Ketua Wilayah PlanRadar Singapura + ASEAN, dan En. Reinhart Zimmermann, Ketua Advantage Austria, organisasi promosi perdagangan bagi Dewan Perdagangan Persekutuan Austria yang memainkan peranan penting dalam memudahcara kerjasama ini.

PlanRadar, penyedia global penyelesaian pengurusan projek pembinaan digital akan memberi fokus kepada mempromosikan pendigitalan proses dan pengurusan pembinaan. CIDBEC pula pakar dalam membangunkan penyelesaian digital untuk meningkatkan produktiviti dan kecekapan dalam sektor pembinaan tempatan. Kerjasama ini menjurus ke arah penyelarasan dengan trend serantau yang semakin mengutamakan pendigitalan, serta menggalakkan penggunaan teknologi inovatif yang akan memperkukuh daya saing Malaysia dalam sektor pembinaan.

Perkongsian ini amat penting berikutan perubahan peraturan terkini di Malaysia yang mewajibkan BIM untuk projek pembinaan berskala besar. Pada Ogos 2024, Majlis Tindakan Pembangunan Negara dengan sokongan CIDB telah memandatkan penggunaan BIM bagi semua projek pembinaan utama bernilai RM10 juta ke atas. Mandat ini bertujuan untuk memudahkan pengurusan projek, meningkatkan ketelusan, dan mempertingkatkan kualiti keseluruhan pembangunan infrastruktur di Malaysia. Pelaksanaan meluas BIM merupakan satu pencapaian penting dalam usaha Malaysia menuju pendigitalan industri pembinaan – dan CIDB memainkan peranan utama dalam mengawasi peralihan kepada sistem berasaskan BIM serta memastikan piawaian industri dipatuhi. Dengan mengintegrasikan BIM bersama alat pengurusan projek PlanRadar, kerjasama ini dijangka akan terus memperkukuh penggunaan teknologi dalam projek pembinaan sektor awam dan swasta.

Kerjasama ini berlaku pada masa industri pembinaan Asia Tenggara mengalami pertumbuhan pesat yang memerlukan pelaburan dalam teknologi digital. Platform mudah digunakan serta penyelesaian inovatif daripada PlanRadar dijangka dapat menggalakkan lebih banyak pemain industri, terutamanya Perusahaan Kecil dan Sederhana (PKS), untuk memulakan perjalanan digital mereka bagi komunikasi yang lancar dan cekap sepanjang kitar hayat bangunan.

Melalui kerjasama ini, PlanRadar dan CIDBEC meletakkan Malaysia sebagai peneraju dalam penerapan teknologi pembinaan di rantau ini, sekaligus mengukuhkan lagi peranan negara dalam ekonomi digital Asia Tenggara yang sedang berkembang pesat.

The occasion was attended by Ts Rofizlan Ahmad – CIDBEC Chief Executive Officer, Avtandil Mekudishvili, Regional Lead for PlanRadar Singapore + ASEAN and Mr. Reinhart Zimmermann, Head of Advantage Austria, the trade promotion organisation of the Austrian Federal Economic Chamber who was instrumental in facilitating this collaboration.

PlanRadar, a global provider of digital construction project management solutions aims to focus on promoting the digitalisation of construction processes and management. CIDBEC specialises in developing digital solutions to enhance productivity and efficiency within the local construction sector. The collaboration looks forward to aligning with the regional trend of greater digitalisation, driving the adoption of innovative technologies that will boost Malaysia’s competitiveness in the construction sector.

This partnership is also pivotal following Malaysia’s recent regulatory changes requiring BIM for large-scale construction projects. In August 2024, the National Development Action Council, with CIDB’s support, introduced a BIM mandate for all significant construction projects valued at RM10 million and above. The mandate is intended to streamline project management, improve transparency, and elevate the overall quality of infrastructure development in Malaysia. The widespread implementation of BIM represents a key milestone in Malaysia’s journey toward construction industry digitalisation – and CIDB plays a crucial role in overseeing the transition to BIM-based systems and ensuring industry standards are upheld. By integrating BIM with PlanRadar’s project management tools, the partnership is set to continue to drive greater adoption of technology in public and private sector building projects.

The partnership comes when Southeast Asia’s construction industry is experiencing rapid growth which will require investments in digital technologies. The easy-to-use platform and innovative solutions by PlanRadar would encourage more industry players, especially the Small and Medium-Sized Enterprises, to embark on their digital journey for seamless and efficient communication throughout the entire building lifecycle.

With this collaboration, both PlanRadar and CIDBEC are positioning Malaysia as a leader in the adoption of construction technology in the region, further cementing the country’s role in Southeast Asia’s growing digital economy.



PlanRadar’s collaboration with CIDBEC Malaysia supports the nationwide shift towards digital construction methodologies, including Building Information Modelling (BIM) and construction technology. The partnership agreement was signed during the BuildXpo Malaysia 2024 event, which was part of International Construction Week (ICW).

DIARI

Diary



01 APR
APR

Kunjungan
Hormat LLM Ke
CIDB Malaysia
*LLM Courtesy Visit
to CIDB Malaysia*



01 APR
APR

Pemeteraian MoU antara CIDB Technologies Sdn. Bhd. dan Agensi Pekerjaan Ukhwah Sdn. Bhd.

The Signing of MoU between CIDB Technologies Sdn. Bhd. and Agensi Pekerjaan Ukhwah Sdn. Bhd.



29 APR
APR

Sesi Sembang Santai bersama
Datuk Dr. Azman Yusoff, Presiden PKBM
*Tea Talk Session with
Datuk Dr. Azman Yusoff, President of PKBM*

29 APR
APR

Taklimat Kaedah Perolehan bagi Pelaksanaan Program Usahawan Binaan Generasi Baru (ACE)

Briefing on the Procurement Methods for the Implementation of the Accelerator Programme for Construction Entrepreneurs (ACE)



25 APR
APR

Sesi Sembang Santai bersama
En. Tukiman Radion, Presiden PERKOBF

*Tea Talk Session with En. Tukiman Radion,
President of PERKOBF*



30 APR
APR

Pemeteraian MoU antara CIDB Holdings Sdn. Bhd., Smart Paint (M) Sdn. Bhd. dan PKBM

The Signing of MoU between CIDB Holdings Sdn. Bhd., Smart Paint (M) Sdn. Bhd. and PKBM





03 MEI
MAY

Sesi Sembang Santai bersama
Datuk Mohd. Rosdi Ab Aziz,
Presiden PKMM

*Tea Talk Session with
Datuk Mohd. Rosdi Ab Aziz,
resident of PKMM*



13 MEI
MAY

Mesyuarat Penyelaras Agenda
Bumiputera dalam Perolehan Kerajaan

*Bumiputera Agenda in
Government Procurement
Coordination Meeting*



14 MEI
MAY

Pelancaran Awal ICW & BuildXpo 2024
Soft Launch ICW & BuildXpo 2024



16 MEI
MAY

Operasi Penguatkuasaan Bersepadu
CIDB Wilayah Persekutuan Kuala Lumpur
bersama Menteri Kerja Raya

*CIDB Wilayah Persekutuan
Kuala Lumpur Integrated Enforcement
Operation with the Minister of Work*



17 MEI
MAY

Pemeteraian MoU antara CREAM dan
Ace Greencem Venture (M) Sdn. Bhd.

*The Signing of MoU between CREAM and
Ace Greencem Venture (M) Sdn. Bhd.*



30 APR
APR

Bengkel Penyelaras Keperluan Dashboard
Agenda Bumiputera dalam Industri Pembinaan
bersama Agensi Berkepentingan

*Coordination Workshop on Bumiputera Agenda
Dashboard Requirements in the Construction Industry
with Stakeholder Agencies*





23 MEI
MAY

Operasi Penguatkuasaan Bersepadu
CIDB Wilayah Persekutuan Kuala Lumpur
bersama Timbalan Menteri Kerja Raya
*CIDB Wilayah Persekutuan Kuala Lumpur
Integrated Enforcement Operation
with the Deputy Minister of Works*

23 MEI
MAY

Kunjungan Hormat PKMM ke CIDB Malaysia
PKMM Courtesy Visit to CIDB Malaysia



30 MEI
MAY

Kunjungan Hormat RISM ke CIDB Malaysia
RISM Courtesy Visit to CIDB Malaysia



31 MEI
MAY

Kunjungan Hormat Lembaga
Jurutera Malaysia ke CIDB Malaysia
*Board of Engineers Malaysia
Courtesy Visit to CIDB Malaysia*

14 JUN
JUN

Sesi Libat Urus Local Content
Requirement Contracts
*Local Content Requirement Contracts
Engagement Session*

24 MEI
MAY

Sesi Libat Urus Anugerah Kecemerlangan Industri
Pembinaan Malaysia (MCIEA 2024)
*Malaysian Construction Industry Excellence Awards
(MCIEA 2024) Engagement Session*



25 JUN
JUN

Operasi Penguatkuasaan Bersepadu CIDB Perak
CIDB Perak Integrated Enforcement Operation



30 JUL
JUL

Majlis Penghargaan Staf CIDB Tahun 2024
CIDB Staff Appreciation Ceremony 2024



06 OGOS
AUG

Majlis Graduasi ABM Wilayah Tengah dan CIDB Technologies
ABM Central Region and CIDB Technologies Graduation Ceremony



01 OGOS
AUG

Sesi Libat Urus bersama Industri Pembinaan
Engagement Session with the Construction Industry



12 OGOS
AUG

Sesi Temubual Ketua Eksekutif CIDB bersama BERNAMA berkenaan Kontraktor Guna Khidmat Arkitek tidak Berlesen
CIDB Chief Executive Interview Session with BERNAMA regarding Contractors Using Unlicensed Architects





22 OGOS
AUG

Lawatan Rasmi Delegasi China ke CIDB Malaysia
Chinese Delegation to CIDB Malaysia Official Visit



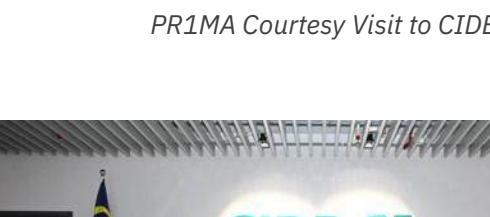
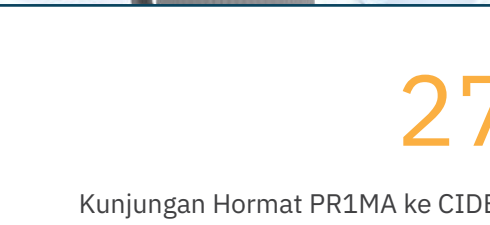
05 SEP
SEP

Kunjungan Hormat UAC Berhad ke CIDB Malaysia
UAC Berhad Courtesy Visit to CIDB Malaysia



26 SEP
SEP

Kunjungan Hormat PERKOBF ke CIDB Malaysia
PERKOBF Courtesy Visit to CIDB Malaysia



20 OGOS
AUG

Pelancaran Chatbot CIDB sempena Perhimpunan Bulanan KKR
CIDB Chatbot Launching in Conjunction with KKR Monthly Assembly



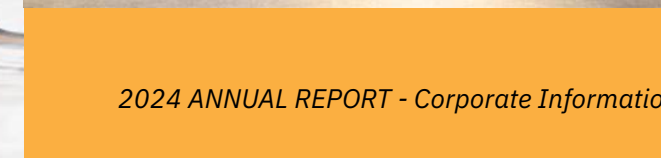
30 OGOS
AUG

Perhimpunan Bulanan CIDB (Ogos)
CIDB Monthly Assembly (August)



27 SEP
SEP

Kunjungan Hormat PR1MA ke CIDB Malaysia
PR1MA Courtesy Visit to CIDB Malaysia





30 SEP
SEP

Taklimat Peluang
Kerja di Zambia
*Briefing on Job
Opportunities in Zambia*



22 OKT
OCT

Persidangan BINA
BINA Conference



27 SEP
SEP

Perhimpunan Bulanan CIDB (September)
CIDB Monthly Assembly (September)



09 OKT
OCT

Program Kontraktor Usahawan Bumiputera –
Luaskan Kuasamu dengan Strategi dan
Peluang Pembiayaan Kewangan
*Bumiputera Entrepreneur Contractor Programme –
Expand Your Strength with Financial Strategies and
Financing Opportunities*



22 OKT
OCT

CIDB QUEST Day
Hari QUEST CIDB



22 OKT
OCT

Pemeteraian MoU antara CIDB dan PR1MA
The Signing of MoU between CIDB and PR1MA





23 OKT
OCT

Lawatan CYPE dari Spain
Visit by CYPE of Spain



13 NOV
NOV

Sesi Libat Urus berkaitan dengan
Homeowners Guide Book
*Engagement Session related to the
Homeowners Guide Book*

14 NOV
NOV

Lawatan SIRIM QAS serta Penyampaian Sijil Audit
ISO 9001 dan Sijil Verifikasi Luar Negara
*SIRIM QAS Visit and Presentation of ISO 9001 Audit
Certificate and Overseas Verification Certificate*



23 OKT
OCT

Majlis Perasmian Minggu Pembinaan
Antarabangsa (ICW) 2024
*International Construction Week (ICW)
2024 Opening Ceremony*



11 NOV
NOV

Majlis Perasmian Kren Menara MRCB
MRCB Tower Crane Opening Ceremony



14 NOV
NOV

Kunjungan Hormat SerojaTech
Sdn. Bhd. ke CIDB Malaysia
*SerojaTech Sdn. Bhd.
Courtesy Visit to CIDB Malaysia*



18 NOV
NOV

Anugerah Kecemerlangan Industri
Pembinaan Malaysia (MCIEA) 2024
*Malaysian Construction Industry
Excellence Awards (MCIEA) 2024*



19 NOV
NOV

Majlis Perpisahan sempena persaraan
Tn. Hj. Razuki Ibrahim, Timbalan Ketua Eksekutif I
*Farewell Ceremony in conjunction with the retirement
of Tn. Hj. Razuki Ibrahim, Deputy Chief Executive I*



19 NOV
NOV

Kunjungan Hormat Ketua
Eksekutif CIDB ke Pejabat
Menteri Kerja Raya
*CIDB Chief Executive
Courtesy Visit to the
Minister of Works Office*



19 NOV
NOV

Sesi Townhall Ketua Eksekutif CIDB bersama
Pengarah Negeri dan Pengurus Cawangan
*CIDB Chief Executive Townhall Session with
State Directors and Branch Managers*



25 NOV
NOV

Lawatan Kerja Ketua Setiausaha
Kementerian Kerja Raya ke CIDB Malaysia
*Ministry of Works Secretary General
Working Visit to CIDB Malaysia*



26 NOV
NOV

Malam Media KKR
& Anugerah Media
Pembinaan CIDB 2024
*KKR Media Night
& CIDB Construction
Media Awards 2024*



03 DIS
DEC

Sidang Kemuncak Construction Industry Congress (CIC) 2024

Construction Industry Congress (CIC) Summit 2024



06 DIS
DEC

Lawatan dan Taklimat Syarikat Perumahan Negara Berhad (SPNB)

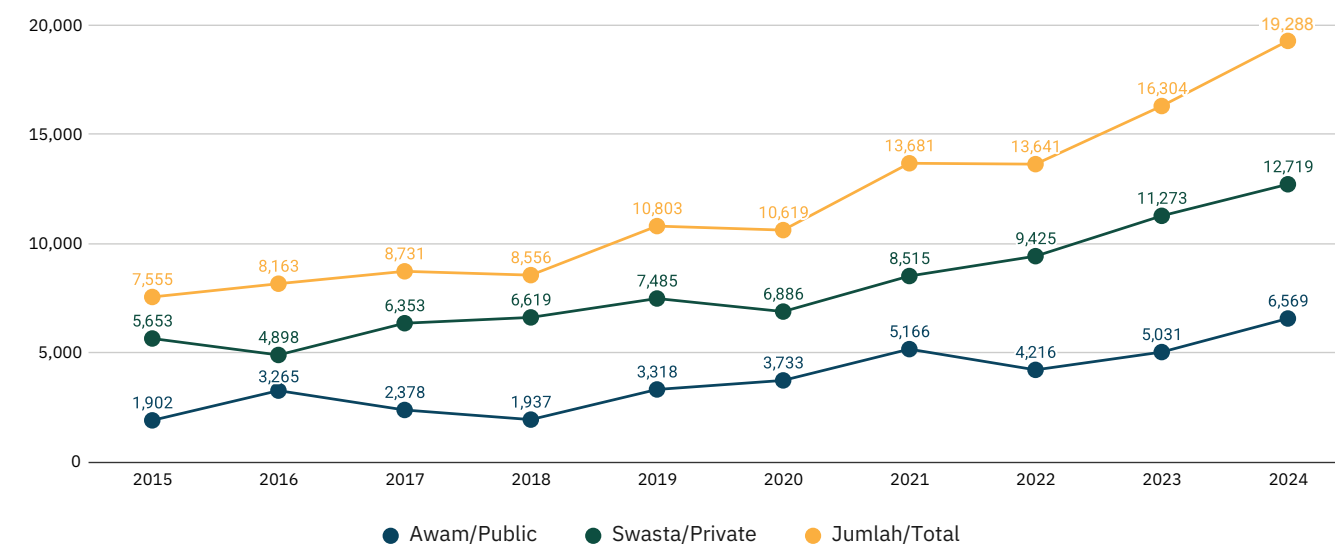
Syarikat Perumahan Negara Berhad (SPNB) Visit and Briefing



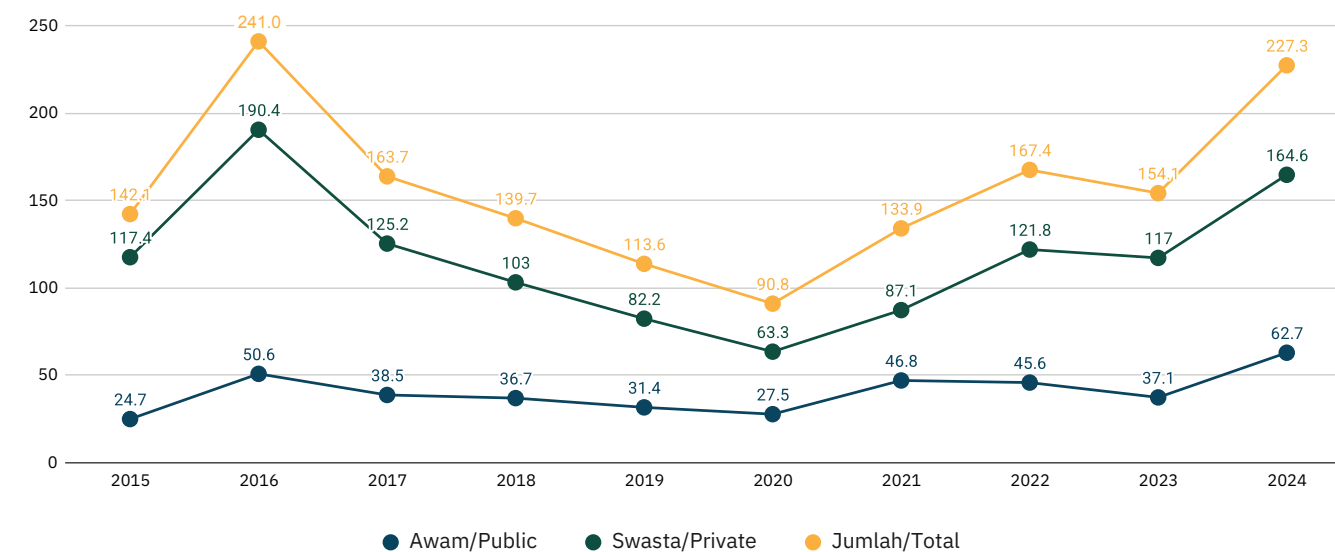
STATISTIK UTAMA

Main Statistics

Bilangan Projek Sektor Awam dan Swasta
Number of Public and Private Sector Projects



Nilai Projek Sektor Awam dan Swasta (RM bilion)
Value of Public and Private Sector Projects (RM bilion)



Bilangan Projek mengikut Kategori <i>Number of Projects by Category</i>										
Kategori/ <i>Category</i>	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Kediaman <i>Residential</i>	2,096	2,122	2,252	2,215	2,526	2,325	2,675	2,876	2,442	1,820
Bukan Kediaman <i>Non-Residential</i>	2,697	2,857	3,090	3,238	3,915	3,953	5,201	5,498	9,306	13,253
Kemudahan Sosial <i>Social Amenities</i>	727	898	973	779	945	970	1,059	912	833	805
Infrastruktur <i>Infrastructure</i>	2,035	2,286	2,416	2,324	3,417	3,371	4,746	4,355	3,723	3,410
JUMLAH/ <i>TOTAL</i>	7,555	8,163	8,731	8,556	10,803	10,619	13,681	13,641	16,304	19,288

Nilai Projek mengikut Kategori <i>Value of Projects by Category</i>										
Kategori/ <i>Category</i>	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Kediaman <i>Residential</i>	53.8	50	49.6	42.7	34.9	29.9	32.5	40.7	34.4	30.2
Bukan Kediaman <i>Non-Residential</i>	53.7	55.6	51.5	41	40.3	28.2	56.1	74.1	84.7	150
Kemudahan Sosial <i>Social Amenities</i>	5.5	9.2	13	9.2	6.4	6.3	9.8	8	4.9	4.8
Infrastruktur <i>Infrastructure</i>	29.1	126.2	49.6	46.9	32	26.4	35.3	44.6	30.1	42.3
JUMLAH/ <i>TOTAL</i>	142.1	241	163.7	139.8	113.6	90.8	133.9	167.4	154.1	227.3

Bilangan Kontraktor Berdaftar mengikut Gred <i>Number of Registered Contractors by Grade</i>										
GREDE <i>GRADE</i>	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
G1	33,744	35,149	35,347	36,604	42,173	56, 866	65,540	63,518	66,277	67,591
G2	12,097	16,253	17,402	22,128	24,148	24, 366	24,154	21,623	22,652	23,278
G3	9,246	10,628	12,510	15,415	16,406	17, 206	18,539	16,313	17,598	19,495
G4	3,341	3,896	4,112	4,759	5,031	5,282	5,426	5,184	5,580	5,824
G5	4,656	5,101	5,455	6,073	6,220	6,370	6,713	6,597	7,665	7,702
G6	1,557	1,703	1,803	2,018	2,128	2,105	2,010	1,890	1,989	1,973
G7	6,066	7,084	7,402	9,000	8,752	8,841	8,739	8,890	9,809	10,382
JUMLAH <i>TOTAL</i>	70,707	79,814	84,031	95,997	104,858	121, 036	131,121	124,015	131,570	136,245

Bilangan Kontraktor Berdaftar mengikut Negeri

Number of Registered Contractors by State

NEGERI <i>STATE</i>	G1		G2		G3		G4		G5		G6		G7		JUMLAH/ TOTAL	
	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024
Johor	5,489	5,440	2,425	2,477	2,092	2,224	560	635	714	751	140	145	757	837	12,177	12,509
Kedah	6,542	6,288	1,161	1,192	559	657	177	170	203	208	70	72	234	243	8,946	8,830
Kelantan	5,064	5,034	1,340	1,345	413	470	162	154	122	118	53	54	156	146	7,310	7,321
Melaka	2,102	2,021	689	701	576	666	189	181	249	229	44	46	202	205	4,051	4,049
Negeri Sembilan	3,703	3,640	1,490	1,522	634	725	202	198	233	230	56	54	175	203	6,493	6,842
Pahang	5,501	5,691	1,524	1,639	619	690	250	269	181	190	52	48	177	164	8,304	8,691
Perak	5,909	6,132	1,337	1,414	929	979	218	211	291	300	99	78	286	306	9,069	9,420
Perlis	1,620	1,598	273	266	76	104	27	30	17	19	3	1	31	26	2,047	2,044
Pulau Pinang	2,549	2,535	978	974	1,155	1,251	347	368	509	518	140	134	619	672	6,297	6,452
Sabah	7,864	8,018	3,663	3,722	1,055	1,187	255	280	303	273	129	114	666	719	13,935	14,313
Sarawak	5,391	5,559	1,667	1,728	1,283	1,378	250	276	395	418	168	173	874	929	10,028	10,461
Selangor	6,804	7,246	3,697	3,795	4,764	5,230	1,621	1,733	2,229	2,246	505	516	2,656	2,786	22,276	23,552
Terengganu	4,933	5,126	1,190	1,232	477	552	168	174	200	191	67	68	214	215	7,249	7,558
W. P. Kuala Lumpur	2,254	2,347	1,070	1,106	2,890	3,291	1,132	1,122	2,006	1,995	454	458	2,735	2,902	12,541	13,221
W. P. Labuan	301	319	130	133	51	60	9	9	9	9	3	5	14	13	517	548
W. P. Putrajaya	251	327	18	32	25	31	13	14	4	7	6	7	13	16	330	434
JUMLAH <i>TOTAL</i>	66,277	67,651	22,652	23,278	17,598	19,495	5,580	5,824	7,665	7,702	1,989	1,973	9,809	10,382	131,570	136,245

Statistik Projek yang Dilaksanakan Kontraktor Malaysia di Luar Negara
Statistics of Projects Undertaken by Malaysian Contractors Overseas

	2016	2017	2018	2019	2020	2021	2022	2023	2024
Nilai Projek <i>Projects Value</i>	RM3.6 b	RM4.7 b	RM6.0 b	RM7.3 b	RM14.1 b	RM23.1 b	RM20.7 b	RM19.8 b	RM24.9
Bilangan Negara <i>Number of Countries</i>	16	16	16	18	11	11	6	8	11
Bilangan Projek <i>Number of Projects</i>	59	44	32	48	26	19	10	13	18
Bilangan Syarikat <i>Number of Companies</i>	15	16	11	15	12	8	4	10	10

10 Negara Tertinggi Penglibatan Kontraktor Malaysia di Peringkat Global
Top 10 Countries for Involvement of Malaysian Contractors Globally

Rantau <i>Region</i>	2016 - 2021		2022		2023		2024	
	Bil/No	Nilai/Value (RM B)	Bil/No	Nilai/Value (RM B)	Bil/No	Nilai/Value (RM B)	Bil/No	Nilai/Value (RM B)
Singapore	37	2.2	1	1.5	2	3	2	3
India	26	3.4	2	1.9			1	*
Indonesia	25	3.6			3	0.1		
United Arab Emirates	23	10.8			1	*		
Australia	3	1.8	3	13.7	1	0.9	5	9.3
Saudi Arabia	2	*			3	*	3	0.1
Vietnam	6	0.2			1	11		
Taiwan	2	1.5	1	2.1	1	3.5	1	4.3
Iraq	3	0.3					1	1.5
Brazil	1	21.8	2	0.6				
United Kingdom	2	1.9					1	6.6
Uzbekistan	2	1.1					1	*

*Nilai tidak dimaklumkan / *Value undisclosed*

Bilangan Personel Binaan yang aktif mengikut Kategori
Number of Construction Personnel Active by Category

Kategori <i>Category</i>	Tempatan / <i>Local</i>			Asing / <i>Foreign</i>			Jumlah / <i>Total</i>		
	2022	2023	2024	2022	2023	2024	2022	2023	2024
Pekerja Binaan Am General <i>Construction Workers</i>	333,550	335,984	338,251	158,424	333,129	491,477	491,974	669,113	829,728
Pekerja Binaan Mahir <i>Skilled Construction Workers</i>	80,126	77,501	78,828	7,468	7,887	16,282	87,594	85,338	95,110
Penyelia Tapak Binaan <i>Construction Site Supervisors</i>	6,616	6,329	6,223	52	73	334	6,668	6,402	6,557
Pengurus Projek Binaan <i>Construction Project Managers</i>	104,848	98,843	102,701	1,107	1,255	2,708	105,955	100,098	105,409
Personel Pentadbiran <i>Administration Personnel</i>	134,426	132,952	133,345	2,375	3,717	3,883	136,801	136,669	137,228
Pelatih Binaan <i>Construction Trainee</i>	14,454	10,557	10,139	0	0	0	14,454	10,557	10,139
JUMLAH KESELURUHAN <i>OVERALL TOTAL</i>	674,020	662,166	669,487	169,426	346,061	514,684	843,446	1,008,227	1,184,171

Bilangan dan Nilai Projek yang dilaksanakan Kontraktor Malaysia mengikut Rantau
Number and Value of Projects Undertaken by Malaysian Contractors by Region

Rantau <i>Region</i>	2016		2017		2018		2019		2020		2021		2022		2023		2024	
	Bil/No	Nilai/Value (RM J/M)	Bil/No	Nilai/Value (RM J/M)	Bil/No	Nilai/Value (RM J/M)	Bil/No	Nilai/Value (RM J/M)	Bil/No	Nilai/Value (RM J/M)	Bil/No	Nilai/Value (RM J/M)	Bil/No	Nilai/Value (RM J/M)	Bil/No	Nilai/Value (RM J/M)	Bil/No	Nilai/Value (RM J/M)
Asia Selatan <i>South Asia</i>	16	1,445	11	1,947	1	71	1	47										
Kawasan Teluk <i>Gulf Region</i>	14	1,000	8	1,043	10	760	11	597	2	9,180					1	*		
ASEAN	27	640	20	1,278	14	1,399	24	4,591	16	2,313	7	318	1	1,450	6	14,055	2	2,970
Asia	1	510	1	104	2	24	5	1,633	8	2,588	8	499	3	3,994	1	3,450	4	4,319
Timur Tengah & Afrika Utara <i>Middle East & North Africa</i>	1	-	1	-	1	-	4	378			1	339			4	*	4	1,609
Afrika <i>Africa</i>			1	295	0	-	1	19					1	956	1	1,400		
Australia & Oceania			1	3	3	1,866							3	13,730	1	881	5	9,352
Eropah <i>Europe</i>			1	-	1	1,900	1	26							2	6,670		
Amerika Selatan & Latin <i>South America & Latin</i>							1	26			3	22,005	2	580				
Jumlah/Total	59	3,595	44	4,670	32	6,020	48	7,317	26	14,081	19	23,161	10	20,710	13	19,786	18	24,920

*Nilai tidak dimaklumkan / *Value undisclosed*

STATISTIK SEPINTAS LALU

Statistics At a Glance

LATIHAN / TRAINING

Bilangan kontraktor Pengurusan Fasiliti yang dilatih
Number of Facility Management contractors trained



Bilangan personel binaan yang dilatih dalam Building Information Modelling - BIM
Number of construction personnel trained in Building Information Modelling (BIM)



Bilangan penyertaan yang diterima untuk Program Latihan Pembangunan Kontraktor (CCD)
Number of entries received for the Contractor Development Training Programme



Bilangan belia tempatan yang dilatih (LKK)
Number of local youths trained

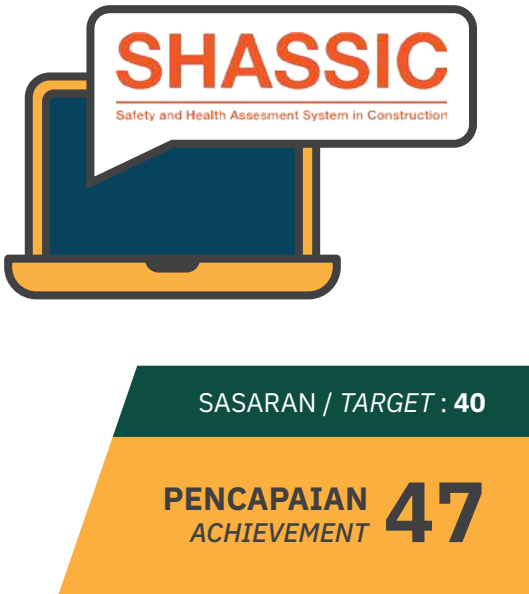


LATIHAN / TRAINING

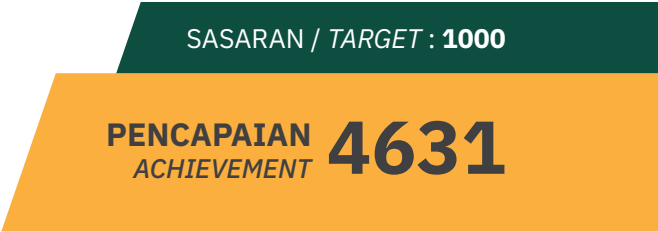
Bilangan personel binaan dilatih dalam tred berimpak tinggi
Number of construction personnel trained in high-impact trades



Bilangan sesi klinik bagi peningkatan skor SHASSIC.
Number of clinic sessions for enhancing SHASSIC scores.



Bilangan Pusat Latihan Bertauliah (PLB) yang menjalankan latihan
Number of Certified Training Centres conducting trainings



Bilangan peserta menghadiri kursus Kesedaran Undang-undang dalam Industri Pembinaan melalui Platform E- Learning CIDB
Number of participants attended the Legal Awareness in the Construction Industry course via the CIDB E-Learning Platform

PENTAULIAHAN / ACCREDITATION

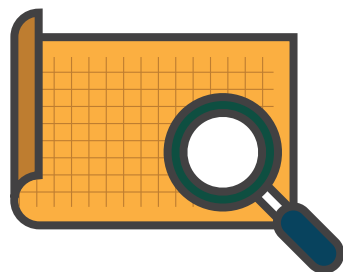
Bilangan kontraktor yang dibimbing untuk penilaian MCORE/SCORE
Number of contractors coached for MCORE/SCORE assessment



SASARAN / TARGET : 570

PENCAPAIAN
ACHIEVEMENT 695

Bilangan projek yang menjalani penilaian QCLASSIC
Number of projects assessed with QCLASSIC



SASARAN / TARGET : 300

PENCAPAIAN
ACHIEVEMENT 346

Bilangan kontraktor mendapat penarafan 4 bintang dalam Penilaian SCORE
Number of contractors received 4-stars in the SCORE rating



PENCAPAIAN
ACHIEVEMENT 61



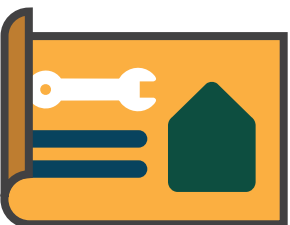
SASARAN / TARGET : 40

PENCAPAIAN
ACHIEVEMENT 46

Bilangan bangunan Kerajaan yang menjalani penilaian QCLASSIC
Number of Government buildings assessed with QCLASSIC

PENTAULIAHAN / ACCREDITATION

Bilangan projek yang menjalani penilaian SHASSIC
Number of projects assessed with SHASSIC



PENCAPAIAN
ACHIEVEMENT 174

Bilangan Pengurus Pembinaan Bertauliah dinilai
Number of Certified Construction Managers assessed

SASARAN / TARGET : 400

PENCAPAIAN
ACHIEVEMENT 441

Bilangan Pusat Penilaian Kemahiran Bertauliah (PPKB) ditauliah
Number of Certified Skills Assessment Centre accredited



PENCAPAIAN
ACHIEVEMENT 37

Bilangan Pengurus Pengurusan Fasilitas dinilai
Number of Facilities Management Managers assessed



SASARAN / TARGET : 150

PENCAPAIAN
ACHIEVEMENT 186

Bilangan Pengurus Projek Pembinaan Bertauliah dinilai
Number of Certified Construction Project Managers assessed



SASARAN / TARGET : 400

PENCAPAIAN
ACHIEVEMENT 484

PEMATUHAN / COMPLIANCE

Bilangan pemeriksaan tapak bina di seluruh negara
Number of construction site inspections throughout the country



SASARAN / TARGET : 4000

PENCAPAIAN
ACHIEVEMENT **4554**



SASARAN / TARGET : 90%

PENCAPAIAN
ACHIEVEMENT **101%**

Peratus pengauditan jumlah kes Semakan Pemuatuhan Kontraktor (SPEK) yang diaudit
Percentage of total Contractor Compliance Check (SPEK) cases audited

Bilangan bahan binaan diperiksa untuk Perakuan Pemuatuhan Standard (PPS)
Number of building materials inspected for Perakuan Pemuatuhan Standard (PPS)



SASARAN / TARGET : 3300

PENCAPAIAN
ACHIEVEMENT **3738**



SASARAN / TARGET : OPB = 19, OPK = 100

PENCAPAIAN
ACHIEVEMENT **24** OPB
128 OPK

Bilangan Operasi Penguatkuasaan Bersepadu (OPB) dan Operasi Penguatkuasaan Khas (OPK)
Number of Integrated Enforcement Operation (OPB) and Special Enforcement Operation (OPK)

PENJENAMAAN / BRANDING

Nilai Public Relations (PR) yang dicapai
The PR value achieved



SASARAN / TARGET : RM80 juta / million

PENCAPAIAN
ACHIEVEMENT **RM507**
juta / million

Bilangan program promosi pengeksporan perkhidmatan
Number of promotional programmes on the export of services



SASARAN / TARGET : 4

PENCAPAIAN
ACHIEVEMENT **7**

Pencapaian ICW 2024
ICW 2024 Achievements



Bilangan pengunjung / Total visitors

PENCAPAIAN
ACHIEVEMENT **15,000**

Bilangan pempamer / Number of exhibitors

PENCAPAIAN
ACHIEVEMENT **200**

Bilangan Negara turut serta
Number of countries participated

PENCAPAIAN
ACHIEVEMENT **20**

Nilai perdagangan direkodkan
Trade value recorded

PENCAPAIAN
ACHIEVEMENT **RM654.4**
juta / million

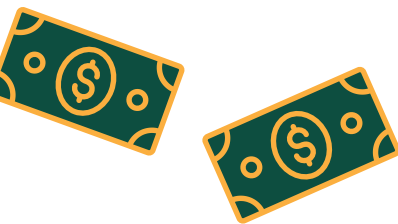
KEWANGAN / FINANCIAL

Jumlah pengenaan levi
Amount of levy imposed

SASARAN / TARGET : RM190 juta / million

PENCAPAIAN
ACHIEVEMENT **RM308**
juta / million

Peratus pengenaan levi dikutip dalam tempoh liabiliti
Percentage of levy imposed collected during the liability period



LEVI

SASARAN / TARGET : 90%

PENCAPAIAN
ACHIEVEMENT **97%**

Peratus kes levi tertunggak yang dikurangkan
Percentage of outstanding levy cases reduced

SASARAN / TARGET : 80%

PENCAPAIAN
ACHIEVEMENT **92%**

Jumlah hasil
Amount of revenue



SASARAN / TARGET : RM339.8 juta / million

PENCAPAIAN
ACHIEVEMENT **RM489.1**
juta / million

Jumlah perbelanjaan
Total expenditure



SASARAN / TARGET : RM410.5 juta / million

PENCAPAIAN
ACHIEVEMENT **RM315.5**
juta / million

Jumlah defisit
Total deficit

SASARAN / TARGET : RM70.6 juta / million

PENCAPAIAN
ACHIEVEMENT **+RM89.8**
juta / million

LAIN-LAIN PENCAPAIAN/ OTHER ACHIEVEMENTS

Pertumbuhan kadar KDNK sektor pembinaan
Construction sector GDP growth rate



SASARAN / TARGET : 6.1% (2023)

PENCAPAIAN
ACHIEVEMENT **17.5%**

Sesi libat urus penguatkuasaan (Jadual Keempat) dilaksanakan
Enforcement engagement sessions (Fourth Schedule) held



SASARAN / TARGET : 19

PENCAPAIAN
ACHIEVEMENT **20**

Sesi libat urus bagi pengesanan projek dilaksanakan
Engagement sessions for project tracking implemented

SASARAN / TARGET : 10

PENCAPAIAN
ACHIEVEMENT **58**

Bilangan kolaborasi strategik bersama industri ke arah kecemerlangan pembinaan
Number of strategic industry collaborations towards construction excellence



SASARAN / TARGET : 12

PENCAPAIAN
ACHIEVEMENT **14**

Bilangan program peningkatan ICT untuk CIDB
Number of ICT upscaling programmes for CIDB



SASARAN / TARGET : 7

PENCAPAIAN
ACHIEVEMENT **25**



LAPORAN PRESTASI

Performance Report



INTISARI PELAN-PELAN STRATEGIK CIDB MALAYSIA

CIDB MALAYSIA STRATEGIC PLANS OVERVIEW

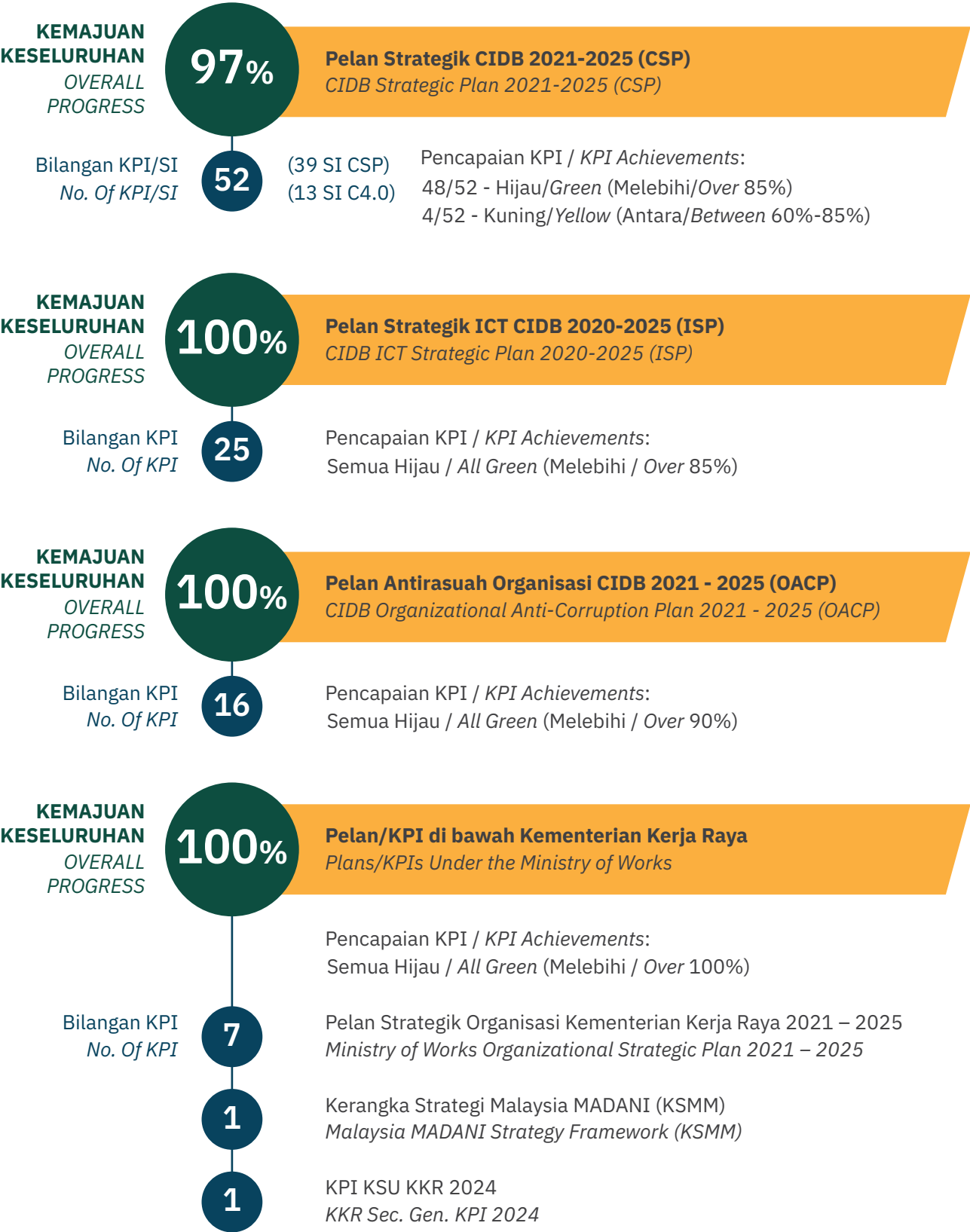
Latarbelakang

Pada awal 2024, pelaksanaan program-program CIDB dipacu oleh lima Pelan Strategik utama di peringkat organisasi. Namun setelah CIDB melaksanakan penstrukturan semula organisasi secara menyeluruh, KPI-KPI Pelan Strategik Pembinaan (C4.0 2021 – 2025) telah diselaraskan di bawah Pelan Strategik CIDB (CSP) 2021 – 2025. Berikut adalah empat Pelan Strategik utama yang memacu CIDB iaitu :

Background

In early 2024, five main Strategic Plans drive the implementation of CIDB programmes at the organizational level. However, after CIDB implemented a comprehensive organizational restructuring, the KPIs of the Construction Strategic Plan (C4.0 2021 – 2025) were aligned under the CIDB Strategic Plan (CSP) 2021 – 2025. The following are the four main Strategic Plans that drive CIDB, namely:

PENCAPAIAN PELAN-PELAN STRATEGIK ACHIEVEMENT OF STRATEGIC PLANS



PELAN STRATEGIK CIDB (CSP) 2021-2025

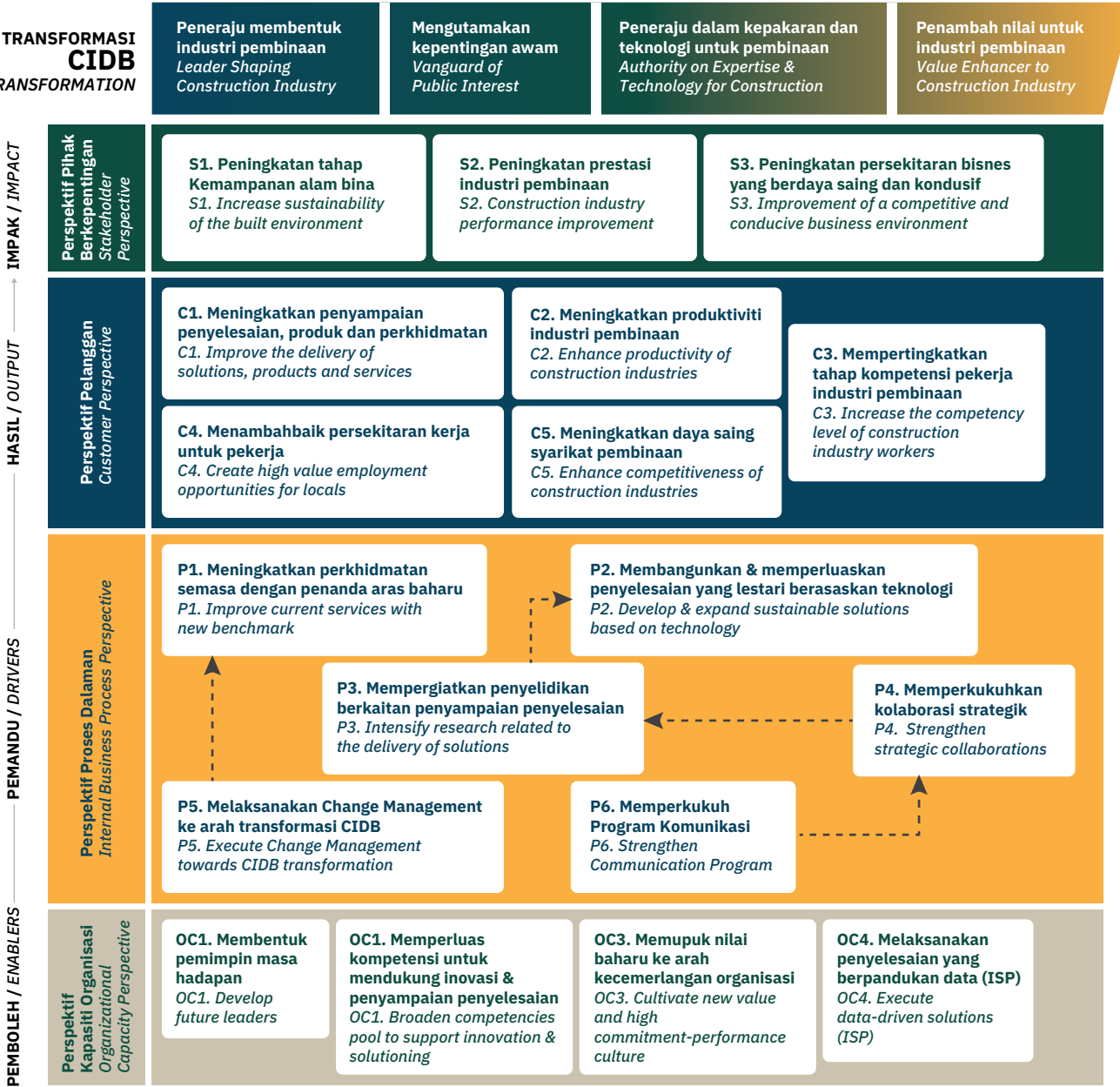
CIDB Strategic Plan (CSP) 2021-2025

Pengenalan

Pelan Strategik CIDB (CSP) 2021-2025, satu pelan 5 tahun yang telah menggariskan halatuju organisasi serta inisiatif CIDB sebagai peneraju industri pembinaan. Berikutan kajian separuh penggal dan penajaran CSP pada tahun 2023, Peta Strateginya juga telah dikemaskini seperti di bawah untuk diguna pakai bagi tahun 2024 dan 2025.

Introduction

The CIDB Strategic Plan (CSP) 2021-2025, a 5-year plan that outlines the direction of the organization and CIDB's initiatives as a leader in the construction industry. Following the mid-term review and alignment of the CSP in 2023, its Strategy Map was also updated as below to be used in 2024 and 2025.



Pada tahun 2024, CSP telah mensasarkan hasil yang lebih strategik khususnya ke arah pelaksanaan lima Signature Projects CSP (SgP) yang telah ditetapkan untuk pelaksanaan pada tahun 2024 - 2025. Berikut adalah senarai 5 SgP beserta pencapaiannya:

In 2024, CSP had targeted more strategic outcomes, particularly towards the implementation of five CSP Signature Projects (SgPs) which had been set for implementation in 2024 - 2025. The following is the list of the 5 SgPs along with their achievements:

NO	CSP SIGNATURE PROJECTS (SgP)	PENCAPAIAN / ACHIEVEMENT
1	Pelaksanaan QCLASSIC Dalam Projek Kerajaan (Kategori Bangunan) Implementation of QCLASSIC in Government Projects (Building Category)	2 sesi libat urus bersama MOF telah dilaksanakan seperti yang disasarkan. 2 engagement sessions with MOF were carried out as targeted.
2	Pelaksanaan Kerangka Kelayakan Kemahiran Pembinaan (Construction Skills Qualification Framework) Ke Arah Akreditasi Personel Binaan Implementation of the Construction Skills Qualification Framework Towards the Accreditation of Construction Personnel	Projek rintis telah dilaksanakan ke atas Program Certified Healthcare Facility Management oleh E. P.I Academy. A pilot project on the Certified Healthcare Facility Management Program by E.P.I Academy was executed.
3	Meluaskan Penggunaan National BIM-e Submission (NBeS) Expanding the Use of National BIM-e Submission (NBeS)	8 PBT telah melaksanakan projek rintis sehingga Q4 2024 merangkumi PPj, MPKK, MBPJ, MBMB, MPK, DBKU, MPPD dan MDT. 8 Local Authorities had implemented pilot projects until Q4 2024 including PPj, MPKK, MBPJ, MBMB, MPK, DBKU, MPPD and MDT.
4	Pembangunan Kerangka cESG (Construction ESG) Construction ESG (cESG) Framework Development	Pembangunan Kerangka cESG siap 30% berbanding sasaran 40%. The development of the cESG Framework is 30% complete against the target of 40%.
5	Pengukuhan Mekanisme Pelaksanaan IBS bagi Projek Swasta Strengthening IBS Implementation Mechanism for Private Projects	Pelaksanaan IBS bagi Projek Swasta telah berkuatkuasa pada Julai 2024 melalui Pekeliling Ketua Setiausaha Kementerian Perumahan dan Kerajaan Tempatan Bil 4/ 2024. Manual dan garis panduan termasuk system IBS Score Compliance (ISCS) juga telah siap sepenuhnya pada Julai 2024. The implementation of IBS for Private Projects came into effect in July 2024 through the Circular of the Secretary-General of the Ministry of Housing and Local Government No. 4/2024. The manual and guidelines including the IBS Score Compliance System (ISCS) were also fully completed in July 2024.

Pencapaian CSP 2020-2025

Tahun 2024 merupakan tahun keempat pelaksanaan CSP yang menfokuskan kepada High Impact Gains (HIG) dengan prestasi mencapai 97% berbanding sasaran 100%. Pencapaian ini mencatatkan penurunan sebanyak 2.2% berbanding tahun 2023 (99.2%).

CSP 2020-2025 Achievements

The year 2024 is the fourth year of CSP implementation focusing on High Impact Gains (HIG) with a performance of 97% against the target of 100%. This achievement recorded a decrease of 2.2% compared to 2023 (99.2%).

Pada permulaan tahun 2024, terdapat 41 Strategik Inisiatif (SI) di bawah 35 Strategik Objektif (SO) telah diluluskan untuk pelaksanaan. Bagi memperkukuhkan tadbir urus yang baik termasuk ketelusan pemantauan, KPI Pelan Strategik Pembinaan (C4.0) 2021-2025 telah diselaraskan di bawah Pelan Strategik CIDB (CSP) 2021 – 2025. Dengan itu, jumlah SI telah meningkat kepada 52 dengan 48 SI mencapai melebihi 85% (hijau) dan 4 SI mencapai di antara 60% ke 85% (kuning). Kesemua 52 SI ini dilaksanakan oleh Sektor dan Bahagian yang berkenaan seperti rumusan berikut:

At the beginning of 2024, there were 41 Strategic Initiatives (SI) under 35 Strategic Objectives (SO) that were approved for implementation. To strengthen good governance, including monitoring transparency, the KPIs of the Construction Strategic Plan (C4.0) 2021-2025 had been aligned under the CIDB Strategic Plan (CSP) 2021 – 2025. With this, the total SI had increased to 52, with 48 SI achieving above 85% (green) and 4 SI achieving between 60% to 85% (yellow). All 52 SIs were implemented by the following Sectors and Divisions as summarized below:

SEKTOR / BAHAGIAN SECTOR / DIVISION		BILANGAN SI / NUMBER OF SI			JUMLAH TOTAL
		C1 – C5	P1 – P6	OC1 – OC4	
PEJABAT KETUA EKSEKUTIF / CEO OFFICE					
PPUU	Pejabat Penasihat Undang-Undang General Counsel's Office	-	2	-	2
BAR	Bahagian Audit & Risiko / Audit & Risk Division	-	2	-	2
SEKTOR PENDAFTARAN & AKREDITASI REGISTRATION & ACCREDITATION SECTOR					
BPKPB	Bahagian Pendaftaran Kontraktor & Personel Binaan Contractor & Construction Personnel Registration Division	2	-	-	2
BPLT	Bahagian Pengurusan Latihan Training Management Division	6	-	-	6
BPAK	Bahagian Pengurusan Akreditasi Accreditation Management Division	1	-	-	1
SEKTOR PEMATUHAN / COMPLIANCE SECTOR					
BPGK	Bahagian Penguatkuasaan / Enforcement Division	-	3	-	3
BPKB	Bahagian Pematuhan Kualiti Binaan Construction Quality Compliance Division	2	1	2	5
BPLV	Bahagian Pengurusan Levi / Levy Management Division	-	1	-	1
SEKTOR PEMBANGUNAN KONTRAKTOR & PERSONEL BINAAN CONTRACTOR & CONSTRUCTION PERSONNEL DEVELOPMENT SECTOR					
BPK	Bahagian Pembangunan Kontraktor Contractor Development Division	2	-	-	2
BPB	Bahagian Pembangunan Personel Binaan Construction Personnel Development Division	3	-	-	3
SEKTOR PEMBANGUNAN TEKNOLOGI & BISNES TECHNOLOGY & BUSINESS DEVELOPMENT SECTOR					
BPT	Bahagian Pembangunan Teknologi Technology Development Division	5	8	-	13
BPS	Bahagian Persekitaran Bisnes Business Environment Division	2	1		3
SEKTOR DASAR & KORPORAT POLICY & CORPORATE SECTOR					
BKK	Bahagian Komunikasi Korporat Corporate Communication Division	-	1	1	2
BSTU	Bahagian Dasar, Strategi & Tadbir Urus Policy, Strategy & Governance Division	-	1	-	1
UPF	Unit Pengurusan Fasiliti Facility Management Division		1	1	2
SEKTOR PENGURUSAN / MANAGEMENT SECTOR					
BSM	Bahagian Sumber Manusia Human Resource Division	-	-	2	2
BKA	Bahagian Kewangan & Akaun Finance & Account Division	-	-	1	1
BTM	Bahagian Teknologi Maklumat Information Technology Division	-	-	1	1
		23	21	8	52

Butiran pencapaian SI dilaporkan di bawah perspektif yang dinyatakan dalam Peta Strategi CSP merangkumi berikut :

- Perspektif Pelanggan (C1-C5);
- Perspektif Proses Dalam (P1-P6) dan
- Perspektif Kapasiti Organisasi (OC1-OC4)

Details of the SI’s achievements are reported under the perspectives set out in the CSP Strategy Map which are:

- Customer Perspective (C1-C5);*
- Internal Process Perspective (P1-P6) and*
- Organizational Capacity Perspective (OC1-OC4)*

Perspektif Pelanggan

Customer Perspective

Perspektif Pelanggan merumuskan nilai yang dapat disampaikan kepada pelanggan untuk merealisasikan impak yang dihasratkan dalam Perspektif Pihak Berkepentingan. Ia disokong oleh 5 SO.

The Customer Perspective formulates the value that can be delivered to the customer to realize the impact envisioned in the Stakeholder Perspective. It is supported by 5 SOs.

Perspektif Pelanggan mempunyai 23 SI di mana 20 SI mencapai melebihi 85% (hijau) dan 3 SI mencapai di antara 60% ke 85% (kuning). Terdapat Kod SI yang sama digunakan oleh pelbagai bahagian dengan sasaran yang berbeza. Pencapaian setiap SI di bawah Perspektif Pelanggan adalah seperti berikut:

The Customer Perspective has 23 SIs where 20 SIs achieved above 85% (green) and 3 SIs achieved between 60% to 85% (yellow). The same SI codes are being utilised by various divisions with different targets. The achievements of each SI under the Customer Perspective are as follows:

NO	KOD CODE	PENCAPAIAN / ACHIEVEMENT
C1 – Meningkatkan penyampaian penyelesaian, produk dan perkhidmatan <i>Enhance the delivery of solutions, products and services</i>		
C1.1.1		
1	BPKB	53 projek telah melaksanakan penilaian MyCREST berbanding sasaran 30 projek. <i>53 projects were assessed with MyCREST against a target of 30 projects.</i>
2	BPK	Deraf pembangunan CIS FM (Fasa 1) telah siap dan pembangunan Fasa 2 akan dilaksanakan pada tahun 2025. <i>The CIS FM development draft (Phase 1) was completed and Phase 2 development will commence in 2025.</i>
3	BPT	Rekabentuk 60 objek 3D BIM telah siap dibangunkan dan dimuatnaik dalam portal mybim library <i>The design of 60 3D BIM objects had been completed and uploaded to the mybim library portal.</i>
4	BPS	Guide on The CIDB Standard Form of Contract for Building Works (2022 Edition) dan Standard Proforma for Contract Administration telah siap dan diterbitkan di laman sesawang CIDB dan pembinaan bangunan rasmi MBAM telah menggunakannya sebagai projek rintis. <i>The Guide on The CIDB Standard Form of Contract for Building Works (2022 Edition) and the Standard Proforma for Contract Administration were completed and published on the CIDB website and the construction of the MBAM's official building had used it as a pilot project.</i>
C1.1.2		
5	BPT	BIM roadmap siap dibangunkan pada Q2 2024 <i>BIM roadmap was developed in Q2 2024</i>

NO	KOD CODE	PENCAPAIAN / ACHIEVEMENT
C1.2.1		
6	BPKB	3 Webinar dan 1 Momentalk berkaitan Standard Bahan Binaan yang terkini dan pematuhan terhadap kualiti bahan binaan telah diadakan sebagaimana sasaran <i>3 Webinars and 1 Momentalk related to the latest Building Material Standards and compliance with building material quality were held as targeted</i>
7	BPK	10 modul Kursus Pengurusan Kontraktor telah ditambahbaik sebagaimana sasaran <i>10 Contractor Management Course modules had been enhanced as targeted</i>
8	BPS	Pembangunan Kerangka Kerja ESG Industri Pembinaan (cESG) siap 30% berbanding sasaran 40%. <i>The development of the Construction Industry ESG (cESG) Framework is 30% complete against the target of 40%.</i>
C2 - Meningkatkan produktiviti industri pembinaan <i>Enhance productivity of construction industry</i>		
C2.1.1		
9	BPKPB	2 sesi libat urus bersama MOF telah dilaksanakan seperti yang disasarkan bagi SgP 1 QLASSIC dan 26 projek Kerajaan (kategori bangunan) dinilai QLASSIC berbanding sasaran 20 projek. <i>2 engagement sessions with MOF were implemented as targeted for SgP 1 QLASSIC and 26 Government projects (building category) were assessed by QLASSIC against the target of 20 projects.</i>
10	BPLT	1,334 personel binaan telah menjalani Latihan BIM berbanding sasaran 1000 personel binaan <i>1,334 construction personnel were trained in BIM against the target of 1000 construction personnel</i>
11	BPT	Pelan Strategik Road Towards Construction Productivity Excellence (RTCPE) 2025-2030 masih dibangunkan dengan penglibatan bersama industri dan professional <i>The Road Towards Construction Productivity Excellence (RTCPE) Strategic Plan 2025-2030 is still being developed with the involvement of industry and professionals</i>
12	BPGK	Pengoperasian dan semakan IBS Skor untuk pematuhan polisi IBS bagi projek pembinaan swasta telah dilaksanakan ke atas 2 Negeri yang telah mengangkat dan menggunakan Pekeliling KSU KPKT Bil 4/2024 iaitu Kelantan dan Perlis. <i>The operational and review of IBS Score for compliance with IBS policies on private construction projects had been implemented in 2 States that have adopted the KSU KPKT Circular No. 4/2024, namely Kelantan and Perlis.</i>
C2.1.2		
13	BPLT	50 pegawai Kerajaan menjalani latihan BIM sebagaimana sasaran <i>50 Government officers undergo BIM Training as targeted</i>
C2.1.3		
14	BPLT	50 tenaga pengajar menjalani Latihan BIM sebagaimana sasaran <i>50 instructors undergo BIM Training as targeted</i>
C2.1.4		
15	BPLT	600 peserta dilatih dalam IBS (bidang pengurusan) dan 200 peserta dilatih dalam IBS (bidang rekabentuk) sebagaimana sasaran <i>600 participants were trained in IBS (management) and 200 participants were trained in IBS (design) as targeted</i>

NO	KOD CODE	PENCAPAIAN / ACHIEVEMENT
C3 – Mempertingkatkan tahap kompetensi pekerja industri pembinaan <i>Enhancing the construction industry workers' competency level</i>		
C3.1.1		
16	BPLT	572 peserta telah menjalani latihan FM berbanding sasaran 300 peserta <i>572 participants had undergone FM training against the target of 300 participants</i>
17	BPAK	Permohonan pentauliahan dari 86 PLB dan 15 PPKB diproses dalam tempoh 12 minggu. <i>Accreditation applications from 86 PLBs and 15 PPKBs were processed within 12 weeks..</i>
18	BPB	Pemetaan TVET dengan membangunkan dokumen Learning Standard dan menyediakan garis panduan pentauliahan Technical Panel Expert (TePA) telah dilaksanakan. <i>TVET mapping by developing Learning Standard documents and providing Technical Panel Expert (TePA) accreditation guidelines was implemented.</i>
C3.2.1		
19	BPLT	16,979 personel binaan dilatih dalam tred berimpak tinggi berbanding sasaran 6,050 personel binaan <i>16,979 construction personnel were trained in high-impact trades against the target of 6,050 construction personnel</i>
20	BPB	5 Standard, 5 Modul dan 5 set soalan dalam tred IBS (pengurusan) telah dibangunkan sebagaimana sasaran manakala latihan untuk tenaga pengajar akan dijalankan pada tahun 2025 <i>5 Standards, 5 Modules and 5 sets of questions in the IBS (management) trade were developed as targeted while training for instructors will be conducted in 2025</i>
C3.2.2		
21	BPB	2 Standard dalam tred IBS (rekabentuk) telah dibangunkan sebagaimana sasaran manakala latihan untuk tenaga pengajar akan dijalankan pada tahun 2025 <i>2 Standards in the IBS trade (design) were developed as targeted while training for instructors will be conducted in 2025</i>
C4 - Menambahbaik persekitaran kerja untuk pekerja <i>Improve work environment for workers</i>		
C4.1.1		
22	BPT	47 sesi klinik bagi peningkatan skor SHASSIC kepada kontraktor telah dilaksanakan berbanding sasaran 40 sesi <i>47 clinic sessions to improve SHASSIC scores for contractors were implemented against the target of 40 sessions</i>
C5 – Meningkatkan daya saing Syarikat pembinaan <i>Increasing construction companies' competitiveness</i>		
C5.1.1		
23	BPK	Kajiselidik prestasi kewangan syarikat kontraktor berdasarkan SCORE / MCORE siap pada Q3 2024 <i>Survey of contractor companies' financial performance based on SCORE / MCORE was completed in Q3 2024</i>

Perspektif Proses Dalaman

Perspektif Proses Dalaman menerangkan keutamaan aktiviti operasi dalam menyampaikan penyelesaian bermanfaat kepada pelanggan seperti yang dinyatakan dalam Perspektif Pelanggan. Ia disokong oleh 6 SO.

Perspektif Proses Dalaman mempunyai 21 SI di mana kesemua SI mencapai melebihi 85% (hijau). Pencapaian setiap SI di bawah Perspektif Proses Dalaman adalah seperti berikut:

Internal Process Perspective

The Internal Process Perspective describes the priorities within the operational activities to deliver CIDB’s value propositions to the customers stated in the Customer Perspective. It is supported by 6 SOs.

The Internal Process Perspective has 21 SIs where all SIs achieved over 85% (green). The achievements of each SI under the Internal Process Perspective are as follows:

NO	KOD CODE	PENCAPAIAN / ACHIEVEMENTS
P1 – Meningkatkan perkhidmatan semasa dengan penanda aras baharu Improve current services with new benchmarks		
P1.1.1		
1	BPGK	20 sesi libat urus penguatkuasaan (Jadual Keempat) bersama industri (pengilang / pengedar) dilaksanakan berbanding sasaran 19 sesi. 20 enforcement engagement sessions (Fourth Schedule) with industry (manufacturers/distributors) were held against the target of 19 sessions.
2	BPKB	Jadual Keempat siap dikemaskini dan menunggu kelulusan Menteri The Fourth Schedule had been updated and awaiting Minister’s approval.
3	BPLV	58 sesi libat urus bagi pengesanan projek dilaksanakan berbanding sasaran 10 sesi 58 engagement sessions for project tracking were implemented against the target of 10 sessions
4	BPT	2 siri jelajah Roadtour C4.0 telah dijalankan di Zon Selatan (Johor) dan Zon Utara (P. Pinang). 2 series of C4.0 Road Tour were conducted in the Southern Zone (Johor) and Northern Zone (Penang).
5	BPS	Kajian wajaran kos bahan, pekerja dan jentera binaan telah dikemaskini dan dipaparkan di portal N3C The weighted cost study of materials, workers and construction machinery had been updated and displayed on the N3C portal.
6	PPUU	4,631 peserta menghadiri kursus Kesedaran Undang-undang dalam Industri Pembinaan melalui Platform E- Learning CIDB berbanding sasaran 1,000 peserta dan modul berkaitan ADR telah dibangunkan pada Q3 2024. 4,631 participants attended the Legal Awareness in the Construction Industry course via the CIDB E-Learning Platform against the target of 1,000 participants and ADR-related modules were developed in Q3 2024.
7	BAR	20 program telah dilaksanakan sebagaimana yang dirancang di dalam Pelan Audit Tahun 2024 20 programmes were implemented as planned in the 2024 Audit Plan
8	UPF	8 kompleks milik CIDB telah diperiksa/digred berbanding sasaran 5 kompleks. 8 CIDB-owned complexes have been inspected/graded against the target of 5 complexes.
P1.1.2		
9	BPT	4 siri Jelajah BINA Town Hall diadakan di P. Pinang, Sabah, Sarawak dan Kelantan. 4 series of BINA Town Hall Tours were held in Penang, Sabah, Sarawak and Kelantan.

NO	KOD CODE	PENCAPAIAN / ACHIEVEMENTS
P1.1.3		
10	BPGK	4 kursus teknikal, 2 kursus asas, 1 konvensyen Gerak kerja penguatkuasaan dan taklimat penggunaan I-Book telah dilaksanakan bagi pengukuhan kemahiran, kompetensi dan pengetahuan staf penguatkuasaan. 4 technical courses, 2 basic courses, 1 convention on enforcement work and briefings on the use of I-Book were implemented to strengthen the skills, competencies and knowledge of enforcement staff.
P1.1.4		
11	BPGK	5 sesi naziran Penilaian Kompetensi Tahunan kepada pegawai penguatkuasa pejabat negeri CIDB telah dijalankan sebagaimana sasaran 5 Annual Competency Assessment inspection sessions for CIDB state office enforcement officers were conducted as targeted
P1.2.1		
12	PPUU	3 Seminar berkaitan Penyelesaian Pertikaian Alternatif (ADR) telah diadakan di Kuching, Kuala Lumpur dan Johor Bahru. 3 Seminars related to Alternative Dispute Resolution (ADR) were held in Kuching, Kuala Lumpur and Johor Bahru.
13	BAR	Daftar risiko Ibu Pejabat dan pejabat Negeri/Cawangan telah dikemaskini dan dilaporkan ke mesyuarat Jawatankuasa Pengurusan Risiko peringkat Pengurusan dan Lembaga. The Headquarters and State/Branch offices' risk registers had been updated and reported to the Management and Board level Risk Management Committee meetings.
P2 – Membangunkan & memperluaskan penyelesaian yang lestari berasaskan teknologi Develop & expand sustainable technology-based solutions		
P2.1.1		
14	BPT	8 PBT telah melaksanakan projek rintis penggunaan National BIM-e Submission (NBeS) sehingga Q4 2024 merangkumi PPj, MPKK, MBPJ, MBMB, MPK, DBKU, MPPD dan MDT. 8 Local Authorities had implemented pilot projects on the use of National BIM-e Submission (NBeS) until Q4 2024 including PPj, MPKK, MBPJ, MBMB, MPK, DBKU, MPPD and MDT.
P2.1.2		
15	BPT	Garis Panduan Construction 4.0: A Guide for Digital Transformation siap dibangunkan dan disebar luas kepada industri pembinaan Construction 4.0 Guidelines: A Guide for Digital Transformation was developed and widely distributed to the construction industry
P2.1.3		
16	BPT	Kajian pembangunan pendekatan strategik bagi memperkasakan pelaksanaan IBS di Sarawak telah siap dan dibentangkan kepada KKR pada Dis 2024. The study on the development of a strategic approach to strengthen the implementation of IBS in Sarawak was completed and presented to the KKR in Dec 2024.
P2.2.1		
17	BPT	Pelaksanaan IBS bagi Projek Swasta telah berkuatkuasa pada Julai 2024 melalui Pekeliling Ketua Setiausaha Kementerian Perumahan dan Kerajaan Tempatan Bil 4/2024. Manual dan garis panduan termasuk sistem IBS Score Compliance (ISCS) juga telah siap sepenuhnya pada Julai 2024. The implementation of IBS for Private Projects came into effect in July 2024 through the Circular of the Secretary-General of the Ministry of Housing and Local Government No. 4/2024. The manual and guidelines including the IBS Score Compliance System (ISCS) were also fully completed in July 2024.

NO	KOD CODE	PENCAPAIAN / ACHIEVEMENTS
P3 – Mempergiatkan penyelidikan berkaitan penyampaian penyelesaian <i>Intensify research related to solutioning</i>		
P3.1.1		
18	BPT	Pengkomersialan R&D CREAM (Intellectual Property Rights) telah dilaksanakan dengan memperbaharui 7 paten; 3 paten sedang dalam pemeriksaan substantif dan 1 produk telah dipatenkan (DeLIGHT-Flexible Architecture for Building Construction) sebagaimana sasaran. <i>CREAM R&D commercialization (Intellectual Property Rights) was implemented by renewing 7 patents; 3 patents are under substantive examination and 1 product has been patented (DeLIGHT-Flexible Architecture for Building Construction) as targeted.</i>
P4 – Memperkukuhkan kolaborasi strategik <i>Strengthening strategic collaboration</i>		
P4.1.1		
19	BPT	Blueprint program pembangunan Vendor IBS (VDP) siap dikemaskini <i>IBS Vendor Development Program (VDP) Blueprint was updated</i>
P5 – Melaksanakan Change Management ke arah transformasi CIDB <i>Implementing Change Management towards CIDB transformation</i>		
P5.1.1		
20	BSTU	KPI SgP bagi tahun 2024 telah dimuktamadkan pada Q3 2024 dan pelaksanaan semua SgP telah dipantau dan dilaporkan. <i>The SgP KPIs for 2024 were finalized in Q3 2024 and the implementation of all SgPs was monitored and reported.</i>
P6 – Memperkukuhkan program komunikasi <i>Strengthening communication programmes</i>		
P6.1.1		
21	BKK	Minggu Pembinaan Antarabangsa (ICW) 2024 dianjurkan dari 22 – 24 Oct 2024 bertempat di MITEC, Kuala Lumpur. Hampir 15,000 pengunjung bersama 200 pempamer dari 20 buah negara telah menyertai ICW & BuildXpo 2024. Unjuran nilai perdagangan sebanyak RM654.3 juta telah direkodkan. <i>The 2024 International Construction Week was held at MITEC, Kuala Lumpur from 22-24 Oct 2024. Nearly 15,000 visitors along with 200 exhibitors from 20 countries participated in ICW & BuildXpo 2024. An estimated trade value of RM654.3 million was recorded.</i>

Perspektif Kapasiti Organisasi

Perspektif Kapasiti Organisasi menjelaskan pemboleh-pemboleh kritikal terutama warga CIDB, budaya, ICT dan objektif strategik berkaitan kewangan yang penting untuk memastikan kejayaan pelaksanaan objektif dalam Perspektif Proses Dalaman. Ia disokong oleh 4 SO.

Perspektif Kapasiti Organisasi mempunyai 8 SI di mana 7 SI mencapai melebihi 85% (hijau) dan 1 SI mencapai di antara 60% ke 85% (kuning). Pencapaian setiap SI di bawah Perspektif Kapasiti Organisasi adalah seperti berikut:

Organizational Capacity Perspective

The Organizational Capacity Perspective describes critical enablers especially CIDB's staff, culture, ICT and financial-related strategic objectives that are key to ensure the successful execution of the objectives in the Internal Process Perspective. It is supported by 4 SOs.

The Organizational Capacity Perspective has 8 SIs under 4 out of the 5 SOs above where all SIs achieved over 85% (green). The achievements of each SI under the Organizational Capacity Perspective are as follows:

NO	KOD CODE	PENCAPAIAN / ACHIEVEMENT
OC1 - Membentuk pemimpin masa hadapan / <i>Develop future leaders</i>		
OC1.1.1		
1	BSM	Pelbagai kursus/seminar/persidangan/program berkaitan kepimpinan telah dijalankan berasaskan Model Kompetensi Kepimpinan CIDB. <i>Various courses/seminars/conferences/programmes related to leadership were conducted based on the CIDB Leadership Competency Model.</i>
OC2 - Memperluas kompetensi untuk mendukung inovasi & penyampaian penyelesaian <i>Broaden competencies pool to support innovation & solutioning</i>		
OC2.1.1		
2	BPKB	13 modul verifikasi bahan binaan untuk latihan Pegawai Verifikasi siap dibangunkan dan 1 sesi latihan dijalankan <i>13 construction material verification modules for Verification Officer training were developed and 1 training session was conducted</i>
3	BSM	TNA 2024-2025 telah dibangunkan dan kursus-kursus mengikut fungsi tugas berdasarkan TNA tersebut telah dijalankan. <i>The 2024-2025 TNA was developed and courses according to job functions based on the TNA were conducted.</i>
OC2.1.2		
4	BPKB	3 sesi latihan verifikasi dijalankan berbanding sasaran 4 sesi. <i>3 verification training sessions were conducted against the target of 4 sessions.</i>
OC3 - Memupuk nilai baharu ke arah kecemerlangan organisasi <i>Cultivate new values towards organizational excellence</i>		
OC3.1.1		
5	BKK	Pelbagai aktiviti, program dan komunikasi dijalankan untuk memastikan staf sedar, memahami dan menerapkan nilai teras sebagai budaya kerja. 95% staf telah memberi respon kepada kaji selidik pemahaman penerapan nilai teras ini. <i>Various activities, programmes and communications were executed to ensure that staff are aware, understand and adopt the core values as a work culture. 95% of staff responded to the survey on understanding the adoption of these core values.</i>
6	UPF	Maklumat aset alih telah dikemaskini dalam sistem e-Aset dan pemeriksaan mengejut aset di The Met bagi Q4/2024 menghasilkan keputusan 100% patuh. <i>Movable asset information was updated in the e-Asset system and a surprise asset inspection at The Met for Q4/2024 resulted in a 100% compliant result.</i>
OC4 - Melaksanakan penyelesaian yang berpandukan data (ISP) <i>Implement data-driven solutions (ISP)</i>		
OC4.1.1		
7	BKA	Analisa kos faedah ke atas 5 senarai perbelanjaan telah dilaksanakan meliputi sewaan Dewan CCC; insuran kelompok bagi pemegang kad hijau; percetakan kad hijau; pusat Latihan Kontraktor Bertauliah dan verifikasi <i>Cost benefit analysis on 5 lists of expenses was carried out covering CCC Hall rental; group insurance for green card holders; green card printing; Certified Contractor Training Center and verification</i>
8	BTM	25 KPI ISP CIDB dipantau dan dilaporkan dengan pencapaian 100% <i>25 CIDB ISP KPIs monitored and reported with 100% achievement</i>

PELAN STRATEGIK ICT (ISP)

CIDB 2020-2025

CIDB ICT Strategic Plan (ISP) 2020-2025

Pengenalan

Pelan Strategik ICT (ISP) CIDB 2020-2025 dibangunkan hasil dari idea-idea dan aspirasi dari semua pihak berkepentingan di CIDB dengan hasrat memberikan kemudahan yang terbaik kepada semua lapisan masyarakat melalui penggunaan teknologi. Hasilnya, 46 program ICT telah dirancang melalui Enam Teras Strategik yang didukung oleh lapan Strategi Utama supaya dapat meningkatkan kemampanan, kualiti dan profesionalisme CIDB.

Introduction

The CIDB ICT Strategic Plan (ISP) 2020-2025 was developed in response to the ideas and aspirations of all stakeholders within CIDB, to provide the best facilities to all levels of society through the use of technology. As a result, 46 ICT programmes had been planned through Six Strategic Thrusts supported by eight Key Strategies to enhance CIDB's sustainability, quality and professionalism.

ST₁



Memperkuh
Komunikasi &
Kerjasama
*Enhance
Engagement
with
Stakeholders*

ST₂



Meningkatkan
Tadbir Urus,
Kawalan &
Pematuhan ICT
*Enhance ICT
governance,
controls &
compliance*

ST₃



Memperkuh
Ekosistem ICT
*Strengthen ICT
ecosystem*

ST₄



Meningkatkan
Pengalaman
Pelanggan
*Enhance
customer
experience*

ST₅



Meningkatkan
Operasi
Dalam
*Enhance
internal
operations*

ST₆



Melaksanakan
Penyelesaian
Yang
Berteraskan
Wawasan
*Implement
insight-driven
solution*

S1



Meningkatkan Penglibatan Dengan Pihak Berkepentingan
Enhance Engagement with Stakeholders

S2



Memperkuh Keselamatan ICT
Strengthen ICT Security

S3



Menggunakan dan Menyokong Penyelesaian Mampan & Inovatif
Deploy and Maintain Sustainable & Innovative Solutions

S4



Meningkatkan Kemahiran dan Kecekapan Tenaga Kerja
Enhance Workforce Skills and Competencies

S5



Meningkatkan Perkhidmatan ICT
Enhance ICT Services

S6



Mendorong Transformasi Digital
Drive Digital Transformation

S7



Mewujudkan Ekosistem yang Berteraskan Wawasan di CIDB
Institutionalise an Insight Driven Ecosystem in CIDB

S8



Melaksanakan Piawaian dan Amalan Terbaik ICT
Implement Standards and ICT Best Practice

Pencapaian ISP 2020-2025

Tahun 2024 merupakan tahun kelima pelaksanaan ISP yang berjaya mencapai kemajuan 100%. Sebanyak 25 KPI telah berjaya dilaksanakan dengan pencapaian semua KPI melebihi 85% (hijau). Berikut adalah ringkasan status KPI ISP beserta pencapaiannya.

ISP 2020-2025 Achievements

The year 2024 marked the fifth year of ISP implementation, which had successfully achieved 100% progress. A total of 25 KPIs were successfully implemented with all KPIs achieving more than 85% (green). The following is a summary of the ISP KPI status and its achievements.

KETERANGAN DESCRIPTION	2021	2022	2023	2024	BILANGAN KPI Number of KPIS				
					ST	2021	2022	2023	2024
KPI Aktif Active KPIS	14	18	21	25	1	2	2	2	2
Siap Completed	10	9	11	10	2	3	3	3	4
Gabung Merged	10	10	10	11	3	9	9	9	9
Gugur atau dipindahkan Dropped or moved	1	3	4	4	4	14	16	16	19
Tertangguh Deferred	11	8	3	4	5	16	16	17	18
6	2	2	2	2	JUMLAH TOTAL				
					46484954				

KPI	PROGRAM PROGRAMMES	KENYATAAN/PENCAPAIAN REMARKS/ACHIEVEMENTS	%
ST ₁	1.1 Menaik Taraf Portal Korporat CIDB / Enhance CIDB's Corporate Portal	Siap pada 2021 / Completed in 2021	-
	1.2 Membangunkan Portal Staf CIDB / Develop CIDB's Staff Portal	Gabung dengan ST5.9 / Merged with ST5.9	-
ST ₂	2.1 Membangun, Mengemaskini, Komunikasi, Menyelenggara dan Menguatkuasakan Dasar ICT / Develop, update, communicate, maintain and enforce ICT policies	Jawatankuasa Penyelarasan Data (JPD) CIDB telah dibentuk dan diluluskan pada Mac 2024. Taklimat kesedaran Akta Perlindungan Data Peribadi (Akta 709) juga telah dilaksanakan pada Dis 2024. / The CIDB Data Coordination Committee (JPD) was formed and approved in March 2024. A Personal Data Protection Act (Act 709) awareness briefing was also carried out in Dec 2024.	100
	2.2 Membangunkan Rangka Kerja Enterprise Architecture (EA) CIDB / Develop a CIDB Enterprise Architecture (EA) Framework	Kursus kesedaran TOGAF telah dilaksanakan pada Okt 2024. Berdasarkan kajian separuh penggal ISP CIDB, pembangunan CIDB EA akan diselaraskan dalam CSP 2026-2030. ST2.2 hanya akan fokus kepada peningkatan latihan kemahiran berkaitan EA. / The TOGAF awareness course was implemented in Oct 2024. Based on the CIDB ISP mid-term review, CIDB EA development will be aligned in the CSP 2026-2030. ST2.2 will only focus on improving EA-related skills training.	100
	2.3 Pelaksanaan ISP secara berterusan / Continuous implementation of ISP	25 KPI telah dilaksana, pantau dan laporkan / 25 KPIS had been implemented, monitored and reported	100
	2.4 Menambahbaik Proses Pengurusan Projek ICT / Enhancing ICT Project Management Process	Latihan penggunaan dashboard Trello telah dilaksanakan pada bulan Okt 2024 dan Ketua Unit telah diberikan login ID Trello bagi mengemaskini pencapaian semua projek ICT untuk memudahkan pemantauan. / Training on the use of the Trello dashboard was implemented in Oct 2024 and Unit Heads were given Trello login IDs to update the achievements of all ICT projects to facilitate monitoring.	100



ST3

KPI	PROGRAM PROGRAMMES	KENYATAAN/PENCAPAIAN REMARKS/ACHIEVEMENTS	%
3.1	Struktur baharu BTM / <i>BTM new structure</i>	Gabung dengan ST3.5 / <i>Merged with ST3.5</i>	-
3.2	Meningkatkan Pengurusan Aset ICT <i>Enhance ICT Asset Management</i>	Gabung dengan ST2.1 / <i>Merged with ST2.1</i>	-
3.3	Membangunkan dan melaksanakan proses keselamatan ICT dan SOP untuk mencegah, mengurangkan dan memperbetulkan Isu keselamatan / <i>Develop and formalise ICT Security Processes and SOPs to prevent, mitigate and rectify security issues</i>	Gabung dengan ST3.2 / <i>Merged with ST3.2</i>	-
3.4	Pelaksanaan ISMS / <i>Implementation of ISMS</i>	Pelaksanaan ditangguhkan / <i>Implementation deferred</i>	-
3.5	Meningkatkan kemahiran dan kepakaran pasukan ICT <i>Enhance the skills and expertise of the ICT team</i>	Kursus TOGAF dan Dashboard Trello telah diadakan bagi peningkatan Kemahiran pasukan ICT di BTM. <i>TOGAF and Trello Dashboard courses were held to enhance the skills of the ICT team at BTM.</i>	100
3.6	Menyediakan Kemudahan Fasiliti ICT di Ibu Pejabat CIDB yang baru / <i>Installation of ICT facilities for CIDB's new HQ</i>	Pemasangan infrastruktur ICT the MET telah siap sepenuhnya pada April 2024 <i>The installation of the MET's ICT infrastructure was fully completed in April 2024</i>	100
3.7	Membangun dan Menyenggara Pelan Pengurusan Rangkaian / <i>Develop and maintain the Network Management Plan</i>	Prestasi rangkaian telah mencapai 100% melalui penyediaan redundancy link / <i>Network performance achieved 100% through the provision of redundancy link</i>	100
3.8	Mengoptimumkan Infrastruktur ICT CIDB / <i>Optimise CIDB's ICT Infrastructure</i>	'Uptime server' 100% dicapai sepenuhnya dengan adanya redundancy link / <i>100% server uptime is fully achieved with the redundancy link.</i>	100
3.9	Meningkatkan Pengurusan Hubungan dengan Pembekal / <i>Enhance Supplier Relationship Management</i>	Gabung dengan ST5.13 <i>Merged with ST5.13</i>	-
4.1	Penambahbaikan dan Pelaksanaan Portal Kontraktor Malaysia (MCP) / <i>Enhancement and Implementation of Malaysia Contractor's Portal (MCP)</i>	Pihak MBSA sedang membangunkan Application Programming Interface (API) berdasarkan maklumat yang telah diluluskan oleh CIDB. / <i>MBSA is developing an Application Programming Interface (API) based on information that had been approved by CIDB.</i>	100
4.2	Menyediakan platform Marketplace CIDB / <i>Set up an online CIDB Marketplace</i>	Gabung dengan ST4.12 / <i>Merged with ST4.12</i>	-
4.3	Meningkatkan Pengurusan Media Sosial untuk Pengurusan Pihak Berkepentingan dan Kempen Atas Talian / <i>Enhancing Social Media Management for Stakeholder Management and online Campaigns</i>	Gabung dengan ST4.12 / <i>Merged with ST4.12</i>	-
4.4	Pengukuhan Fungsi Atas Talian BIM / <i>Strengthening BIM online functions</i>	Dipindahkan kepada Program C4.0 / <i>Moved to the C4.0 Programme</i>	-
4.5	Penambahbaikan Portal SHASSIC / <i>Enhancement of SHASSIC Portal</i>	Siap pada 2020 / <i>Completed in 2020</i>	-
4.6	Membangunkan Portal Pembinaan Mampan / <i>Development of a Sustainable Construction Portal</i>	Dipindahkan kepada Program C4.0 / <i>Moved to the C4.0 Programme</i>	-
4.7	Penambahbaikan CCPM (termasuk Proses Pelaporan Tatatertib) / <i>Enhancement of CCPM (to include the Disciplinary Reporting Process)</i>	Siap pada 2021 / <i>Completed in 2021</i>	-
4.8	Penambahbaikan Sistem CCPM / <i>CCPM System Enhancements</i>	Sistem Verifikasi Online dan TPIB telah siap dan diguna pakai. Latihan kepada pegawai berkenaan juga telah dijalankan. / <i>The Online Verification System and TPIB had been completed and implemented. Training for the relevant officers was also conducted.</i>	100
4.9	Meningkatkan Aplikasi E-Learning / <i>Enhance E-Learning Application</i>	Pengujian untuk proses pendaftaran dan modul perundangan bagi kontraktor asing telah dilaksanakan pada Dis 2024. Kedua - dua proses akan Go Live pada Q1 2025 / <i>Testing for the registration process and legal module for foreign contractors was implemented in Dec 2024. Both processes will go live in Q1 2025</i>	100

ST4



ST4

KPI	PROGRAM PROGRAMMES	KENYATAAN/PENCAPAIAN REMARKS/ACHIEVEMENTS	%
4.10	Penambahbaikan Portal Pekerjaan CIDB / <i>Enhance CIDB's Job Portal</i>	Digugurkan / <i>Dropped</i>	-
4.11	Penambahbaikan E-Iklan untuk Pemakluman Tender / <i>Enhancement of E-Iklan to push tender notifications</i>	Digugurkan (dilaksanakan oleh KKR) / <i>Dropped (implemented by KKR)</i>	-
4.12	Meningkatkan Aplikasi Convince untuk tambahan Fungsi GIS / <i>Enhance Convince Application for added GIS functionalities</i>	Siap pada 2023 / <i>Completed in 2023</i>	-
4.13	Pelaksanaan CIMS / <i>Implementation of CIMS</i>	Modul Pembaharuan pendaftaran kontraktor asing PPKA telah go live dalam sistem CIMS pada Okt 2024. / <i>The PPKA foreign contractor registration renewal module has gone live in the CIMS system in Oct 2024.</i>	100
4.14	Penambahbaikan QCLASSIC / <i>Enhancement of QCLASSIC</i>	Siap pada 2021 / <i>Completed in 2021</i>	-
4.15	Peningkatan dan Penyelenggaraan National Construction Cost Centre (N3C) / <i>Enhancement & Maintenance of National Construction Cost Centre (N3C)</i>	Penambahbaikan sistem N3C siap 63% sebagaimana sasaran. / <i>N3C system enhancement was 63% completed as targeted.</i>	100
4.16	Pembangunan Modul Baharu Pemeriksaan Bahan Binaan / <i>Development of a New Module for the Inspection of Building Materials</i>	Gabung dengan ST4.13 / <i>Merged with ST4.13</i>	-
4.17	Pembangunan Sistem e-pemantauan personel binaan (EP2B) untuk Sektor Penguatkuasaan (Penambahbaikan dan integrasi dengan sistem luar) / <i>Development of the Construction Personnel e-Monitoring System (EP2B) for the Enforcement Sector (Enhancement and integration with external systems)</i>	Pemantauan dan pengemaskinian maklum balas EP2B telah dilaksanakan oleh pejabat negeri/cawangan kepada sebanyak 6,800 syarikat sehingga Q4 2024. / <i>Monitoring and updating of EP2B feedback were implemented by state/branch offices to a total of 6,800 companies until Q4 2024.</i>	100
4.18	Pembangunan Aplikasi Pemetaan (Site Enforcement Tagging) / <i>Mapping Application Development (Site Enforcement Tagging)</i>	Pelaksanaan ditangguhkan / <i>Implementation deferred</i>	-
4.19	Pembangunan Sistem Pra Kelulusan / <i>Development of Pre-Approval System</i>	Pembangunan sistem IBS Score Compliance telah siap pada Julai 2024 dan telah menerima 3 permohonan sehingga Nov 2024. / <i>The development of the IBS Score Compliance system was completed in July 2024 and had received 3 applications until Nov 2024.</i>	100
5.1	Kajian Semula Aplikasi VDI / <i>VDI Application Review</i>	Siap pada 2020 / <i>Completed in 2020</i>	-
5.2	Penambahbaikan MyProjexis / <i>Enhancement of MyProjexis</i>	Siap pada 2020 / <i>Completed in 2020</i>	-
5.3	Pelaksanaan Pengurusan Identiti & Pengurusan Akses Pengguna / <i>Implementation of an Identity Management & User Access Management</i>	Sistem kad identiti staf siap dipasang dan beroperasi pada Mac 2024 / <i>The staff identity card system was installed in Q4 and is expected to complete in Q1 2024</i>	100
5.4	Pelaksanaan Sistem Pengurusan Kenderaan / <i>Implementation of a Vehicle Management System</i>	Sistem SPEED telah siap dibangunkan dan latihan teknikal kepada BTM dan pengguna Bahagian Pentadbiran (pool) telah diadakan pada Dis 2024. / <i>The SPEED system was completed and technical training for BTM and Administration Division (pool) users was held in Dec 2024.</i>	100
5.5	Penambahbaikan Sistem Audit Kendiri dan Pemeriksaan Mengejut / <i>Enhancement of SelfAudit & Surprise Inspection Pemeriksaan Mengejut Application</i>	Siap pada 2022 / <i>Completed in 2022</i>	-
5.6	Penubuhan Pangkalan Data Teknikal Bersepadu/ <i>Establishment of Integrated Technical Database</i>	Gabung dengan ST2.2 / <i>Merged with ST2.2</i>	-
5.7	Pendigitalan Dokumen / <i>Digitisation of Documents</i>	Gabung dengan ST5.16 / <i>Merged with ST5.16</i>	-
5.8	Mengautomasikan Proses Pendaftaran IBS Manufacturer & Product Assessment & Certification (IMPACT) / <i>Automating the IMPACT Registration Process</i>	Siap pada 2021 / <i>Completed in 2021</i>	-



ST5



ST5

ST6

KPI	PROGRAM PROGRAMMES	KENYATAAN/PENCAPAIAN REMARKS/ACHIEVEMENTS	%
5.9	Pembangunan Portal Pengurusan Sumber Manusia <i>Development of Human Resource Management Portal</i>	Ujian Penerimaan Pengguna (UAT) bagi 5 modul (eSPB, eLatihan, eICT, eSiap dan ePerjalanan) siap pada Dis 2024. / <i>The User Acceptance Test (UAT) for 5 modules (eSPB, eLatihan, eICT, eSiap and ePerjalanan) was completed in Dec 2024.</i>	100
5.10	Penyatuan Proses Penyelesaian Kewangan / <i>Consolidation of Finance Reconciliation Process</i>	Siap pada 2020 / <i>Completed in 2020</i>	-
5.12	Pelaksanaan Sistem Pengurusan ISO Untuk ISO 9001, ISO 31001, 37001, 45000 / <i>Implementation of an ISO Management System for ISO 9001, ISO 31001, 37001, 45000</i>	Pelaksanaan ditangguhkan / <i>Implementation deferred</i>	-
5.13	Sistem ePerolehan CIDB / <i>CIDB eProcurement System</i>	Proses integrasi antara Sistem ePerolehan dengan Payment Management System (PMS) dan Sistem SAP masih dijalankan. UAT dan penambahbaikan sistem bagi Sistem ePerolehan tanpa integrasi (pendaftaran vendor, pembelian terus, sebutharga B)telah siap. / <i>The integration process between the eProcurement System with the Payment Management System (PMS) and SAP System is still underway. UAT and system enhancements for the eProcurement System without integration (vendor registration, direct purchasing, B-quotation) were completed.</i>	100
5.14	Membangunkan Perisian Audit Command Language (ACL) dan Program Latihan Berkaitan untuk Memperbaiki Aktiviti Audit / <i>Develop an Audit Command Language (ACL) Software and related Training programs to improve audit activities</i>	Pelaksanaan ditangguhkan / <i>Implementation deferred</i>	-
5.15	Melaksanakan Sistem Pemantauan Geran Daripada Pembayaran Sehingga Selesai / <i>Implement a Grant Monitoring System from disbursement to completion</i>	Gabung dengan ST5.13 / <i>Merged with ST5.13</i>	-
5.16	Pelaksanaan Sistem Pengurusan Dokumen Digital / <i>Digital Document Management System Implementation</i>	Bengkel Migrasi dan pengemaskinian Klasifikasi Fail (KF) CIDB telah diadakan pada Dis 2024. Latihan Penggunaan Sistem DDMS 2.0 FASA 1 serta Simulasi Sistem DDMS 2.0 & Change Management DDMS 2.0 diadakan pada Dis 2024 dengan kerjasama Jabatan Digital Negara (JDN) . / <i>The CIDB File Classification (KF) Migration and Updating Workshops wereheld in Dec 2024. Training on the Use of the DDMS 2.0 System PHASE 1 as well as the DDMS 2.0 System Simulation & DDMS 2.0 Change Management was held in Dec 2024 in collaboration with the National Digital Department (JDN).</i>	100
5.17	Pembangunan sistem aplikasi mudah alih (mobile apps) / <i>The development of mobile apps</i>	Aplikasi mudah alih Penguatkuasaan (CIDB Enforcement Apps - CEA) telah siap dibangunkan dan Latihan penggunaannya dijalankan pada Dis 2024. / <i>The Enforcement mobile application (CIDB Enforcement Apps - CEA) was completed and training on its use conducted in Dec 2024.</i>	100
5.18	Pembangunan Sistem I-Book (Manual I-Penguatkuasaan) Dan Aplikasi Mudah-Alih Untuk Perlaksanaan Kerja-Kerja Penguatkuasaan Di Tapak Bina / <i>Development of I-Book System (I-Enforcement Manual) and Mobile Application for Implementation of Enforcement Works at Construction Sites</i>	Sesi latihan bagi pegawai penguatkuasa Ibu Pejabat telah diadakan pada Mei 2024 bertempat di MyBIM Centre. / <i>Training session for Headquarters enforcement officers was held in May 2024 at the MyBIM Centre.</i>	100
6.1	Program Peningkatan ICT untuk CIDB / <i>ICT Upscaling Programme for CIDB</i>	25 program peningkatan dijalankan berbanding sasaran 7 program / <i>25 upscaling programmes conducted against the target of 7 programmes</i>	100
6.2	Pelaksanaan Analitis Data Raya ke Arah IDO / <i>Implementation of Big Data Analytics towards an Insight-Driven Organisation</i>	JP ICT telah meluluskan pelaksanaan IDEAL Fasa 2A dan setakat Dis 2024, 45% telah siap sebagaimana sasaran. / <i>JP ICT had approved the implementation of IDEAL Phase 2A and as of Dec 2024, 45% was completed as targeted.</i>	100

PELAN ANTIRASUAH ORGANISASI (OACP) 2021-2025

ORGANISATIONAL ANTI CORRUPTION PLAN (OACP) 2021-2025

Pengenalan

Pelan Antirasuah Organisasi (OACP) CIDB 2021 - 2025 telah dibangunkan untuk mencapai visi sebagai peneraju industri pembinaan yang berintegriti dan bebas rasuah. Ia berlandaskan 4 Bidang Keutamaan (BK), 4 strategi dan inisiatif-inisiatif sebagai panduan yang menjurus kepada memperkukuhkan ketelusan, kredibiliti, keberkesanan dan kecekapan CIDB dalam menyampaikan perkhidmatan.

Pencapaian OACP 2021-2025

Pada tahun 2024, pencapaian OACP CIDB adalah 100%. Kebanyakan inisiatif telah siap sepenuhnya dengan baki 16 inisiatif daripada jumlah asal 94 inisiatif telah mencapai melebihi 90% (hijau).

Inisiatif-inisiatif pelan ini telah dilaksanakan di bawah pelbagai Bahagian dan Unit di dalam CIDB seperti rumusan di bawah dan butiran pencapaian inisiatif dilaporkan di bawah Bidang-Bidang Keutamaan.

Introduction

The CIDB Organisational Anti-Corruption Plan (OACP) 2021 - 2025 was developed to achieve the vision of being a leader in the construction industry with integrity and free from corruption. It is based on 4 Priority Areas, 4 strategies and initiatives as a guide towards strengthening CIDB's transparency, credibility, effectiveness and efficiency in delivering its services.

OACP 2021-2025 Achievements

In 2024, CIDB OACP achievement was 100%. Majority of the initiatives had been fully completed with the remaining 16 initiatives out of the original 94 initiatives achieved more than 90% (green).

The initiatives of this plan had been implemented under various Divisions and Units within CIDB as summarized below and details of the initiative achievements are reported under the Priority Areas.

Bahagian/Unit Division/Unit		BK 1	BK 2	BK 3	BK 4	JUMLAH TOTAL
BPKPB	Bahagian Pendaftaran Kontraktor & Personel Binaan	1				1
BPA	Bahagian Pengurusan Akreditasi	1				1
BPKB	Bahagian Pematuhan Kualiti Binaan	1	1			2
BPGK	Bahagian Penguatkuasaan	1				1
BSM	Bahagian Sumber Manusia	1		2	2	5
PPUU	Pejabat Penasihat Undang-Undang	2				2
BPB	Bahagian Pembangunan Personel Binaan		1			1
BSTU	Bahagian Dasar, Strategi & Tadbir Urus			1	1	2
UPF	Unit Pengurusan Fasiliti				1	1
JUMLAH / TOTAL		7	2	3	4	16

BIDANG KEUTAMAAN 1

Bidang Keutamaan 1 menjurus kepada Penguatkuasaan Akta & Pematuhan Industri dengan pencapaian 100%. Terdapat baki 7 inisiatif di bawah bidang ini dari jumlah asal sebanyak 29 inisiatif. Pencapaian setiap inisiatif di bawah Bidang Keutamaan 1 adalah seperti berikut :

PRIORITY AREA 1

Priority Area 1 is geared towards Enforcement of the Act & Industry Compliance with 100% achievement. There were 7 remaining initiatives under this area from the original total of 29 initiatives. The achievements of each initiative under Priority Area 1 are as follows:



Penguatkuasaan Akta & Pematuhan Industri
Enforcement of the Act & Industry Compliance

Strategi / Strategy
Memperkukuh Kredibiliti Penguatkuasaan Akta & Pemantauan Industri
Strengthening the Credibility of Act Enforcement & Industry Monitoring

7
Inisiatif
Initiatives

Objektif Strategik / Strategic Objectives

- Menambahbaik keberkesanan pelaksanaan penguatkuasaan di lapangan
Improve the effectiveness of enforcement in the field
- Meningkatkan profesionalisme, akauntabiliti, dan integriti staf dalam penguatkuasaan undang-undang dan Akta 520
Increase the professionalism, accountability, and integrity of staff in enforcing the law and Act 520
- Memantapkan kecekapan dan akauntabiliti staf dalam pengurusan pentauliah dan pemantauan pusat Latihan
Strengthen staff efficiency and accountability in the commissioning and monitoring management of Training centres
- Mempertingkatkan kecekapan dan akauntabiliti staf dalam pelaksanaan proses di CIDB
Improve the efficiency and accountability of staff in the implementation of processes at CIDB

NO.	INISIATIF/ INITIATIVE	PENCAPAIAN / ACHIEVEMENT
1	1.1.1 (BPKB)	Pengenaan fi proses telah dimaklumkan kepada industri melalui laman web CIDB, sistem CCPM dan di semua pejabat CIDB Negeri / Cawangan beserta pemantauan secara berkala untuk menangani sebarang isu. <i>The imposition of process fees was communicated to the industry via the CIDB website, CCPM system and at all CIDB State/Branch offices along with regular monitoring to address any issues.</i>
2	1.1.1 (BPGK)	4 kursus teknikal, 2 kursus asas, 1 konvensyen Gerak kerja penguatkuasaan dan taklimat penggunaan I-Book telah dilaksanakan bagi meningkatkan kemahiran, kompetensi dan pengetahuan staf yang melaksanakan tugas penguatkuasaan. <i>4 technical courses, 2 basic courses, 1 convention on enforcement work and briefings on the use of I-Book were implemented to improve the skills, competencies and knowledge of staff who carry out enforcement tasks.</i>
3	1.1.16 (BPKPB)	7 sesi naziran berbanding sasaran 6 sesi dan 1 latihan integriti untuk pegawai CCA (SPEK) telah dilaksanakan untuk semakan proses CCA (SPEK). <i>6 inspection sessions against the target of 6 sessions and 1 integrity training for CCA (SPEK) officers were implemented to review the CCA (SPEK) process.</i>
4	1.2.1 (BSM)	24 program menyebarkan mesej kesedaran mematuhi Akta SPRM 2009 dan Akta Badan Berkanun (Tatatertib & Surcaj) 2000 telah diadakan kepada semua staf CIDB. <i>24 programmes were held to disseminate awareness messages on complying with the MACC Act 2009 and the Statutory Bodies (Discipline & Surcharge) Act 2000 to all CIDB staff.</i>
5	1.2.1 (PPUU)	4 taklimat berkenaan garis panduan dalam pengenaan kompaun CIDB dan 6 sesi naziran telah dijalankan ke atas fail kompaun. <i>4 briefings regarding guidelines in the imposition of CIDB compounds and 6 inspection sessions were conducted on compound files.</i>
6	1.2.2 (PPUU)	16 mesyuarat Jawatankuasa Pengurusan Kompaun bagi semakan semula kadar kompaun yang dikenakan kepada kontraktor telah diadakan <i>16 Compound Management Committee meetings were held to review compound rates imposed on contractors.</i>
7	1.3.1 (BPAK)	19 sesi taklimat dan latihan kompetensi pemantapan pemahaman terhadap SOP dan profesionalisme pemantauan pusat latihan kepada pegawai CIDB di 14 Negeri dan 5 CIDB Cawangan telah diadakan. <i>19 briefing sessions and competency training to strengthen understanding of SOPs and professionalism in monitoring training centers were held for CIDB officers in 14 states and 5 CIDB branches.</i>

BIDANG KEUTAMAAN 2

Bidang Keutamaan 2 menjurus kepada Sistem Penyampaian & Prosedur dengan pencapaian 100%. Terdapat baki 2 inisiatif di bawah bidang ini dari jumlah asal sebanyak 33 inisiatif. Pencapaian setiap inisiatif di bawah Bidang Keutamaan 2 adalah seperti berikut :

PRIORITY AREA 2

Priority Area 2 focuses on Delivery Systems & Procedures with 100% achievement. There were 2 remaining initiatives under this area from the original total of 33 initiatives. The achievements of each initiative under Priority Area 2 are as follows:



Sistem Penyampaian & Prosedur
Delivery System & Procedures

Strategi / Strategy
Memantapkan Kecekapan & Keberkesanan Sistem Penyampaian dan Prosedur
Strengthening the Efficiency & Effectiveness of Delivery Systems and Procedures

2
Inisiatif
Initiatives

Objektif Strategik / Strategic Objectives

- Menambahbaik sistem dan prosedur bisnes teras di CIDB / *Improve core business systems and procedures at CIDB*
- Memantapkan kecekapan dan akauntabiliti staf dalam pendaftaran personel binaan, pendaftaran kontraktor, pengisytiharan projek, pengurusan pentauliah, akreditasi dan permohonan pekerja asing/ekspatriat
Strengthen staff efficiency and accountability in construction personnel registration, contractor registration, project declaration, commissioning management, accreditation and application of foreign/ expatriate workers

NO	INISIATIF/ INITIATIVE	PENCAPAIAN / ACHIEVEMENT
1	2.1.1 (BPP)	12 tred, 3 COCS, 6 Modul dan 7 set soalan penilaian telah dibangunkan/ditambahbaik berdasarkan Construction Industry Competency Standard (CICS) atau National Occupational Skills Standard (NOSS). <i>12 trades, 3 COCS, 6 Modules and 7 sets of assessment questions were developed/ enhanced based on the Construction Industry Competency Standard (CICS) or National Occupational Skills Standard (NOSS).</i>
2	2.1.1 (BPKB)	4 sesi audit bagi kedua-dua skim QCLASSIC dan SHASSIC telah dijalankan. <i>4 audit sessions for both the QCLASSIC and SHASSIC schemes were conducted.</i>

BIDANG KEUTAMAAN 3

Bidang Keutamaan 3 menjurus kepada Perolehan & Kewangan dengan pencapaian 100%. Terdapat baki 3 inisiatif di bawah bidang ini dari jumlah asal sebanyak 15 inisiatif. Pencapaian setiap inisiatif di bawah Bidang Keutamaan 3 adalah seperti berikut :

PRIORITY AREA 3

Priority Area 3 is geared towards Procurement & Finance with 100% achievement. There were 3 remaining initiatives under this area from the original total of 15 initiatives. The achievements of each initiative under Priority Area 3 are as follows:



Perolehan & Kewangan
Procurement & Finance

Strategi / Strategy
Meningkatkan Keberkesanan & Ketelusan dalam Pengurusan Perolehan & Kewangan CIDB
Enhancing Efficiency & Transparency in CIDB's Procurement & Financial Management

3
Inisiatif
Initiatives

Objektif Strategik / Strategic Objectives

- Meningkatkan ketelusan perolehan, pengurangan risiko rasuah, penyelewengan pasaran, anti persaingan dan akauntabiliti
Increasing procurement transparency, reducing the risk of corruption, market distortion, anti-competition and accountability
- Mempertingkatkan pengetahuan, kecekapan dan kemahiran dalam pengurusan perolehan CIDB
Improve knowledge, efficiency and skills in CIDB procurement management
- Memperkukuhkan pentadbiran dengan memfokus kepada pemantapan integriti dan akauntabiliti staf CIDB
Strengthen administration by focusing on strengthening the integrity and accountability of CIDB staff

NO.	INISIATIF/ INITIATIVE	PENCAPAIAN / ACHIEVEMENT
1	3.1.1 (BSM)	Manual Prosedur Perolehan 2018 dan 4 Arahan Pentadbiran berkaitan perolehan telah dikemas kini dan pemakluman telah dikeluarkan kepada semua PTJ untuk pelaksanaan semua perubahan berkuatkuasa 1/1/2025. <i>The 2018 Procurement Procedures Manual and 4 Administrative Instructions related to procurement were updated and notifications issued to all PTJs for the implementation of all changes effective 1/1/2025.</i>
2	3.1.1 (BSTU)	22 kursus integriti dijalankan dan 50 set soalan kuiz dibangunkan bagi menyebarkan mesej kesedaran berkaitan integriti, Akta SPRM 2009, pengurusan aduan dan saluran pemberi maklumat. <i>22 integrity courses conducted and 50 sets of quiz questions developed to widely disseminate awareness messages related to integrity, the MACC Act 2009, complaint management and whistleblower channels</i>
3	3.4.1 (BSM)	8 kursus, 5 Seminar dan 1 Persidangan telah dilaksanakan berkenaan pengurusan kewangan kepada staf CIDB. <i>8 courses, 5 seminars and 1 conference were held regarding financial management for CIDB staff.</i>

BIDANG KEUTAMAAN 4

Bidang Keutamaan 4 menjurus kepada Pentadbiran & Sumber Manusia dengan pencapaian 100%. Terdapat baki 4 inisiatif di bawah bidang ini dari jumlah asal sebanyak 17 inisiatif. Pencapaian setiap inisiatif di bawah Bidang Keutamaan 4 adalah seperti berikut :

PRIORITY AREA 4

Priority Area 4 is geared towards Administration & Human Resources with 100% achievement. There were 4 remaining initiatives under this area from the original total of 17 initiatives. The achievements of each initiative under Priority Area 4 are as follows:



Pentadbiran & Sumber Manusia
Administration & Human Resources

Strategi / Strategy
Memperkukuhkan Sistem Pentadbiran & Sumber Manusia
Strengthening the Administration & Human Resources System

4
Inisiatif Initiatives

Objektif Strategik / Strategic Objectives

- Merekayasa perkhidmatan awam ke arah tadbir urus baik
Engineering public services towards good governance
- Mengukuhkan integriti dan akauntabiliti staf
Strengthen staff integrity and accountability
- Menambahbaik keberkesanan Pendidikan dan pembangunan professional berterusan dalam kalangan staf
Enhance the effectiveness of Education and continuous professional development among staff
- Menggalakkan merit dan integriti dalam proses pengambilan, pemilihan dan pelantikan mana-mana jawatan
Promote merit and integrity in the process of recruitment, selection and appointment of any position

NO.	INISIATIF/ INITIATIVE	PENCAPAIAN / ACHIEVEMENT
1	4.1.1 (BSTU)	6 program melibatkan kursus, bengkel, audit dalaman dan pemantauan dilaksanakan untuk mengukuhkan pelaksanaan Polisi Antirasuah. <i>6 programmes involving courses, workshops, internal audits and monitoring were implemented to strengthen the implementation of the Anti-Corruption Policy.</i>
2	4.1.1 (UPF)	Pemeriksaan aset alih setiap suku tahun di pejabat-pejabat CIDB telah dilaksanakan dengan semua aset dalam keadaan baik dan berada di lokasi seperti mana didaftarkan <i>Quarterly inspections of movable assets at CIDB offices were carried out with all assets in good condition and in the location as registered.</i>
3	4.3.1 (BSM)	Penilaian keberkesanan latihan selepas 3 hingga 6 bulan peserta menghadiri program telah mencapai 95%. <i>The training effectiveness assessment after 3 to 6 months of participants attending the program had achieved 95%.</i>
4	4.3.2 (BSM)	183 kursus telah dijalankan untuk memberi latihan prosedur kerja mengikut bahagian. <i>183 courses were conducted to provide training in work procedures by division.</i>

PELAN/KPI DI BAWAH KEMENTERIAN KERJA RAYA
Plans/KPIs Under the Ministry of Works

Pengenalan

Kementerian Kerja Raya dengan sokongan agensi-agensi di bawahnya amat komited dalam memantapkan penyampaian perkhidmatan dan pengukuhan tadbir urus jentera kerajaan disamping memantapkan kesepakatan serta kesepaduan dalam Kerajaan. Pelan Strategik Organisasi Kementerian Kerja Raya 2021 – 2025 (PSO KKR 2021 – 2025) merupakan pelan yang menjadi hala tuju utama dan rujukan seluruh warga kerja KKR dan Agensi dalam melaksanakan tanggungjawab yang telah diamanahkan. Selain daripada PSO KKR ini, Kerangka Strategi Malaysia MADANI (KSMM) juga telah mengariskan lima (5) inisiatif yang telah dijadikan “Pledge of Result” oleh YB Menteri Kerja Raya dan satu lagi KPI adalah KPI Ketua Setiausaha (KSU).

Introduction

The Ministry of Works with the support of its agencies are committed to enhancing service delivery and strengthening the governance of the government machinery while strengthening consensus and cohesion within the Government. The Ministry’s Organizational Strategic Plan 2021 – 2025 (PSO KKR 2021 – 2025) is a plan that serves as the key direction and reference for all employees of KKR and its Agencies in carrying out the responsibilities that have been entrusted to them. Apart from the PSO KKR, the Malaysia MADANI Strategy Framework (KSMM) has also outlined five initiatives that have been made a “Pledge of Result” by the YB Minister of Works and another KPI is the KPI of the Secretary General (KSU).

VISI / VISION



Peneraju Pembangunan Infrastruktur dan Industri Pembinaan Negara
Leader in Infrastructure Development and the National Construction Industry

MOTO / MOTTO



Peneraju Pembangunan Infrastruktur dan Industri Pembinaan Negara
Leader in Infrastructure Development and the National Construction Industry

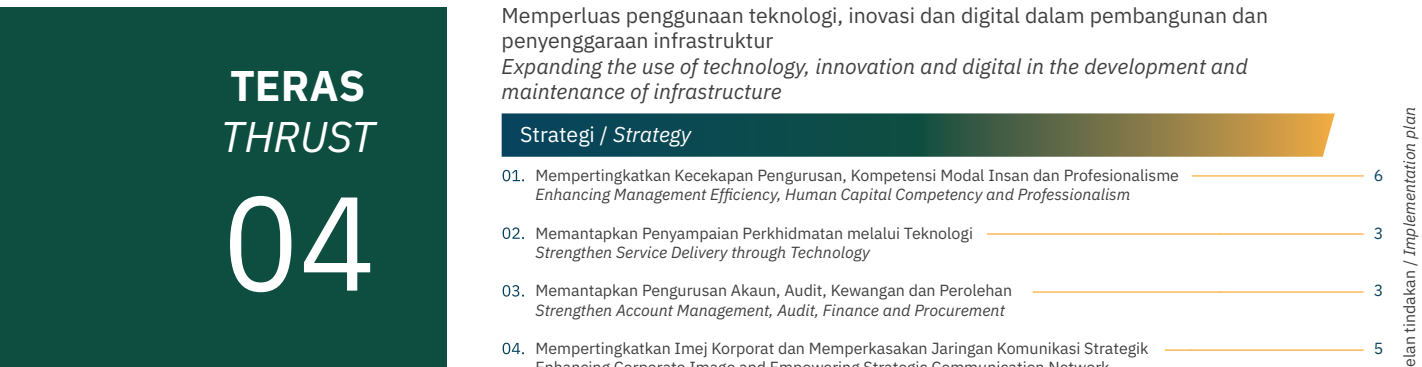
MISI / MISSION



- Memperkasakan pembangunan infrastruktur dan pengurusan aset menyeluruh
Empower infrastructure development and comprehensive asset management
- Memperluaskan pendigitalan industri pembinaan
Expanding the digitization of the construction industry

KERANGKA PSO KKR 2021-2025

KKR PSO Framework 2021-2025



Pencapaian Pelan/KPI di Bawah KKR

Keseluruhan KPI yang disumbang oleh CIDB di bawah PSO KKR berjumlah 12 KPI di mana hanya 7 yang masih aktif manakala KPI-KPI di bawah KSMM dan KSU terdapat satu KPI setiap satu. Kesemua 9 KPI mencapai melebihi 100%. Berikut adalah butiran dan peratus pencapaian KPI di bawah KKR:

NO. TS	ST NO.	KPI & PENCAPAIAN KPI & ACHIEVEMENTS	PSO KKR	KPI	
				MENTERI	KPI KSU
1	TS 1 Strategi 1 Program 8	Satu Mekanisme bagi menetapkan minimum 70 skor Sistem Binaan Berindustri (IBS) dalam projek swasta telah dicapai pada tahun 2022. <i>A Mechanism to set a minimum of 70 Industrial Building System (IBS) scores in private projects was achieved in 2022.</i>	√		
2	TS 2 Strategi 2 Program 9	KPI bilangan pengguna IBSWare didaftarkan telah digugurkan pada tahun 2023. <i>KPI on the number of registered IBSWare users had been dropped in 2023.</i>	√		
3	TS 3 Strategi 1 Program 1	174 syarikat kontraktor Pengurusan Fasilitas dilatih berbanding sasaran 150 syarikat kontraktor <i>174 Facility Management contractor companies trained against the target of 150 contractor companies</i>	√ 116%		
4	TS 3 Strategi 1 Program 2	52,627 peserta daripada syarikat kontraktor dilatih dalam Program Latihan Pembangunan Kontraktor berbanding sasaran 30,000 peserta <i>52,627 participants from contractor companies trained in the Contractor Development Training Programme against the target of 30,000 participants</i>	√ 175%		
5	TS 3 Strategi 1 Program 3	690 kontraktor tempatan dibimbing untuk penilaian MCORE/SCORE berbanding sasaran 400 kontraktor <i>690 local contractors coached for MCORE/SCORE evaluation against the target of 400 contractors</i>	√ 173%		
6	TS 3 Strategi 2 Program 1	2,101 personel binaan dilatih, dinilai dan ditauliah melalui program Penyeliaan dan Pengurusan berbanding sasaran 1,500 personel binaan <i>2,101 construction personnel trained, assessed and certified through the Supervision and Management programme against the target of 1,500 construction personnel</i>	√ 140%		
7	TS 3 Strategi 2 Program 2	19,213 personel binaan menjalani latihan, penilaian dan pentauliahan kemahiran berbanding sasaran 15,000 personel binaan <i>19,213 construction personnel undergone skills training, assessment and certification against the target of 15,000 construction personnel</i>	√ 128%		
8	TS 3 Strategi 2 Program 3	Program yang menaja personel binaan dilatih untuk Pegawai Keselamatan & Kesihatan dan Pegawai Keselamatan Tapak telah dicapai pada tahun 2023. <i>The programme to sponsor construction personnel trained for Safety & Health Officers and Site Safety Supervisors was achieved in 2023.</i>	√		
9	TS 3 Strategi 2 Program 4	1,334 profesional dilatih dalam Pemodelan Maklumat Bangunan (BIM) berbanding sasaran 800 profesional. <i>1,334 professionals trained in Building Information Modelling (BIM) against the target of 800 professionals.</i>	√ 167%		
10	TS 3 Strategi 3 Program 1	KPI bilangan profil negara dibangunkan setiap tahun telah digugurkan. <i>KPI on the number of country profiles developed each year was dropped.</i>	√		
11	TS 3 Strategi 3 Program 2	7 program peningkatan kerjasama antarabangsa dijalankan berbanding sasaran 4 program. <i>7 programmes to enhance international cooperation were carried out against the target of 4 programmes.</i>	√ 175%		
12	TS 3 Strategi 3 Program 3	KPI menerbitkan satu Direktori syarikat pembinaan Malaysia yang beroperasi di luar negara pada peringkat antarabangsa telah digugurkan pada tahun 2023. <i>KPI to publish a Directory of Malaysian construction companies operating overseas at the international level was dropped in 2023.</i>	√		
13	KSSM	600 peserta dilatih dalam kursus Pengurusan IBS berbanding sasaran 500 peserta dan 1,334 profesional dilatih dalam Pemodelan Maklumat Bangunan (BIM) untuk pasaran dalam dan luar negara berbanding sasaran 1,300 profesional. <i>600 participants trained in IBS Management against the target of 500 participants and 1,334 professionals trained in Building Information Modelling (BIM) for both domestic and international markets against the target of 1,300 professionals.</i>		√ 120% 103%	
14	KPI KSU	26 projek Kerajaan (kategori bangunan bernilai melebihi RM10juta) dinilai untuk pematuhan standard QLASSIC berbanding sasaran 20 projek <i>26 Government projects (building category worth over RM10 million) were assessed for compliance with the QLASSIC standards against the target of 20 projects</i>			√ 130%

Achievements Of Plans/KPIs Under KKR

The total KPIs contributed by CIDB under the PSO KKR totalled 12 KPIs of which only 7 are still active, while the KPIs under KSMM and KSU have one KPI each. All 9 KPIs achieved more than 100%. The following are details and percentage of the KPI achievements under KKR:

LAPORAN KE ATAS PEMBIAYAAN KERAJAAN

Report on Government Funding

LAPORAN BAGI PEMBANGUNAN FASILITI PENGUJIAN BAHAN DAN PRODUK DALAM PEMBINAAN DI BAWAH PERUNTUKAN RANCANGAN MALAYSIA KE-12

*Report on the Development of Material and Product Testing
Facilities in Construction Under the 12th Malaysia Plan Allocation*

Kerajaan di bawah Rancangan Malaysia Ke-12 (RMKe-12) telah memperuntukkan dana berjumlah RM95.83 juta untuk tempoh lima tahun bagi enam projek penyediaan infrastruktur dan pembelian peralatan pengujian bahan binaan di Sabah, Sarawak dan Kuala Lumpur. Jumlah siling peruntukan dana untuk lima daripada enam projek tersebut adalah RM65.03 juta. Bagi tahun 2024, RM16.058 juta telah disalurkan kepada CIDB bagi Rancangan Penggal Ke-4.

The government under the 12th Malaysia Plan (12MP) had allocated funds amounting to RM95.83 million for a period of five years for six projects to provide infrastructure and procure construction material testing equipment in Sabah, Sarawak and Kuala Lumpur. The total ceiling for the allocation of funds for five of the six projects is RM65.03 million. For the year 2024, RM16.058 million had been channelled to CIDB for the 4th Term Plan.



1 Penyediaan infrastruktur dan pembelian peralatan pengujian bahan binaan di Sabah bagi produk simen, Ready Mix Concrete (RMC) dan precast concrete

Provision of infrastructure and procurement of construction material testing equipment in Sabah for cement products, ready mix concrete (RMC) and precast concrete.

Kementerian Ekonomi telah meluluskan peruntukan sebanyak RM27.55 juta bagi projek ini untuk 5 penggal (2021-2025). Penyediaan prasarana makmal ujian dan pembelian peralatan pengujian bagi produk RMC dan simen telah diselesaikan sepenuhnya pada tahun 2022 dengan penyaluran peruntukan sebanyak RM2.55 juta (2021), RM2.1 juta (2022) dan RM8.71 juta (2023).

Pada tahun 2024, CIDB telah menerima peruntukan sebanyak RM6.068 juta bagi penyediaan prasarana makmal struktur dan pembelian peralatan pengujian bagi produk precast concrete dengan tempoh pelaksanaan projek selama 12 bulan. Berakhir Disember 2024, projek ini telah mencapai kemajuan fizikal sebanyak 83% dan sejumlah RM15.74 juta (57%) telah dibelanjakan.

The Ministry of Economy had approved an allocation of RM27.55 million for this project for 5 terms (2021-2025). The provision of testing laboratory infrastructure and the purchase of testing equipment for RMC and cement products were fully completed in 2022 with the allocation of RM2.55 million (2021), RM2.1 million (2022) and RM8.71 million (2023).

In 2024, CIDB received an allocation of RM6.068 million for the provision of structural laboratory infrastructure and the purchase of testing equipment for precast concrete products with a project implementation period of 12 months. By 31 December 2024, this project had achieved physical progress of 83% and a total of RM15.74 million (57%) had been disbursed.





2 Penyediaan infrastruktur dan pembelian peralatan pengujian bahan binaan di Sarawak bagi produk simen, Ready Mix Concrete (RMC) dan precast concrete

Provision of infrastructure and procurement of construction material testing equipment in Sarawak for cement products, ready mix concrete (RMC) and precast concrete.

Kementerian Ekonomi telah meluluskan peruntukan sebanyak RM27.55 juta bagi projek ini untuk 5 penggal (2021-2025). Penyediaan prasarana makmal ujian dan pembelian peralatan pengujian bagi produk RMC dan simen telah diselesaikan pada tahun 2022 dengan penyaluran peruntukan sebanyak RM2.55 juta (2021), RM2.1 juta (2022) dan RM8.71 juta (2023).

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Pada tahun 2024, CIDB telah menerima peruntukan sebanyak RM9.99 juta bagi penyediaan prasarana makmal struktur dan pembelian peralatan pengujian bagi produk precast concrete dengan tempoh pelaksanaan projek selama 12 bulan. Berakhir Disember 2024, projek ini telah mencapai kemajuan fizikal sebanyak 80% dan sejumlah RM20.6 juta (75%) telah dibelanjakan.

In 2024, CIDB received an allocation of RM9.99 million for the provision of structural laboratory infrastructure and the purchase of testing equipment for precast concrete products with a project implementation period of 12 months. By 31 December 2024, this project had achieved physical progress of 80% and a total of RM20.6 million (75%) had been disbursed.

3 Penyediaan infrastruktur dan pembelian peralatan pengujian produk besi dan keluli di Makmal Kerja Raya, Kuala Lumpur.

Provision of infrastructure and procurement of testing equipment for iron & steel products at the Makmal Kerja Raya, Kuala Lumpur.

Kementerian Ekonomi telah meluluskan peruntukan sebanyak RM3.7 juta bagi projek ini untuk 2 penggal (2021-2022). Projek ini telah siap sepenuhnya pada 2022.

The Ministry of Economy had approved an allocation of RM3.7 million for this project for 2 terms (2021-2022). The project was fully completed in 2022.

4 Penyediaan infrastruktur dan pembelian peralatan pengujian Insulated Glass Unit (IGU) dan Wired Glass di Kuala Lumpur.

Provision of infrastructure and procurement of Insulated Glass Unit (IGU) and Wired Glass testing equipment in Kuala Lumpur.

Kementerian Ekonomi telah meluluskan peruntukan sebanyak RM0.95 juta bagi projek ini untuk 2 penggal (2021-2022). Projek ini telah siap sepenuhnya pada Mei 2022.

The Ministry of Economy had approved an allocation of RM0.95 million for this project for 2 terms (2021-2022). The project was fully completed in May 2022.

5 Penyediaan infrastruktur dan pembelian peralatan pengujian komponen IBS di Makmal Kerja Raya, Kuala Lumpur.

Provision of infrastructure and procurement of IBS Component testing equipment at the Makmal Kerja Raya, Kuala Lumpur.

Kementerian Ekonomi telah meluluskan peruntukan sebanyak RM5.28 juta bagi projek ini untuk 3 penggal (2021-2023). Pada tahun 2023, CIDB telah menerima peruntukan sebanyak RM1.3 juta bagi pembelian peralatan pengujian komponen IBS.

The Ministry of Economy had approved an allocation of RM5.28 million for this project for 3 terms (2021-2023). In 2023, CIDB received an allocation of RM1.3 million for the purchase of IBS component testing equipment.

Projek ini telah siap sepenuhnya dengan penyediaan infrastruktur dan peralatan pengujian seperti 1000KN Loading Frame, 1000KN Servo Hydraulic Actuator System dan peralatan pengujian sokongan lain. Jumlah keseluruhan yang diterima oleh CIDB bagi projek ini untuk tiga penggal (2021 – 2023) adalah sebanyak RM4.92 juta sahaja (2021 – RM 1.32 juta), (2022 – RM 2.3 juta) dan (2023 – RM 1.3 juta).

This project had been fully completed with the provision of infrastructure and testing equipment such as 1000KN Loading Frame, 1000KN Servo Hydraulic Actuator System and other supporting testing equipment. The total amount received by CIDB for this project for three terms (2021 – 2023) is only RM4.92 million (2021 – RM 1.32 million), (2022 – RM 2.3 million) and (2023 – RM 1.3 million).





**SIJIL KETUA AUDIT NEGARA
MENGENAI PENYATA KEWANGAN
LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA
BAGI TAHUN BERAKHIR 31 DISEMBER 2024**

Sijil Mengenai Pengauditan Penyata Kewangan

Pendapat

Saya telah memberikan kuasa kepada firma audit swasta di bawah subseksyen 7(3) Akta Audit 1957 [Akta 62] untuk mengaudit Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia. Penyata kewangan tersebut merangkumi Penyata Kedudukan Kewangan pada 31 Disember 2024 Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan dan Penyata Prestasi Kewangan, Penyata Perubahan Dalam Aset Bersih, Penyata Aliran Tunai serta Penyata Perbandingan Amaun Bajet dan Amaun Sebenarnya bagi tahun berakhir pada tarikh tersebut dan nota kepada penyata kewangan termasuklah ringkasan polisi perakaunan yang signifikan seperti yang dinyatakan pada muka surat 3 hingga 77.

Pada pendapat saya, penyata kewangan ini memberikan gambaran yang benar dan saksama mengenai kedudukan kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan pada 31 Disember 2024 dan prestasi kewangan serta aliran tunai bagi tahun berakhir pada tarikh tersebut selaras dengan Piawaian Perakaunan Sektor Awam Malaysia (MPSAS) dan keperluan Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 [Akta 520].

Asas Kepada Pendapat

Pengauditan telah dilaksanakan berdasarkan Akta Audit 1957 dan International Standards of Supreme Audit Institutions. Tanggungjawab saya diuraikan dalam nota ini. Saya Tanggungjawab Juruaudit Terhadap Pengauditan Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia (MPSAS) dan keperluan Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 [Akta 520] adalah mencukupi dan bersesuaian untuk dijadikan asas kepada pendapat saya.

Kebebasan dan Tanggungjawab Etika Lain

Saya adalah bebas daripada Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan serta telah memenuhi tanggungjawab etika lain berdasarkan International Standards of Supreme Audit Institutions.

**PENYATA
KEWANGAN**
Financial Report



**SIJIL KETUA AUDIT NEGARA
MENGENAI PENYATA KEWANGAN
LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA
BAGI TAHUN BERAKHIR 31 DISEMBER 2024**

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Asas Kepada Pendapat

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Kebebasan dan Tanggungjawab Etika Lain

Saya adalah bebas daripada Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan serta telah memenuhi tanggungjawab etika lain berdasarkan International Standards of Supreme Audit Institutions.

Maklumat Lain Selain Daripada Penyata Kewangan dan Sijil Juruaudit Mengenainya

Anggota Lembaga, Lembaga Pembangunan Industri Pembinaan Malaysia bertanggungjawab terhadap maklumat lain dalam Laporan Tahunan. Pendapat saya terhadap Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan tidak meliputi maklumat lain selain daripada penyata kewangan dan Sijil Juruaudit mengenainya dan saya tidak menyatakan sebarang bentuk kesimpulan jaminan mengenainya.

Tanggungjawab Anggota Lembaga Terhadap Penyata Kewangan

Anggota Lembaga bertanggungjawab terhadap penyediaan Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan yang memberi gambaran benar dan saksama selaras dengan Piawaian Perakaunan Sektor Awam Malaysia (MPSAS) dan keperluan Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 [Akta 520]. Anggota Lembaga juga bertanggungjawab terhadap penetapan kawalan dalaman yang perlu bagi membolehkan penyediaan Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan yang bebas daripada salah nyata yang ketara, sama ada disebabkan fraud atau kesilapan.

Semasa penyediaan Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan, Anggota Lembaga bertanggungjawab untuk menilai keupayaan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan untuk beroperasi sebagai satu usaha berterusan, mendedahkannya jika berkaitan serta menggunakannya sebagai asas perakaunan.

Tanggungjawab Juruaudit Terhadap Pengauditan Penyata Kewangan

Objektif saya adalah untuk memperoleh keyakinan yang munasabah sama ada Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan secara keseluruhannya adalah bebas daripada salah nyata yang ketara, sama ada disebabkan fraud atau kesilapan, dan mengeluarkan Sijil Juruaudit yang merangkumi pendapat saya. Jaminan yang munasabah adalah satu tahap jaminan yang tinggi, tetapi bukan satu jaminan bahawa audit yang dijalankan mengikut International Standards of Supreme Audit Institutions akan sentiasa mengesan salah nyata yang ketara apabila ia wujud. Salah nyata boleh wujud daripada fraud atau kesilapan dan dianggap ketara sama ada secara individu atau agregat sekiranya boleh dijangkakan dengan munasabah untuk mempengaruhi keputusan ekonomi yang dibuat oleh pengguna berdasarkan penyata kewangan ini.

Sebagai sebahagian daripada pengauditan mengikut International Standards of Supreme Audit Institutions, saya menggunakan pertimbangan profesional dan mengekalkan keraguan profesional sepanjang pengauditan. Saya juga:

- a. mengenal pasti dan menilai risiko salah nyata ketara dalam Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan, sama ada disebabkan fraud atau kesilapan, merangka dan melaksanakan prosedur audit yang responsif terhadap risiko berkenaan serta mendapatkan bukti audit yang mencukupi dan bersesuaian untuk memberikan asas kepada pendapat saya. Risiko untuk tidak mengesan salah nyata ketara akibat daripada fraud adalah lebih tinggi daripada kesilapan kerana fraud mungkin melibatkan pakatan, pemalsuan, ketinggalan yang disengajakan, representasi yang salah, atau mengatasi kawalan dalaman;
- b. memahami kawalan dalaman yang relevan untuk merangka prosedur audit yang bersesuaian tetapi bukan untuk menyatakan pendapat mengenai keberkesanan kawalan dalaman Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan;
- c. menilai kesesuaian dasar perakaunan yang diguna pakai, kemunasabahan anggaran perakaunan dan pendedahan yang berkaitan oleh Anggota Lembaga;
- d. membuat kesimpulan terhadap kesesuaian penggunaan asas perakaunan untuk usaha berterusan oleh Anggota Lembaga dan berdasarkan bukti audit yang diperoleh, sama ada wujudnya ketidakpastian ketara yang berkaitan dengan peristiwa atau keadaan yang mungkin menimbulkan keraguan yang signifikan terhadap keupayaan Lembaga Pembangunan Industri Pembinaan Malaysia atau Kumpulan sebagai satu usaha berterusan. Jika saya membuat kesimpulan bahawa ketidakpastian ketara wujud, saya perlu melaporkan dalam Sijil Juruaudit terhadap pendedahan yang berkaitan dalam Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan atau, jika pendedahan tersebut tidak mencukupi, pendapat saya akan diubah. Kesimpulan saya dibuat berdasarkan bukti audit yang diperoleh sehingga tarikh Sijil Juruaudit. Bagaimanapun, peristiwa atau keadaan pada masa hadapan berkemungkinan menyebabkan Lembaga Pembangunan Industri Pembinaan Malaysia atau Kumpulan tidak lagi berupaya meneruskan operasi secara usaha berterusan;
- e. menilai persembahan secara keseluruhan, struktur dan kandungan Penyata Kewangan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan, termasuk pendedahannya, dan sama ada penyata kewangan tersebut telah melaporkan asas-asas urus niaga dan peristiwa-peristiwa yang memberikan gambaran saksama; dan
- f. mendapatkan bukti audit yang mencukupi dan bersesuaian berkaitan maklumat kewangan entiti dan aktiviti perniagaan dalam Kumpulan untuk memberikan pendapat terhadap Penyata Kewangan Kumpulan. Saya bertanggungjawab untuk hala tuju, pengawasan dan pelaksanaan pengauditan kumpulan. Saya hanya bertanggungjawab terhadap pendapat saya.

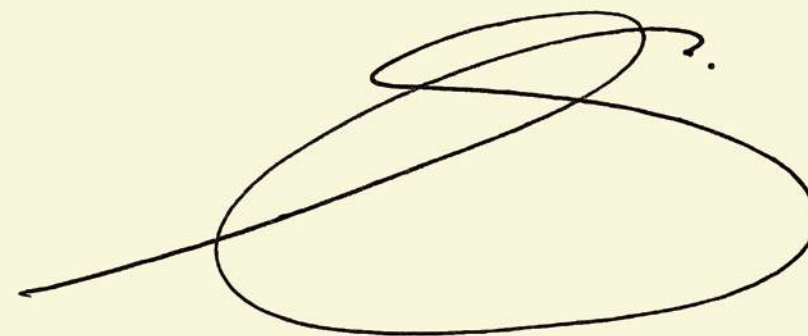
Anggota Lembaga telah dimaklumkan, antaranya mengenai skop dan tempoh pengauditan yang dirancang serta penemuan audit yang signifikan termasuk kelemahan kawalan dalaman yang dikenal pasti semasa pengauditan.

Laporan Mengenai Keperluan Perundangan dan Peraturan Lain

Berdasarkan keperluan Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 [Akta 520], saya juga melaporkan syarikat subsidiari yang tidak diaudit oleh saya, telah dinyatakan di Nota 8 dalam penyata kewangan.

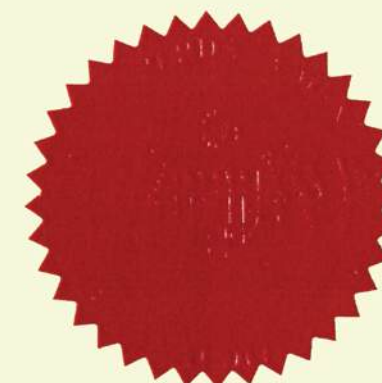
Hal-hal Lain

Sijil ini dibuat untuk Anggota Lembaga, Lembaga Pembangunan Industri Pembinaan Malaysia berdasarkan keperluan Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 [Akta 520] dan bukan untuk tujuan lain. Saya tidak bertanggungjawab terhadap pihak lain bagi kandungan sijil ini.



(DATO' SERI WAN SURAYA WAN MOHD RADZI)
KETUA AUDIT NEGARA
MALAYSIA

PUTRAJAYA
29 SEPTEMBER 2025





**CERTIFICATE OF THE AUDITOR GENERAL
ON THE FINANCIAL STATEMENTS OF
CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA
FOR THE YEAR ENDED 31 DECEMBER 2024**

Certificate on the Auditing of the Financial Statements

Opinion

I have authorised a private audit firm under Subsection 7(3) of the Audit Act 1957 [Act 62] to audit the Financial Statements of the Construction Industry Development Board Malaysia. The financial statements comprise the Statement of Financial Position as at 31 December 2024 of the Construction Industry Development Board Malaysia and the Group, and the Statement of Financial Performance, Statement of Changes in Net Assets, Statement of Cash Flows, and Statement of Comparison of Budget and Actual Amounts for the year ended on that date, and the notes to the financial statements including a summary of significant accounting policies as set out on pages 3 to 71.

In my opinion, the financial statements give a true and fair view of the financial position of the Construction Industry Development Board Malaysia and the Group as at 31 December 2024 and of their financial performance and cash flows for the year then ended in accordance with Malaysian Public Sector Accounting Standards (MPSAS) and requirements of the Construction Industry Development Board Malaysia Act 1994 [Act 520].

Basis for Opinion

The audit was conducted based on the Audit Act 1957 and The International Standards of Supreme Audit Institutions. My responsibilities are further described in the paragraph on Auditors' Responsibilities for the Audit of Financial Statements in this certificate. I believe that the audit evidence obtained is sufficient and appropriate to be the basis of my opinion.

Independence and Other Ethical Responsibilities

I am independent of the Construction Industry Development Board Malaysia and the Group and have fulfilled other ethical responsibilities based on The International Standards of Supreme Audit Institutions.

Information Other than the Financial Statements and Auditors' Certificate Thereon

The Members of the Board of the Construction Industry Development Board Malaysia are responsible for other information in the Annual Report. My opinion on the Financial Statements of the Construction Industry Development Board Malaysia and the Group does not include other information other than the financial statements and the Auditors' Certificate thereon and I have not expressed any form of assurance conclusion thereon.

Responsibilities of Members of the Board for the Financial Statements

The Members of the Board are responsible for the preparation of the Financial Statements of the Construction Industry Development Board Malaysia and the Group which provide a true and fair view in accordance with the Malaysian Public Sector Accounting Standards (MPSAS) and the requirements of the Construction Industry Development Board Malaysia Act 1994 [Act 520]. The Members of the Board are also responsible for determining the necessary internal controls to enable the preparation of the Financial Statements of the Construction Industry Development Board Malaysia and the Group which are free of material misstatement, whether due to fraud or error.

During the preparation of the Financial Statements of the Construction Industry Development Board Malaysia and the Group, the Members of the Board are responsible for assessing the ability of the Construction Industry Development Board Malaysia and the Group to operate as a going concern, disclosing it if required and using it as an accounting basis.

Auditors' Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements of the Construction Industry Development Board Malaysia and the Group as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Certificate that includes my opinion. Reasonable assurance is a high level of assurance, but not a guarantee that an audit conducted in accordance with The International Standards of Supreme Audit Institutions will always detect significant misstatements when they exist. Misstatements can arise from fraud or error and are considered material either individually or in aggregate if they could be reasonably expected to influence the economic decisions made by the users based on these financial statements.

As part of the audit in accordance with The International Standards of Supreme Audit Institutions, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- a. identify and assess the risks of material misstatement in the Financial Statements of the Construction Industry Development Board Malaysia and the Group, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting misstatement resulting from fraud is higher than from one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control;
- b. understand relevant internal controls to design appropriate audit procedures but not to express an opinion on the effectiveness of internal controls of the Construction Industry Development Board Malaysia and the Group;
- c. evaluate the appropriateness of accounting policies used, the reasonableness of accounting estimates and related disclosures by the Members of the Board;
- d. conclude on the appropriateness of the Members of the Board's use of going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Construction Industry Development Board Malaysia or the Group to continue as a going concern. If I conclude that material uncertainty exists, I am required to draw attention in the Auditors' Certificate to the related disclosures in the Financial Statements of the Construction Industry Development Board Malaysia and the Group or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of the Auditor's Certificate. However, events or circumstances in the future may cause the Construction Industry Development Board Malaysia or the Group to no longer be able to continue as a going concern;
- e. evaluate whether the overall presentation, structure and content of the Financial Statements of the Construction Industry Development Board Malaysia and the Group, including their disclosures, and whether the financial statements have reported the basis of transactions and events that represent a fair view; and

- f. obtain adequate and suitable audit evidence regarding the financial information of entities and business activities within the Group to express an opinion on the Group's Financial Statements. I am responsible for the direction, supervision and performance of the group's auditing. I am only responsible for my opinion.

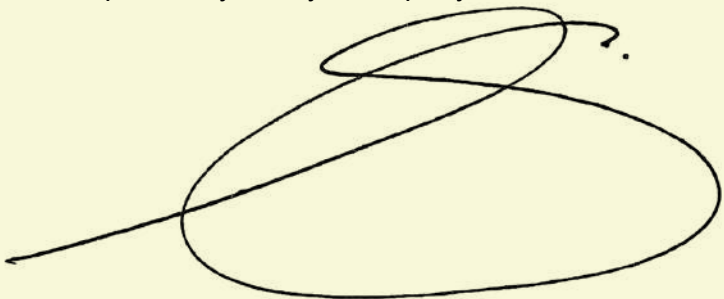
Members of the Board have been informed, among other things, about the scope and duration of the planned audit as well as significant audit findings including internal control weaknesses identified during the audit.

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Construction Industry Development Board Malaysia Act 1994 [Act 520], I also report that the subsidiaries that are not audited by me have been disclosed in Note 8 to the Financial Statements.

Other Matters

This certificate is made solely for the Members of the Board of the Construction Industry Development Board Malaysia based on the requirements of the Construction Industry Development Board Malaysia Act 1994 [Act 520] and for no other purpose. I do not assume responsibility to any other party for the content of this certificate.



(DATO' SERI WAN SURAYA WAN MOHD RADZI)
AUDITOR GENERAL
MALAYSIA

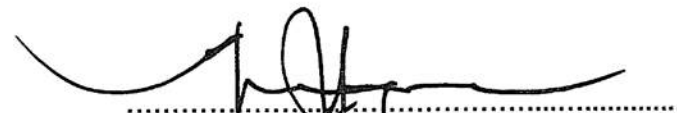
PUTRAJAYA
29 SEPTEMBER 2025



**PENYATA Pengerusi dan Seorang Anggota Lembaga
Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan**

Kami Ir Hj. Yusuf bin Hj. Abd. Wahab dan Dato' Seri Azman bin Ibrahim yang merupakan Pengerusi dan salah seorang Anggota Lembaga, Lembaga Pembangunan Industri Pembinaan Malaysia dengan ini menyatakan bahawa, pada pendapat Anggota Lembaga, Penyata Kewangan yang mengandungi Penyata Kedudukan Kewangan, Penyata Prestasi Kewangan, Penyata Perubahan Dalam Aset Bersih, Penyata Aliran Tunai dan Penyata Perbandingan Amaun Bajet dan Amaun Sebenar Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan yang berikut ini berserta dengan nota-nota kepada Penyata Kewangan di dalamnya, adalah disediakan untuk menunjukkan pandangan yang benar dan saksama berkenaan kedudukan Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan pada 31 Disember 2024 dan hasil kendaliannya serta perubahan kedudukan kewangannya bagi tahun berakhir pada tarikh tersebut.

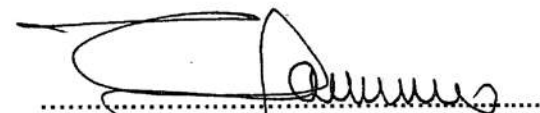
Bagi pihak Lembaga,



IR HJ. YUSUF BIN HJ. ABD. WAHAB
Pengerusi
Lembaga Pembangunan
Industri Pembinaan Malaysia

Tarikh: 23 APRIL 2025
Kuala Lumpur, Malaysia

Bagi pihak Lembaga,



DATO' SERI AZMAN BIN IBRAHIM
Anggota Lembaga
Lembaga Pembangunan
Industri Pembinaan Malaysia

Tarikh: 23 APRIL 2025
Kuala Lumpur, Malaysia

**PENGAKUAN OLEH PEGAWAI UTAMA YANG BERTANGGUNGJAWAB
KE ATAS PENGURUSAN KEWANGAN
LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA**

Saya, Zainora binti Zainal, pegawai utama yang bertanggungjawab ke atas pengurusan kewangan dan rekod-rekod perakaunan Lembaga Pembangunan Industri Pembinaan Malaysia, dengan ikhlasnya mengakui bahawa Penyata Kedudukan Kewangan, Penyata Prestasi Kewangan, Penyata Perubahan Dalam Aset Bersih, Penyata Aliran Tunai dan Penyata Perbandingan Amaun Bajet dan Amaun Sebenar Lembaga Pembangunan Industri Pembinaan Malaysia dan Kumpulan dalam kedudukan kewangan yang berikut ini berserta dengan nota-nota kepada Penyata Kewangan di dalamnya mengikut sebaik-baik pengetahuan dan kepercayaan saya, adalah betul dan saya membuat ikrar ini dengan sebenarnya mempercayai bahawa ia adalah benar dan atas kehendak-kehendak Akta Akuan Berkanun 1960.

Sebenarnya dan sesungguhnya)
diakui oleh penama di atas di)
Kuala Lumpur pada **23 APR 2025**)



**STATEMENT BY THE CHAIRMAN AND A MEMBER OF THE BOARD OF
THE CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA AND THE GROUP**

We, Ir Hj. Yusuf bin Hj. Abd. Wahab and Dato' Seri Azman bin Ibrahim, being the Chairman and one of the Board Members of the Construction Industry Development Board Malaysia, do hereby state that in the opinion of the Board, the following Financial Statements comprising Statement of Financial Position, Statement of Financial Performance, Statement of Changes in Net Assets, Statement of Cash Flows, and Statement of Comparison of Budget and Actual Amounts of the Construction Industry Development Board Malaysia and the Group together with the notes to the Financial Statements herein, are drawn up so as to give a true and fair view of the position of the Construction Industry Development Board Malaysia and the Group as at 31 December 2024 and the results of its operations and changes in financial position for the year ended on that date.

For the Board,

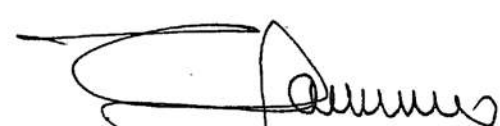


IR HJ. YUSUF BIN HJ. ABD. WAHAB
Chairman
Construction Industry
Development Board Malaysia

Date: 23 APRIL 2025

Kuala Lumpur, Malaysia

For the Board,



DATO' SERI AZMAN BIN IBRAHIM
Member of the Board
Construction Industry
Development Board Malaysia

Date: 23 APRIL 2025

Kuala Lumpur, Malaysia

**DECLARATION BY THE OFFICER PRIMARILY RESPONSIBLE
FOR THE FINANCIAL MANAGEMENT OF
THE CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA**

I, Zainora binti Zainal, the officer primarily responsible for the financial management and accounting records of the Construction Industry Development Board Malaysia, do solemnly and sincerely declare that the following Statement of Financial Position, Statement of Financial Performance, Statement of Changes in Net Assets, Statement of Cash Flows, and Statement of Comparison of Budget and Actual Amounts of the Construction Industry Development Board Malaysia and the Group together with the notes to the Financial Statements set out herein, to the best of my knowledge and belief are correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared)

by the above named at)

Kuala Lumpur on 23 APRIL 2025)



PENYATA KEDUDUKAN KEWANGAN PADA 31 DISEMBER 2024
STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2024

		Kumpulan / Groups		Lembaga / Board	
		2024	2023	2024	2023
	Nota/ Note	RM	RM	RM	RM
			Seperti dinyatakan semula <i>As restated</i>		Seperti dinyatakan semula <i>As restated</i>
ASET					
ASSETS					
Aset bukan semasa/Non-current assets					
Hartanah, loji dan peralatan <i>Property, plant and equipment</i>	4	439,361,538	424,208,137	406,471,046	397,615,983
Aset tidak ketara/ <i>Intangible assets</i>	5	11,216,161	13,898,919	10,695,155	13,198,067
Kerja dalam pembangunan <i>Work in progress</i>	6	48,627,035	19,136,150	27,920,188	17,994,684
Hartanah pelaburan/ <i>Investment property</i>	7	10,363,460	10,505,900	-	-
Pelaburan dalam syarikat subsidiari <i>Investments in subsidiaries</i>	8	-	-	23,510,842	23,510,842
Pelaburan dalam syarikat bersekutu <i>Investment in an associate</i>	9	154,619	158,378	-	-
Cukai tertunda / <i>Deferred tax</i>	25	56,645	-	-	-
Aset kewangan sedia untuk dijual <i>Financial assets available for sale</i>	10	1,176,688	11,684,567	-	-
Jumlah aset bukan semasa Total non-current assets		510,956,146	479,592,051	468, 597,231	452,319,576
Aset semasa / Current assets					
Inventori / <i>Inventories</i>	11	837,907	676,105	22,888	40,862
Belum terima urus niaga bukan pertukaran / <i>Non-exchange transaction</i> <i>receivables</i>	12	26,256,312	20,321,134	26,256,312	20,321,134
Belum terima urus niaga pertukaran <i>Exchange transaction receivables</i>	13	20,914,140	21,177,534	12,884,915	13,583,237
Belum terima lain / <i>Other receivables</i>	14	1,385,359	15,924,004	169,476	14,718,685
Amaun terhutang oleh syarikat subsidiari / <i>Amount due from</i> <i>subsidiaries</i>	15	-	-	7,603	44,249
Amaun terhutang oleh syarikat sub-subsidiari / <i>Amount due from</i> <i>sub-subsidiaries</i>	16	-	-	305,363	330,461
Amaun terhutang oleh syarikat berkaitan / <i>Amount due from related</i> <i>companies</i>	17	522,825	468,863	-	-
Cukai baikpulih / <i>Tax recoverable</i>		7,451,937	6,820,485	4,903,170	4,903,170
Aset kewangan pada nilai saksama melalui lebihan atau kurangan / <i>Financial assets at fair value through</i> <i>surplus or deficits</i>	18	25,523,940	24,197,355	-	-
Deposit jangka pendek / <i>Short term</i> <i>deposits</i>	19	609,924,243	483,250,412	584,110,000	446,510,000
Tunai dan baki di bank / <i>Cash and bank</i> <i>balances</i>		46,654,031	78,855,623	23,981,383	53,735,702
Jumlah aset semasa Total current assets		739,470,694	651,691,515	652,641,110	554,187,500
JUMLAH ASET/TOTAL ASSETS		1,250,426,840	1,131,283,566	1,121,238,341	1,006,507,076

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

PENYATA KEDUDUKAN KEWANGAN PADA 31 DISEMBER 2024 (SAMBUNGAN)
STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2024 (CONT'D)

		Kumpulan / Group		Lembaga / Board	
		2024	2023	2024	2023
		RM	RM	RM	RM
ASET BERSIH DAN LIABILITI	Nota		Seperti		Seperti
NET ASSETS AND LIABILITIES	Note		dinyatakan		dinyatakan
			semula		semula
			As restated		As restated
ASET BERSIH / NET ASSETS					
Lebihan terkumpul/Accumulated surplus		1,064,818,213	946,167,035	1,027,939,700	901,634,834
Kumpulan wang pinjaman kenderaan / Vehicle Loan Fund	20	2,000,000	2,000,000	2,000,000	2,000,000
Kumpulan wang pinjaman pelajaran / Education loan fund	21	1,500,000	1,500,000	1,500,000	1,500,000
Kumpulan wang pinjaman computer / Computer loan fund	22	1,000,000	1,000,000	1,000,000	1,000,000
Jumlah kumpulan wang / Total fund		1,069,318,213	950,667,035	1,032,439,700	906,134,834
Kepentingan bukan kawalan / Non-controlling interest		258,710	407,426	-	-
Jumlah aset bersih / Total net assets		1,069,576,923	951,074,461	1,032,439,700	906,134,834
LIABILITI / LIABILITIES					
Liabiliti bukan semasa					
Non-current liabilities					
Pinjaman bank / Bank borrowings	23	2,142,517	2,023,955	-	-
Geran tertunda / Deferred grants	24	49,967,452	30,229,753	8,353,749	14,849,011
Cukai tertunda / Deferred tax liabilities	25	7,434,591	2,737,220	7,102,635	2,333,804
Manfaat kakitangan jangka Panjang / Long term employee benefits	26	35,550,736	49,728,684	24,253,670	38,430,703
Jumlah liabiliti bukan semasa					
Total non-current liabilities		95,095,296	84,719,612	39,710,054	55,613,518
Liabiliti semasa / Current liabilities					
Belum bayar urus niaga pertukaran / Exchange transaction payables	27	28,933,637	26,892,663	21,604,537	21,243,462
Belum bayar lain / Other payables	28	45,706,520	56,075,486	16,687,686	13,945,639
Amaun terhutang kepada syarikat subsidiari / Amount due to subsidiaries	15	-	-	4,069,001	3,380,008
Amaun terhutang kepada syarikat sub- subsidiari/Amount due to sub-subsidiaries	16	-	-	3,978,915	3,006,851
Amaun terhutang kepada Syarikat berkaitan / Amount due to an associate	17	356,594	291,445	-	-
Pinjaman bank / Bank borrowings	23	613,330	533,811	-	-
Geran tertunda / Deferred grants	24	6,870,845	7,941,030	-	-
Peruntukan cukai / Tax provision		2,488,431	2,815,882	2,158,192	2,437,996
Manfaat kakitangan jangka pendek / Short term employee benefits	26	785,264	939,176	590,256	744,768
Jumlah liabiliti semasa					
Total current liabilities		85,754,621	95,489,493	49,088,587	44,758,724
Jumlah liabiliti / Total liabilities		180,849,917	180,209,105	88,798,641	100,372,242
JUMLAH ASET BERSIH DAN LIABILITI / TOTAL NET ASSETS AND LIABILITIES		1,250,426,840	1,131,283,566	1,121,238,341	1,006,507,076

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA					
CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA					
Ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520)					
Incorporated under the Malaysian Construction Industry Development Board Act 1994 (Act 520)					
PENYATA PRESTASI KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024					
STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 31 DECEMBER 2024					
		Kumpulan / Group		Lembaga / Board	
		2024	2023	2024	2023
		RM	RM	RM	RM
	Nota		Seperti		Seperti
	Note		dinyatakan		dinyatakan
			semula		semula
			As restated		As restated
Hasil / Revenue					
Hasil daripada urus niaga bukan					
pertukaran/Revenue from non-exchange					
transaction	29	423,630,181	313,952,767	423,608,348	313,607,954
Hasil daripada urus niaga pertukaran /					
Revenue from exchange transaction	30	111,953,925	91,197,714	66,183,832	51,053,045
Lain-lain hasil / Other revenues	31	2,434,545	2,937,835	927,481	678,070
		538,018,651	408,088,316	490,719,661	365,339,069
Perbelanjaan / Expenses					
Perbelanjaan operasi langsung /					
Direct operating expenses	32	(187,763,994)	(151,534,450)	(192,201,123)	(159,423,436)
Perbelanjaan pengurusan /					
Management expenses	33	(36,715,568)	(31,610,145)	(28,708,459)	(24,217,472)
Lain-lain perbelanjaan operasi /					
Other operating expenses	34	(189,504,022)	(169,663,197)	(139,788,094)	(135,088,309)
Kos kewangan / Financial cost	35	(120,560)	(84,488)	-	-
Lebihan pendapatan bagi tahun					
kewangan / Income surplus for the					
financial year		123,914,507	55,196,036	130,021,985	46,609,852
Bahagian keuntungan/(kerugian)					
daripada syarikat bersekutu /					
Share of profits from an associate		(3,759)	4,704	-	-
Lebihan pendapatan bersih sebelum					
cukai dan zakat / Net income surplus					
before tax and zakat		123,910,748	55,200,740	130,021,985	46,609,852
Percukaian / Taxation	36	(20,460,963)	(846,550)	(19,239,128)	145,175
Zakat / Zakat		(1,130,005)	(976,832)	(748,560)	(828,806)
Jumlah lebihan pendapatan bersih					
bagi tahun kewangan / Total net					
income surplus for the financial year		102,319,780	53,377,358	110,034,297	45,926,221
Jumlah lebihan pendapatan bersih					
diagihkan kepada / Total net income					
surplus distributed to:					
Pemilik Lembaga / Board Owners		102,468,496	52,946,562		
Kepentingan bukan kawalan /					
Non-controlling interest		(148,716)	430,796		
		102,319,780	53,377,358		

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA

CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA

Ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520)

Incorporated under the Malaysian Construction Industry Development Board Act 1994 (Act 520)

PENYATA PERUBAHAN DALAM ASET BERSIH BAGI TAHUN BERAKHIR 31 DISEMBER 2024

STATEMENTS OF CHANGES IN THE NET ASSETS FOR THE YEAR ENDED 31 DECEMBER 2024

Kumpulan / Group	Nota/ Note	Lebihan Terakumulat/ Accumulated Surplus		Kumpulan Wang Pinjaman/ Kenderaan/ Vehicle Loan Fund		Kumpulan Wang Pinjaman/ Pelajaran/ Education Loan Fund		Kumpulan Wang Pinjaman/ Komputer/ Computer Loan Fund		Jumlah Boleh Diagihkan Kepada Pemilik Lembaga/ Amount Distributable To Board Owners		Kepentingan Bukan Kawalan/ Non-Controlling Interest		Jumlah Aset Bersih/ Total Net Assets	
		RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
Pada 1 Januari 2023/ <i>At 1 January 2023</i>		895,368,899	2,000,000	2,000,000	1,500,000	1,000,000	1,000,000	1,000,000	899,868,899	(23,370)	899,845,529				
Pelarasan tahun lepas / <i>Prior year adjustment</i>	43	(2,727,124)	-	-	-	-	-	-	(2,727,124)	-	(2,727,124)				
Pada 1 Januari 2023 (seperti dinyatakan semula) / <i>At 1 January 2023 (As restated)</i>		892,641,775	2,000,000	2,000,000	1,500,000	1,000,000	1,000,000	1,000,000	897,141,775	(23,370)	897,118,405				
Lebihan pendapatan bersih bagi tahun kewangan / Net income surplus for the financial year															
Pelarasan tahun lepas / <i>Prior year adjustment</i>	43	54,250,195	-	-	-	-	-	-	54,250,195	430,796	54,680,991				
		(1,303,633)	-	-	-	-	-	-	(1,303,633)	-	(1,303,633)				
Lebihan pendapatan bersih bagi tahun kewangan (seperti dinyatakan semula)/ <i>Net income surplus for the financial year (As restated)</i>															
		52,946,562	-	-	-	-	-	-	52,946,562	430,796	53,377,358				
Keuntungan penilaian Aktuari / <i>Actuarial valuation gain</i>															
		578,698	-	-	-	-	-	-	578,698	-	578,698				
Pada 31 Disember 2023 / <i>At 31 December 2023</i>															
Jumlah pelarasan tahun lepas / <i>Prior year adjustment</i>	43	950,197,792	2,000,000	2,000,000	1,500,000	1,000,000	1,000,000	1,000,000	954,697,792	407,426	955,105,218				
		(4,030,757)	-	-	-	-	-	-	(4,030,757)	-	(4,030,757)				
Pada 31 Disember 2023 (seperti dinyatakan semula) / At 31 December 2023 (As restated)															
		946,167,035	2,000,000	2,000,000	1,500,000	1,000,000	1,000,000	1,000,000	950,667,035	407,426	951,074,461				

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA

CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA

Ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520)

Incorporated under the Malaysian Construction Industry Development Board Act 1994 (Act 520)

PENYATA PERUBAHAN DALAM ASET BERSIH BAGI TAHUN BERAKHIR 31 DISEMBER 2024 (SAMBUNGAN)

STATEMENTS OF CHANGES IN THE NET ASSETS FOR THE YEAR ENDED 31 DECEMBER 2024 (CONT'D)

Kumpulan / Group	Nota/ Note	Lebihan Terkumpul/ Accumulated surplus	Kumpulan Wang Pinjaman		Kumpulan Wang Pinjaman		Kumpulan Wang Pinjaman		Jumlah Boleh Diagihkan Kepada Pemilik Lembaga/ Amount	Kepentingan Bukan Kawalan/ Non-controlling Interest	Jumlah Aset Bersih/ Total Net Assets
			RM	RM	RM	RM	RM	RM			RM
Pada 1 Januari 2024 At 1 January 2024 Lebihan pendapatan bersih bagi tahun keuangan / Net income surplus for the financial year Keuntungan penilaian Aktuari / Actuarial valuation gain		946,167,035	2,000,000	1,500,000	1,000,000	1,000,000	950,667,035	407,426	951,074,461		
		102,167,496	-	-	-	-	102,468,496	(148,716)	102,319,780		
		16,182,682	-	-	-	-	16,182,682	-	16,182,682		
Pada 31 Disember 2024 / At 31 December 2024		1,064,818,213	2,000,000	1,500,000	1,000,000	1,000,000	1,069,318,213	258,710	1,069,576,923		

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
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LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA

CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA

Ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520)

Incorporated under the Malaysian Construction Industry Development Board Act 1994 (Act 520)

PENYATA PERUBAHAN DALAM ASET BERSIH BAGI TAHUN BERAKHIR 31 DISEMBER 2024

STATEMENTS OF CHANGES IN THE NET ASSETS FOR THE YEAR ENDED 31 DECEMBER 2024

Lembaga / Board	Nota/ Note	Lebihan Terkumpul/ Accumulated Surplus RM	Kumpulan Wang Pinjaman	Kumpulan Wang Pinjaman	Kumpulan Wang Pinjaman	Kumpulan Wang Pinjaman	Jumlah Aset Bersih/ Total Net Assets RM
			Kenderaan/ Vehicle Loan Fund RM	Pelajaran/ Education Loan Fund RM	Computer/ Computer Loan Fund RM		
Pada 1 Januari 2023 / At 1 January 2023	43	858,435,737	2,000,000	1,500,000	1,000,000	862,935,737	
Pelarasan tahun lepas / Prior year adjustment		-	-	-	-	(2,727,124)	
Pada 1 Januari 2023 (seperti dinyatakan semula) / At 1 January 2023 (As restated)		855,708,613	2,000,000	1,500,000	1,000,000	860,208,613	
Lebihan pendapatan bersih bagi tahun kewangan/ Net income surplus for the financial year	43	45,932,945	-	-	-	45,932,945	
Pelarasan tahun lepas / Prior year adjustment		(6,724)	-	-	-	(6,724)	
Lebihan pendapatan bersih bagi tahun kewangan (seperti dinyatakan semula) / Net income surplus for the financial year (As restated)		45,926,221	-	-	-	45,926,221	
Pada 31 Disember 2023 / At 31 December 2023	43	904,368,682	2,000,000	1,500,000	1,000,000	908,868,682	
Jumlah pelarasan tahun lepas/ Total prior year adjustment		-	-	-	-	(2,733,848)	
Pada 31 Disember 2023 (Seperti dinyatakan semula) / At 31 December 2023 (As restated)		901,634,834	2,000,000	1,500,000	1,000,000	906,134,834	
Pada 1 Januari 2024 / At 1 January 2024		901,634,834	2,000,000	1,500,000	1,000,000	906,134,834	
Lebihan pendapatan bersih bagi tahun kewangan / Net income surplus for the financial year		110,034,297	-	-	-	110,034,297	
Keuntungan penilaian Aktuari / Actuarial valuation gain		16,270,569	-	-	-	16,270,569	
Pada 31 Disember 2024 / At 31 December 2024		1,027,939,700	2,000,000	1,500,000	1,000,000	1,032,439,700	

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

PENYATA ALIRAN TUNAI BAGI TAHUN BERAKHIR 31 DISEMBER 2024

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2024

	Kumpulan / Groups		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
		Seperti dinyatakan semula <i>As restated</i>		Seperti dinyatakan semula <i>As restated</i>
Aliran Tunai Daripada Aktiviti Operasi / Cash Flows from Operating Activities				
Lebihan pendapatan bersih sebelum cukai dan zakat / Net income surplus before tax and zakat	123,910,748	55,200,740	130,021,985	46,609,852
Pelarasan bagi / Adjustments for:				
Bahagian keuntungan dalam syarikat bersekutu / Share profits in an associate	3,759	(4,704)	-	-
Belanja faedah / Interest expenses	120,560	84,488	-	-
Pendapatan dividen / Dividen income	(445,016)	(471,974)	(361,360)	(34,426)
Pendapatan hibah / Hibah income	(924,429)	(1,743,500)	(838,410)	(1,629,646)
Pendapatan faedah / Interest income	(22,107,612)	(17,758,139)	(20,681,398)	(16,000,567)
Peruntukan kerugian rosot nilai / Impairment loss allowance	584,624	5,875	-	5,875
Hapus kira belum terima urus niaga pertukaran / Exchange transaction receivables written off	4,694	122,999	-	-
Hapus kira belum terima lain / Other receivables written off	180,000	12,435	-	-
Kemerosotan nilai aset kewangan sedia untuk dijual / Impairment of financial assets available for sale	10,750,171	4,033	-	-
Rosot nilai terpulih aset kewangan sedia untuk dijual/ Impairment of financial assets available for sale recovered	(242,292)	(41,742)	-	-
Keuntungan atas aset kewangan pada nilai saksama melalui lebihan atau kurangan / Gain on financial assets at fair value through surplus or deficit	(12,115)	-	-	-
Kerugian/(Keuntungan) atas nilai saksama pelaburan hartanah / Loss/(Gain) on fair value of investment property	142,440	(425,900)	-	-
Peruntukan belanja manfaat kakitangan / Provision for employee benefits	3,886,159	76,474	2,819,232	3,802,028
Pelunasan aset tak ketara / Amortisation of intangible assets	7,001,504	6,627,426	6,787,642	6,390,621
Susut nilai hartanah, loji dan peralatan / Depreciation of property, plant and equioment	25,061,692	24,868,424	16,612,596	10,195,638
Keuntungan daripada pelupusan hartanah, loji dan peralatan / Gain from disposal of property, plant and equipment	(249,463)	(418,391)	(137,081)	(137,708)
Kerugian daripada pelupusan hartanah, loji dan peralatan / Loss from disposal of property, plant and equipment	33,159	61,706	3,253	-
Hartanah, loji dan peralatan dihapus kira / Property, plant and equipment written off	1,079,372	563,000	15,541	9,577
Aset tak ketara (dilaraskan)/dihapus kira / Intangible assets (adjusted)/written off	(16)	10	-	-
Keuntungan daripada operasi sebelum perubahan modal kerja / Profits from operations before changes in working capital	148,777,939	66,763,260	134,242,000	49,211,244

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

PENYATA ALIRAN TUNAI BAGI TAHUN BERAKHIR 31 DISEMBER 2024

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2024

	Kumpulan / Groups		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
		Seperti dinyatakan semula <i>As restated</i>		Seperti dinyatakan semula <i>As restated</i>
Aliran Tunai Daripada Aktiviti Operasi Cash Flows from Operating Activities				
Perubahan dalam modal kerja: Changes in working capital:				
Inventori / Inventories	(161,802)	3,730	17,974	5,103
Belum terima urus niaga bukan pertukaran / Non-exchange transaction receivables	(5,935,178)	(5,223,564)	(5,935,178)	(5,223,564)
Belum terima urus niaga pertukaran / Exchange transaction receivables	(325,924)	(5,421,495)	698,322	(4,111,136)
Belum terima lain / Others receivables	14,358,645	1,170,617	14,549,209	(241,687)
Belum bayar urus niaga pertukaran / Exchange transaction payables	2,040,974	(10,074,753)	361,075	(9,263,689)
Belum bayar lain / Others payables	(10,368,966)	(291,670)	2,742,047	127,037
Geran tertunda / Deferred grants	6,740,383	(371,570)	(6,495,262)	5,339,324
Amaun terhutang oleh syarikat subsidiari / Amount due by subsudiaries	-	-	725,639	1,098,907
Amaun terhutang oleh syarikat sub-subsidiari / Amount due by sub-subsidiaries	-	-	997,162	878,371
Amaun terhutang oleh/(kepada) syarikat berkaitan / Amount due by/(to) related companies	11,187	(62,541)	-	-
	6,359,319	(20,271,246)	7,660,988	(11,391,334)
Cukai dibayar / Tax paid	(16,908,510)	(6,991,590)	(14,750,101)	(5,995,758)
Cukai dipulangkan / Tax refunded	129,370	-	-	-
Manfaat kakitangan dibayar / Employee benefits paid	(2,035,337)	(1,619,540)	(880,208)	(1,131,195)
Zakat dibayar / Zakat paid	(1,130,005)	(976,832)	(748,560)	(828,806)
	(19,944,482)	(9,587,962)	(16,378,869)	(7,955,759)
Tunai bersih dihasilkan dari aktiviti operasi / Net cash generated from operating activities	135,192,776	36,904,052	125,524,119	29,864,151

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

PENYATA ALIRAN TUNAI BAGI TAHUN BERAKHIR 31 DISEMBER 2024

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2024

	Kumpulan / Groups		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
		Seperti dinyatakan semula <i>As restated</i>		Seperti dinyatakan semula <i>As restated</i>
Aliran Tunai Daripada Aktiviti Pelaburan				
Cash Flows from Investing Activities				
Kerja dalam pembangunan / <i>Work in progress</i>	(54,705,596)	(22,222,440)	(35,049,539)	(24,080,974)
Pembelian aset tak ketara / <i>Purchase of intangible assets</i>	(244,000)	(77,000)	(210,000)	-
Pembelian hartanah, loji dan dan peralatan / <i>Purchase of property, plant and equipment</i>	(7,528,170)	(11,039,715)	(4,440,954)	(6,257,674)
Penerimaan daripada penjualan hartanah, loji dan peralatan / <i>Proceeds from disposal of property, plant and equipment</i>	375,721	356,685	140,887	143,070
Penjualan aset kewangan pada nilai saksama melalui lebih atau kurangan / <i>Proceeds from disposal of financial assets at fair value</i>	(1,314,470)	(1,488,704)	-	-
Dividen diterima / <i>Dividen received</i>	445,016	471,974	361,360	34,426
Hibah diterima / <i>Hibah received</i>	924,429	1,743,500	838,410	1,629,646
Faedah diterima / <i>Interest received</i>	22,107,612	17,758,139	20,681,398	16,000,567
Tunai bersih digunakan untuk aktiviti pelaburan / <i>Net cash used in investing activities</i>	(39,939,458)	(17,497,561)	(17,678,438)	(12,530,939)
Aliran Tunai Daripada Aktiviti Pembiayaan /				
Cash Flows from Financing Activities				
Pembayaran balik pinjaman bank / <i>Repayment of bank borrowings</i>	(660,519)	(679,862)	-	-
Faedah dibayar/ <i>Interest paid</i>	(120,560)	(84,488)	-	-
Tunai bersih digunakan untuk aktiviti pembiayaan / <i>Net cash used in financing activities</i>	(781,079)	(764,350)	-	-
Penambahan tunai dan kesetaraan tunai /				
Increase in cash and cash equivalents				
Tunai dan kesetaraan tunai pada awal tahun	94,472,239	18,642,141	107,845,681	17,333,212
kewangan / Cash and cash equivalents at the beginning of the financial year	562,106,035	543,463,894	500,245,702	482,912,490
Tunai dan kesetaraan tunai pada akhir tahun	656,578,274	562,106,035	608,091,383	500,245,702
kewangan / Cash and cash equivalents at the end of the financial year				
Analisa tunai dan kesetaraan tunai terdiri daripada:				
Cash and cash equivalents analysis consists of:				
Tunai dan baki di bank / <i>Cash and bank balances</i>	46,654,031	78,855,623	23,981,383	53,735,702
Deposit dan baki di bank / <i>Short term deposits</i>	609,924,243	483,250,412	584,110,000	446,510,000
	656,578,274	562,106,035	608,091,383	500,245,702

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

PENYATA PERBANDINGAN AMAUN BAJET DAN AMAUN SEBENAR BAGI TAHUN BERAKHIR 31 DISEMBER 2024

STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024

Lembaga / Board	Amaun Bajet / Budget Amount		Amaun Sebenarnya Pada Asas Boleh Banding Actual Amount On A Comparable Basis	Perbezaan: Bajet Akhir Dengan Sebenarnya Difference: Final Budget Vs Actual	Varian / Variance
	Asal / Original	Akhir / Final			
	RM	RM	RM	RM	%
TERIMAAN / RECEIPTS					
Urus niaga bukan pertukaran / <i>Non-exchange transactions</i>	277,642,000	292,462,000	423,608,348	(131,146,348)	(44.84)
Urus niaga pertukaran / <i>Exchange transactions</i>	46,913,300	46,913,300	66,183,832	(19,270,532)	(41.08)
Lain-lain hasil / <i>Other revenue</i>	431,000	431,000	927,481	(496,481)	(115.19)
JUMLAH TERIMAAN / TOTAL RECEIPTS	324,986,300	339,806,300	490,719,661	(150,913,361)	(44.41)
BELANJA MENGURUS / OPERATING EXPENSES					
Perbelanjaan pengurusan / <i>Management expenses</i>	28,505,000	29,245,000	28,708,459	536,541	1.83
Lain-lain perbelanjaan operasi / <i>Other Operating Expenses</i>	144,320,000	145,930,000	139,788,094	6,141,906	4.21
Jumlah Belanja Mengurus / Total Operating Expenses	172,825,000	175,175,000	168,496,553	6,678,447	3.81
BELANJA PROGRAM INDUSTRI / INDUSTRIAL PROGRAMME EXPENSES					
Belanja program industri / <i>Industrial programme epenses</i>	152,406,900	166,281,700	166,226,055	55,645	0.03
Belanja geran / <i>Grant expenses</i>	11,950,000	25,975,200	25,975,068	132	0.00
Jumlah Belanja Program Industri Total Industrial Programme Expenses	164,356,900	192,256,900	192,201,123	55,777	0.03
BELANJA MODAL CAPITAL EXPENDITURE					
Aset modal / <i>Capital Assets</i>	50,113,000	43,033,000	39,700,493	3,332,507	7.74
Jumlah Belanja Modal Total Capital Expenditure	50,113,000	43,033,000	39,700,493	3,332,507	7.74
JUMLAH PEMBAYARAN TOTAL PAYMENT	387,294,900	410,464,900	400,398,169	10,066,731	2.45
(BAYARAN)/TERIMAAN BERSIH NET (PAYMENT)/RECEIPT	(62,308,600)	(70,658,600)	90,321,492	(160,980,092)	

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA Ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520) Incorporated under the Malaysian Construction Industry Development Board Act 1994 (Act 520)		LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA Ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520) Incorporated under the Malaysian Construction Industry Development Board Act 1994 (Act 520)	
PENYATA PERBANDINGAN AMAUN BAJET DAN AMAUN SEBENAR BAGI TAHUN BERAKHIR 31 DISEMBER 2024		NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024	
MAKLUMAT AM		GENERAL INFORMATION	
Nota kepada Penyata Perbandingan Amaun Bajet dan Amaun Sebenar:- 1. Bajet Lembaga telah diluluskan dan dibentangkan berdasarkan asas tunai. Bajet yang diluluskan adalah meliputi tempoh kewangan daripada 1 Januari 2024 sehingga 31 Disember 2024 melibatkan semua Pusat Tanggungjawab (PTJ) dalam Lembaga. 2. Bajet asal Lembaga telah dibentangkan dan diluluskan di dalam mesyuarat Anggota Lembaga Bil. 6/2023 pada 20 November 2023. Bajet asal ini telah diangkat untuk kelulusan YB Menteri Kerja Raya selaras dengan Seksyen 18, Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520) dan telah diluluskan oleh YB Menteri Kerja Raya pada 18 Disember 2023. 3. Lembaga menggunakan asas perakaunan yang berbeza dalam penyediaan bajet dan penyata kewangan. Bajet disediakan mengikut asas tunai manakala penyata kewangan disediakan pada asas akruan. Namun begitu, persembahan item bajet di dalam Penyata Perbandingan Amaun Bajet dan Amaun Sebenar adalah sama seperti yang ditunjukkan dalam Penyata Prestasi Kewangan bagi memudahkan perbandingan amaun bajet dan perbelanjaan sebenar dibuat. 4. Varian bajet seperti di Penyata Perbandingan Amaun Bajet dan Amaun Sebenar adalah merujuk kepada perbezaan di antara jumlah bajet akhir dan jumlah sebenar. 5. Perbezaan di antara nilai asal bajet dan nilai sebenar bajet pada tahun 2024 disebabkan oleh berlaku peningkatan pada jumlah terimaan dan pengurangan pada jumlah perbelanjaan secara keseluruhan. 6. Pada tahun 2024, Lembaga telah mencatat peningkatan hasil secara keseluruhan sebanyak 44% berbanding sasaran. Peningkatan hasil yang tertinggi dicatatkan adalah dari levi, faedah dan dividen, yuran pendaftaran diikuti hasil dari penilaian kemahiran dan pelbagai hasil. 7. Manakala perbelanjaan bagi tahun 2024 secara keseluruhan pula mencatatkan penurunan sebanyak 2% berbanding bajet akhir yang diperuntukkan. Belanja mengurus mencatatkan varian sebanyak 4% melibatkan belanja susut nilai dan hutang ragu, emolumen, perkhidmatan iktisas dan sewaan. Manakala belanja program industri secara keseluruhan turut berlaku pengurangan pada belanja sebenar berbanding bajet akhir sebanyak 0.03%. 8. Pengurangan perbelanjaan ini adalah hasil dari penekanan yang dibuat oleh pihak pengurusan Lembaga terhadap staf agar sentiasa berbelanja secara berhemah dan memastikan tiada pembaziran dalam pelaksanaan program.		STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024 <i>Note to the Statement of Comparison of Budget and Actual Amounts:-</i> 1. <i>The Board's budget was approved and presented on a cash basis. The approved budget covers the financial period from 1 January 2024 until 31 December 2024 involving all Centres of Responsibility (PTJ) in the Board.</i> 2. <i>The original budget of the Board was presented and approved in the Board Members meeting No. 6/2023 on 20 November 2023. The original budget was raised for the approval of the Minister of Works in accordance with Section 18 of the Malaysian Construction Industry Development Board Act 1994 (Act 520) and was approved by the Minister of Works on 18 December 2023.</i> 3. <i>The Board uses different accounting basis in the preparation of budgets and financial statements. The budgets are prepared on a cash basis while the financial statements are prepared on an accrual basis. However, the presentation of budget items in the Statement of Comparison of Budget and Actual Amounts is the same as shown in the Statement of Financial Performance to facilitate comparison of budgeted amounts and actual expenses.</i> 4. <i>Budget variance as shown in the Statement of Comparison of Budget and Actual Amounts refers to the difference between the final budget amount and the actual amount.</i> 5. <i>The difference between the original value of the budget and the actual value of the budget in 2024 is due to higher amounts of receipts and lower overall amount of expenses.</i> 6. <i>In 2024, the Board recorded an overall revenue that is higher by 44% compared to the target. The highest increase in revenue was recorded from interest and dividends, followed by revenues from skills assessment, miscellaneous revenues, levies and registration fees.</i> 7. <i>Meanwhile, the overall expenditure for the year 2024 recorded a decrease of 2% compared to the final allocated budget. The operating expenses showed a variance of 4%, involving depreciation and doubtful debts, emoluments, professional services, and rentals. Meanwhile, the overall industry program expenses also recorded a reduction in actual spending compared to the final budget by 0.03%</i> 8. <i>The reduction in expenses is the result of emphasis made by the Board's management to the staff to practise prudent spending and ensure that there is no waste during programmes implementation.</i>	
Fungsi Lembaga selaras dengan Akta 520 adalah seperti berikut:		1. Lembaga Pembangunan Industri Pembinaan Malaysia (LPIPM) telah ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520) pada 1 Disember 1994 dengan tujuan membangunkan, mengembang, mendorong dan mempertingkatkan industri pembinaan. (a) Memajukan dan merangsang pembangunan, pembaikan dan pengembangan industri pembinaan; (b) Menasihati dan membuat syor kepada Kerajaan Persekutuan dan Kerajaan Negeri mengenai perkara yang menyentuh atau berkaitan dengan industri pembinaan; (c) Memajukan, merangsang dan mengusahakan penyelidikan mengenai apa-apa perkara yang berhubungan dengan industri pembinaan; (d) Memajukan, merangsang dan membantu dalam pengeksportan perkhidmatan berhubungan dengan industri pembinaan; (e) Mengadakan perkhidmatan perundingan dan nasihat berkenaan dengan industri pembinaan; (f) Memajukan dan menggalakkan jaminan kualiti dalam industri pembinaan; (g) Mengawal selia pematuhan standard bagi buatan kerja binaan dan bahan binaan; (h) Mendapatkan, menyiarkan, memulakan dan menyenggarakan maklumat yang berhubungan dengan industri pembinaan termasuklah penubuhan sistem maklumat industri pembinaan; (i) Mengadakan, memajukan, mengkaji semula dan menyelaraskan latihan dalam industri pembinaan; (j) Mendaftar dan mengakreditasi kontraktor, mengenakan apa-apa syarat pendaftaran dan akreditasi kontraktor dan membatalkan, menggantung atau mengembalikan semula pendaftaran dan akreditasi kontraktor itu; (k) Mendaftar, mengakreditasi dan memperakukan personel binaan dan membatalkan, menggantung atau mengembalikan semula pendaftaran, akreditasi dan pemerakuan personel binaan itu; (l) Mengawal selia pelaksanaan bagi kerja pembinaan yang berkualiti dan selamat; (m) Mengawal selia pelaksanaan Sistem Binaan Berindustri dalam industri pembinaan; dan (n) Menguruskan apa-apa aduan atau laporan yang dibuat berkenaan dengan apa-apa kegagalan kerja pembinaan atau kerja pembinaan yang telah siap yang menyentuh keselamatan awam dan mengambil tindakan yang sesuai untuk menanganinya	
The functions of the Board in accordance with Act 520 are as follows:		1. <i>The Malaysian Construction Industry Development Board (CIDB) was established under the Malaysian Construction Industry Development Board Act 1994 (Act 520) on 1 December 1994 with the aim of developing, expanding, promoting and improving the construction industry.</i> (a) <i>to promote and stimulate the development, improvement and expansion of the construction industry;</i> (b) <i>to advise and make recommendations to the Federal and State Governments on matters affecting or relating to the construction industry;</i> (c) <i>to develop, stimulate and undertake research on any matter relating to the construction industry;</i> (d) <i>to promote, stimulate and assist in the export of services relating to the construction industry;</i> (e) <i>to provide consultancy and advisory services in relation to the construction industry;</i> (f) <i>to promote and encourage quality assurance in the construction industry;</i> (g) <i>to regulate compliance of standards for construction works and construction materials;</i> (h) <i>to obtain, publish, initiate and maintain information relating to the construction industry including the establishment of construction industry information system;</i> (i) <i>to conduct, develop, review and coordinate training in the construction industry;</i> (j) <i>to register and accredit contractors, impose any conditions on the registration and accreditation of contractors and revoke, suspend or reinstate their registration and accreditation;</i> (k) <i>to register, accredit and certify construction personnel and revoke, suspend or reinstate their registration, accreditation and certification;</i> (l) <i>to regulate the implementation for quality and safe construction work;</i> (m) <i>to regulate the implementation of the Industrialised Building System in the construction industry; and</i> (n) <i>to deal with any complaints or reports made in respect of any failure of construction work or completed construction work that affects public safety and take appropriate action to address them</i>	

Nota-nota di muka surat 173 hingga 243 adalah sebahagian daripada penyata kewangan ini.
The notes on pages 173 to 243 form an integral part of these financial statements.

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024	NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024
1. MAKLUMAT AM (SAMBUNGAN)	1. GENERAL INFORMATION (CONT'D)
Ibu Pejabat Lembaga terletak di Tingkat 11, CIDB 520, The MET Corporate Towers, No. 20, Jalan Dutamas 2, 50480 Kuala Lumpur. Lembaga mempunyai 14 pejabat negeri dan 5 pejabat cawangan di seluruh Malaysia.	<i>The Board's Headquarters is located at 11th Floor, CIDB 520, The MET Corporate Towers, No. 20, Jalan Dutamas 2, 50480 Kuala Lumpur. The Board has 14 state offices and 5 branch offices throughout Malaysia.</i>
Penyata kewangan bagi tahun berakhir 31 Disember 2024 telah dibentang dan diluluskan melalui Mesyuarat Anggota Lembaga pada 23 April 2025.	<i>The financial statements for the year ended 31 December 2023 were presented and approved through the Board Members' Meeting on 30 April 2024.</i>
2. DASAR PERAKAUNAN PENTING	2. SIGNIFICANT ACCOUNTING POLICIES
(a) Asas perakaunan	(a) Basis of accounting
Penyata kewangan Kumpulan dan Lembaga telah disediakan mengikut Piawaian Perakaunan Sektor Awam Malaysia (MPSAS) dan Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520).	<i>The financial statements of the Group and the Board have been prepared in accordance with the Malaysian Public Sector Accounting Standards (MPSAS) and the Malaysian Construction Industry Development Board Act 1994 (Act 520).</i>
Penyata kewangan telah disediakan berdasarkan konvensyen kos sejarah kecuali dinyatakan sebaliknya di dalam dasar-dasar perakaunan yang penting.	<i>The financial statements have been prepared based on the historical cost convention unless otherwise stated in the significant accounting policies.</i>
Penyediaan penyata kewangan yang mematuhi MPSAS memerlukan penggunaan anggaran perakaunan yang kritikal dan andaian yang mempengaruhi jumlah aset, liabiliti, hasil dan perbelanjaan. Ia juga memerlukan Anggota Lembaga membuat pertimbangan mereka dalam proses mengguna pakai dasar-dasar perakaunan. Walaupun anggaran dan pertimbangan ini adalah berdasarkan pengetahuan terbaik Anggota Lembaga tentang peristiwa dan tindakan semasa, keputusan sebenar mungkin berbeza. Bidang yang memerlukan tahap penilaian yang tinggi dan kompleks atau bidang di mana andaian dan anggaran adalah signifikan kepada penyata kewangan dinyatakan di Nota 3.	<i>The preparation of financial statements that comply with MPSAS requires the use of critical accounting estimates and assumptions that affect the amount of assets, liabilities, revenues and expenses. It also requires Board Members to make their judgments in the process of adopting accounting policies. Although these estimates and judgments are based on the Board Members' best knowledge of current events and actions, actual results may differ. Areas that require high and complex level of valuations or areas where assumptions and estimates are significant to the financial statements are stated in Note 3.</i>
(b) Asas penyatuan perakaunan	(b) Basis of consolidation of accounts
Penyata kewangan yang disatukan adalah termasuk penyata kewangan Lembaga dan syarikat subsidiarinya serta syarikat bersekutu melalui perakaunan ekuiti, yang disediakan sehingga akhir tahun kewangan.	<i>The consolidated financial statements include the financial statements of the Board and its subsidiaries and an associate through equity accounting, prepared up to the end of the financial year.</i>
(i) Subsidiari	(i) Subsidiaries
Subsidiari merupakan entiti, termasuk entiti tujuan khas, dikawal oleh Kumpulan. Kumpulan mengawal entiti apabila Kumpulan mempunyai kuasa untuk mengawal polisi-polisi kewangan dan operasi suatu entiti tersebut dan juga mendapat faedah daripada aktiviti-aktivitinya.	<i>Subsidiaries are entities, including special purpose entities, controlled by the Group. The Group controls an entity when the Group has the power to control the financial and operating policies of the entity and also benefits from its activities.</i>

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024	NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024
2. DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(b) Asas penyatuan perakaunan (sambungan)	(b) Basis of consolidation of accounts (cont'd)
(i) Subsidiari (sambungan)	(i) Subsidiaries (cont'd)
Subsidiari disatukan bermula dari tarikh kawalan dipindahkan kepada Kumpulan. Ia akan dipisahkan pada tarikh kawalan terbatal. Penyatuan perniagaan disediakan dengan menggunakan kaedah perolehan pada tarikh perolehan. Kos penyatuan perniagaan adalah termasuk nilai saksama aset-aset yang diberi, tanggungan liabiliti dan instrumen ekuiti yang diterbitkan oleh pemeroleh sebagai tukaran untuk kawalan ke atas entiti yang diperoleh, tambah dengan kos-kos yang terlibat dalam penyatuan perniagaan tersebut.	<i>Subsidiaries are consolidated from the date control is transferred to the Group. It will be separated on the date the control is revoked. Business consolidations are prepared using acquisition method at acquisition date. The cost of a business combination includes the fair value of the assets received, liabilities and equity instruments issued by the acquirer in exchange for control over the acquired entity, plus the costs involved in the consolidation of the business.</i>
Jika kos penyatuan perniagaan melebihi nilai saksama bersih aset-aset, liabiliti dan liabiliti kontingen yang dikenalpasti, ianya akan diiktiraf sebagai muhibah. Jika lebihan adalah negatif, ianya akan terus diiktiraf dalam Penyata Prestasi Kewangan.	<i>If the cost of business consolidation exceeds the net fair value of the identifiable assets, liabilities and contingent liabilities, it will be recognised as goodwill. If the surplus is negative, it will be recognised in the Statement of Financial Performance straight away.</i>
Transaksi antara syarikat, baki bagi penyata prestasi kewangan dan rugi tidak direalisasi daripada urus niaga antara syarikat-syarikat subsidiari dalam Kumpulan akan dihapuskan. Dasar perakaunan syarikat-syarikat subsidiari telah diselaraskan di mana perlu bagi memastikan keseragaman dengan dasar yang diterima pakai oleh Kumpulan.	<i>Intercompany transactions, balances of the statement of financial performance and unrealised losses from transactions between subsidiaries within the Group are eliminated. The accounting policies of the subsidiaries have been adjusted where necessary to ensure consistency with the policies adopted by the Group.</i>
Transaksi dengan kepentingan bukan kawalan yang tidak mengakibatkan kehilangan kawalan diambilkira sebagai transaksi aset bersih. Apa-apa perbezaan di antara nilai saksama sebarang pertimbangan yang dibayar dan bahagian berkaitan yang diperolehi bagi nilai bawaan aset bersih syarikat subsidiari direkodkan dalam aset bersih. Keuntungan atau kerugian daripada pelupusan kepentingan bukan kawalan juga direkodkan dalam aset bersih.	<i>Transactions with non-controlling interests that do not result in loss of control are accounted for as net asset transactions. Any differences between the fair value of any consideration paid and the related portion obtained for the carrying amount of the subsidiary's net assets are recorded in net assets. Gains or losses on disposal of non-controlling interests are also recorded in net assets.</i>
Apabila Kumpulan tidak lagi mengawal syarikat subsidiari, perbezaan di antara perolehan daripada pelupusan syarikat subsidiari dan jumlah yang dibawa pada tarikh kawalan hilang akan diiktiraf dalam Penyata Prestasi Kewangan sebagai untung atau rugi atas pelupusan syarikat subsidiari. Baki dibawa untuk mana-mana kepentingan ekuiti dalam bekas syarikat subsidiari pada tarikh hilang kawalan dianggap sebagai kos pada pengiktirafan awal bagi perakaunan berikutnya sebagai instrumen kewangan, pelaburan dalam syarikat bersekutu atau usaha sama bergantung kepada tahap pengaruh yang dikekalkan.	<i>When the Group ceases to control a subsidiary, the difference between the proceeds from the disposal of the subsidiary and the carrying amount at the date control is lost will be recognised in the Statement of Financial Performance as a gain or loss on disposal of subsidiary. The carrying amount of any equity interest in a former subsidiary at the date of loss of control is considered as an initial recognition cost in the subsequent accounting as a financial instrument, investment in an associate or joint venture depending on the degree of influence retained.</i>

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024	NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024
2. DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(b) Asas penyatuan perakaunan (sambungan)	(b) Basis of consolidation of accounts (cont'd)
(ii) Syarikat Bersekutu	(ii) Associate
Syarikat bersekutu adalah entiti di mana Kumpulan mempunyai pengaruh signifikan tetapi bukan kawalan, ke atas dasar kewangan dan operasi.	An associate is an entity over which the Group has significant but non-controlling influence on monetary and operating policies.
Pelaburan dalam syarikat bersekutu diambilkira dalam penyata kewangan yang disatukan menggunakan kaedah perakaunan ekuiti. Di bawah kaedah ekuiti, pelaburan pada mulanya diiktiraf pada harga transaksi ditambahkan kos transaksi dan diselaraskan selepas itu untuk mencerminkan pegangan Kumpulan dalam keuntungan selepas pengambilalihan dan lebihan atau kurangan dan perubahan dalam aset bersih lain melalui ekuiti syarikat bersekutu sehingga tarikh pengaruh signifikan tersebut tamat.	Investments in associates are accounted for in the consolidated financial statements using the equity method accounting. Under the equity method, the investment is initially recognised at the transaction price plus transaction costs and subsequently adjusted to reflect the Group's holding in post-acquisition profit, and surplus or deficit and changes in other net assets through the associate's equity until the date that significant influence ceases.
Keuntungan dan kerugian yang terhasil daripada urusan niaga hulu dan hilir di antara Kumpulan dan syarikat bersekutu diiktiraf dalam penyata kewangan Kumpulan hanya setakat kepentingan Kumpulan yang tidak berkaitan dalam syarikat bersekutu. Kerugian tidak direalisasi dihapuskan melainkan transaksi tersebut menunjukkan bukti pengurangan nilai aset yang dipindahkan. Dasar-dasar perakaunan syarikat-syarikat bersekutu telah diubah di mana perlu bagi memastikan keseragaman dengan dasar yang diterima pakai oleh Kumpulan.	Gains and losses arising from upstream and downstream transactions between the Group and associate are recognised in the Group's financial statements only to the extent of the Group's interest that is not related to the associate. Unrealised losses are eliminated unless the transaction shows evidence of impairment in the value of the assets transferred. The accounting policies of associate have been changed where necessary to ensure consistency with the policies adopted by the Group.
Apabila kerugian yang dikongsi oleh Kumpulan dalam syarikat bersekutu adalah sama atau melebihi kepentingannya dalam syarikat bersekutu, Kumpulan tidak mengiktiraf kerugian selanjutnya, melainkan ia telah menanggung obligasi perundangan atau konstruktif atau membuat pembayaran bagi pihak syarikat bersekutu.	When losses shared by the Group in an associate equal or exceeds its interest in the associate, the Group does not recognise further losses, unless it has incurred a legal or constructive obligation or made payments on behalf of the associate.
Apabila Kumpulan tidak lagi mempunyai pengaruh signifikan ke atas syarikat bersekutu, apa-apa kepentingan yang tinggal di dalam bekas syarikat bersekutu pada tarikh pengaruh signifikan hilang diukur pada nilai saksama dan jumlah ini dianggap sebagai amaun awal bawaan aset kewangan. Perbezaan di antara nilai saksama sebarang pengekalan kepentingan tambah hasil daripada kepentingan yang dilupuskan dan nilai dibawa pelaburan pada tarikh kepentingan ekuiti dihentikan adalah diiktiraf dalam Penyata Prestasi Kewangan.	When the Group no longer has significant influence over an associate, any interest remaining in the former associate at the date significant influence is lost is measured at fair value and the amount is considered as the initial carrying amount of the financial asset. The difference between the fair value of any retained interest plus gain resulting from the disposal of the interest and the carrying value of investment at the date the equity interest is terminated is recognised in the Statement of Financial Performance.

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024	NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024
2. DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(c) Hartanah, loji dan peralatan	(c) Property, plant and equipment
(i) Pengiktirafan dan pengukuran	(i) Recognition and measurement
Semua hartanah, loji dan peralatan dinyatakan pada kos ditolak susut nilai terkumpul dan kerugian rosot nilai terkumpul. Kos untuk sesuatu hartanah, loji dan peralatan diiktiraf pada mulanya termasuk harga pembelian dan sebarang kos yang berkaitan secara langsung untuk membawa aset kepada lokasi dan keadaan yang diperlukan untuk ianya beroperasi dengan cara yang dicadangkan oleh pihak pengurusan.	All property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses. The cost of a property, plant and equipment recognised initially includes the purchase price and any costs directly attributable to bringing the asset to the location and condition required for it to operate in the manner recommended by the management.
Kos tambahan akan dimasukkan dalam jumlah pembawa aset atau diiktiraf sebagai aset berasingan, mengikut kesesuaian, hanya apabila terdapat kemungkinan bahawa manfaat ekonomi masa hadapan yang berkaitan dengan aset tersebut akan mengalir kepada Kumpulan dan kos aset tersebut boleh diukur dengan pasti. Apabila bahagian signifikan hartanah, loji dan peralatan perlu diganti pada masa tertentu, Kumpulan mengiktiraf bahagian-bahagian tersebut sebagai aset-aset individu dengan usia guna tertentu dan menyusutnilaikannya dengan sewajarnya. Begitu juga, apabila pemeriksaan menyeluruh dilakukan, kosnya diiktiraf dalam amaun yang dibawa oleh hartanah, loji dan peralatan terbabit sebagai suatu penggantian jika kriteria pengiktirafan tersebut dipenuhi. Semua pembaikan dan penyelenggaraan diiktiraf sebagai perbelanjaan dalam Penyata Prestasi Kewangan dalam tempoh kewangan di mana ianya terjadi.	Additional costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that the future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. When significant portions of a property, plant and equipment need to be replaced at certain times, the Group recognises those portions as individual assets with specific useful lives and depreciates them accordingly. Similarly, when a thorough inspection is performed, the cost is recognised in the carrying amount of the property, plant and equipment involved as a replacement if the recognition criteria are met. All repairs and maintenance are recognised as expenses in the Statement of Financial Performance in the financial period in which they occur.
Apabila bahagian penting sesuatu hartanah, loji dan peralatan mempunyai jangka hayat yang berbeza, ia diambil kira sebagai item berasingan (komponen utama) hartanah, loji dan peralatan.	When significant portions of a property, plant and equipment have different useful life, they are accounted for as separate items (major components) of the property, plant and equipment.
Jika suatu aset diperolehi dalam suatu urusan niaga bukan pertukaran di mana balasannya adalah tiada atau pada nilai nominal, aset tersebut pada awalnya akan diukur pada nilai saksama.	If an asset is acquired in a non-exchange transaction where the consideration is nil or at nominal value, the asset will initially be measured at fair value.
(ii) Susut nilai dan kerugian rosot nilai	(ii) Depreciation and impairment losses
Tanah milik bebas tidak disusut nilai. Manakala tanah milik pajak disusut nilai berdasarkan tempoh pajakan. Hartanah, loji dan peralatan lain disusut nilai berasaskan kaedah garis lurus untuk memperuntukkan kos yang kurang nilai sisa sepanjang anggaran jangka hayat adalah seperti berikut:	Freehold land is not depreciated. Leasehold land is depreciated based on the lease period. Other property, plant and other equipment are depreciated on a straight-line basis to allocate the costs less the residual value over their estimated useful life as follows:

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)			(c) Property, plant and equipment (cont'd)		
(ii) Susut nilai dan kerugian rosot nilai (sambungan)			(ii) Depreciation and impairment losses (cont'd)		
	Kumpulan	Lembaga		Board	Group
Tanah pajakan	Berasaskan tempoh pajakan	Berasaskan tempoh pajakan	Leasehold lands	Based on lease period	Based on lease period
Bangunan dan ubah suai	5 – 50 tahun	30 tahun	Buildings and renovations	5 – 50 years	30 years
Kenderaan dan jentera	5 tahun	5 tahun	Vehicles and machinery	5 years	5 years
Perabot dan lekapan	50-10 tahun	5 tahun	Furniture and fixtures	50-10 years	5 years
Kelengkapan pejabat dan mesin peralatan	5-10 tahun	5 tahun	Office equipment and machine tools	5-10 years	5 years
Komputer	3-5 tahun	5 tahun	Computer	3-5 years	5 years
Jika terdapat tanda-tanda bahawa ada perubahan yang signifikan sejak tarikh laporan sebelumnya dalam corak yang mana Kumpulan menjangkakan aset mengambil manfaat ekonomi masa hadapan aset tersebut, Kumpulan akan mengkaji semula anggaran semasa. Jika jangka semasa berbeza, Kumpulan akan meminda nilai sisa, kaedah pelunasan atau hayat untuk mencerminkan corak baru untuk mengambil manfaat ekonomi aset masa depan.			If there are indications that there has been a significant change since the previous reporting date in the pattern in which the Group expects to derive the future economic benefits of the asset, the Group will review the current estimates. If the useful life is different, the Group will amend the residual value, amortisation method or life span to reflect the new pattern of deriving future economic benefits of the asset.		
(iii) Penyahiktirafan			(iii) Derecognition		
Amaun yang dibawa oleh suatu aset dikurangkan dengan serta-merta kepada amaun boleh pulih, atau amaun perkhidmatan boleh pulih, jika amaun yang dibawa oleh aset adalah lebih besar daripada anggaran amaun boleh pulih atau amaun perkhidmatan boleh pulih.			The carrying amount of an asset is immediately reduced to the recoverable amount, or the recoverable service amount, if the asset's carrying amount is greater than the estimated recoverable amount or recoverable service amount.		
Kumpulan menyahiktirafkan item hartanah dan peralatan dan/atau mana-mana bahagian signifikan suatu aset sekiranya berlaku pelupusan atau apabila tiada manfaat ekonomi atau potensi perkhidmatan masa hadapan yang dijangka akan diperolehi daripada penggunaannya yang berterusan. Keuntungan dan kerugian atas pelupusan ditentukan dengan membandingkan perolehan daripada pelupusan dengan amaun dibawa bagi hartanah, loji dan peralatan dan diiktiraf secara bersih dalam Penyata Prestasi Kewangan.			The Group derecognises items of property and equipment and/or any significant portion of an asset in the event of disposal or when no future economic benefits or service potential are expected to be derived from their continued use. Gains and losses on disposal are determined by comparing proceeds from disposal with the carrying amount of the property, plant and equipment and are recognised on a net basis in the Statement of Financial Performance.		
(d) Aset tidak ketara			(d) Intangible assets		
Aset tidak ketara yang diperolehi secara berasingan pada awalnya diiktiraf pada nilai kos. Kos aset tidak ketara yang diperolehi dalam suatu urus niaga bukan pertukaran adalah nilai saksamanya pada tarikh pertukaran.			Intangible assets acquired separately are initially recognised at cost. The cost of an intangible asset acquired in a non-exchange transaction is its fair value at the exchange date.		

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(d) Aset tidak ketara (sambungan)			(d) Intangible assets (cont'd)		
Selepas pengiktirafan awal, aset tidak ketara dibawa pada kos ditolak sebarang pelunasan terkumpul dan rosot nilai terkumpul. Aset tidak ketara yang dijana secara dalaman, tidak termasuk kos pembangunan yang dipermodalkan, tidak dipermodalkan dan perbelanjaan ditunjukkan di dalam Penyata Prestasi Kewangan dalam tempoh di mana perbelanjaan tersebut terjadi.			Subsequent to initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenses are reflected in the Statement of Financial Performance in the period in which the expenses are incurred.		
Jangka hayat aset tidak ketara dinilai sama ada mempunyai tempoh terhad atau tidak terhad. Aset tidak ketara dengan jangka hayat terhad adalah dilunaskan sepanjang usia gunanya:			The life span of intangible assets is assessed whether it is finite or infinite. Intangible assets with finite life span are amortised over their useful life:		
	Kumpulan	Lembaga		Group	Board
Perisian komputer	3 – 5 tahun	5 tahun	Computer software	3 – 5 years	5 years
Lesen	3 – 5 tahun	5 tahun	Licence	3 – 5 years	5 years
Aset tidak ketara dengan jangka hayat terhad adalah dinilai untuk rosot nilai apabila wujud tanda-tanda bahawa aset itu mungkin telah terjejas.			Intangible assets with finite life span are assessed for impairment when there are indications that the asset may have been impaired.		
Tempoh pelunasan dan kaedah pelunasan bagi aset tidak ketara dengan jangka hayat terhad adalah dikaji semula pada akhir setiap tempoh pelaporan. Perubahan dalam jangkaan jangka hayat atau pola jangkaan penggunaan manfaat ekonomi masa hadapan dalam aset adalah dianggap mengubah tempoh atau kaedah pelunasan, yang mana bersesuaian, dan dianggap sebagai perubahan dalam anggaran perakaunan. Perbelanjaan pelunasan ke atas aset tidak ketara dengan jangka hayat terhad diiktiraf dalam Penyata Prestasi Kewangan sebagai kategori belanja yang konsisten dengan sifat aset tidak ketara tersebut.			The amortisation period and amortisation methods for intangible assets with finite life span are reviewed at the end of each reporting period. Changes in the expected life span or patterns of expected use of the assets' future economic benefits are considered as a change to the amortisation period or method, as appropriate, and treated as changes in the accounting estimates. Amortisation expense on intangible assets with finite life span is recognised in the Statement of Financial Performance as a category of expense that is consistent with the nature of the intangible asset.		
Untung atau rugi yang terbit daripada penyahiktirafan aset tidak ketara diukur daripada perbezaan di antara hasil pelupusan bersih dan amaun yang dibawa oleh aset itu dan diiktiraf dalam Penyata Prestasi Kewangan apabila aset itu dinyahiktiraf.			Gain or loss arising from the derecognition of an intangible asset is measured from the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in the Statement of Financial Performance when the asset is derecognised.		
(e) Kerja dalam Pembangunan			(e) Work in progress		
Kerja dalam pembangunan mewakili kerja pembinaan atau pembangunan yang sedang dilaksanakan dan dijangkakan siap sepenuhnya dalam tempoh kitaran yang biasa. Kerja dalam pembangunan dinyatakan pada kos dan bayaran kemajuan. Kos termasuk kos tanah dan lain-lain belanja langsung serta belanja overhead.			Work in progress represents construction or development work currently in progress and is expected to be fully completed within a normal cycle period. Work in progress is stated at cost and progress payments. Costs include land costs and other direct expenses as well as overhead expenses.		

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(f) Hartanah pelaburan Hartanah pelaburan pada awalnya diukur pada kos yang mana termasuk kos urus niaga yang berkaitan. Amaun yang dibawa adalah termasuk kos penggantian komponen bagi hartanah pelaburan sedia ada pada masa kos tersebut dikenakan sekiranya kriteria pengiktirafan telah dipenuhi dan tidak termasuk kos penyelenggaraan harian bagi hartanah pelaburan. Selepas pengiktirafan awal, hartanah pelaburan dinyatakan pada nilai saksama. Nilai saksama bagi hartanah pelaburan adalah berdasarkan penilaian oleh penilai bebas berdaftar dan mempunyai kelayakan profesional diiktiraf yang bersesuaian dan pengalaman terkini berkaitan lokasi dan kategori hartanah yang dinilai. Keuntungan atau kerugian yang terbit daripada perubahan dalam nilai saksama hartanah pelaburan akan diiktiraf dalam lebihan atau kurangan dalam tahun kewangan di mana ianya terjadi. Jika Kumpulan menetapkan bahawa nilai saksama hartanah pelaburan dalam pembinaan tidak boleh ditentukan dengan pasti tetapi menjangka nilai saksama hartanah boleh ditentukan dengan pasti apabila pembinaan siap, Kumpulan hendaklah mengukur hartanah pelaburan dalam pembinaan pada kos sehingga sama ada nilai saksamanya boleh ditentukan dengan pasti atau pembinaan siap sepenuhnya (yang mana terdahulu). Apabila Kumpulan boleh mengukur dengan pasti nilai saksama hartanah pelaburan dalam pembinaan yang mana sebelumnya telah diukur pada nilai kos, Kumpulan hendaklah mengukur hartanah itu pada nilai saksamanya. Perbelanjaan berikutnya adalah dipermodalkan kepada amaun yang dibawa oleh aset berkenaan hanya apabila terdapat kemungkinan bahawa manfaat ekonomi masa hadapan berkaitan dengan perbelanjaan tersebut akan mengalir kepada Kumpulan dan kos bagi item berkenaan boleh diukur dengan pasti. Semua kos pembaikan dan penyelenggaraan lain adalah dibelanjakan apabila ianya berlaku. Apabila sebahagian daripada hartanah pelaburan diganti, amaun yang dibawa bagi bahagian yang diganti akan dinyahiktiraf. Hartanah pelaburan dinyahiktiraf sama ada apabila ia telah dilupuskan atau apabila ianya tidak digunakan secara kekal dan apabila tiada manfaat ekonomi atau potensi perkhidmatan masa hadapan yang dijangka akan diperolehi daripada penggunaannya yang berterusan. Keuntungan dan kerugian atas pelupusan ditentukan dengan membandingkan perolehan daripada pelupusan dengan amaun dibawa bagi hartanah pelaburan dan diiktiraf secara bersih dalam Penyata Prestasi Kewangan.	(f) Investment property Investment property is initially measured at cost which includes related transaction costs. The carrying amount includes component replacement costs for existing investment property at the time the costs are incurred if the recognition criteria have been met and excludes daily maintenance costs of the investment property. Subsequent to initial recognition, investment property is stated at fair value. The fair value of investment property is based on valuations done by registered independent valuers who have properly recognised professional qualifications and up to date experience relating to the location and category of the properties being valued. Gains or losses arising from changes in the fair value of investment property is recognised in surplus or deficit in the financial year in which they arise. If the Group determines that the fair value of an investment property under construction cannot be reliably determined but expects the fair value of the property to be reliably determined when construction is completed, the Group shall measure the investment property under construction at cost until either its fair value can be reliably determined or construction is fully completed (whichever comes first). When the Group can reliably measure the fair value of an investment property under construction which has previously been measured at cost, the Group shall measure the property at its fair value. Subsequent expenses are capitalised to the carrying amount of the asset only when it is probable that future economic benefits associated with the expenses will flow to the Group and the cost of the item can be reliably measured. All other repair and maintenance costs are incurred as they occur. When part of the investment property is replaced, the carrying amount of the replaced part is derecognised. An investment property is derecognised either when it has been disposed of or when it is not in permanent use and when no future economic benefits or service potential are expected to be derived from its continued use. Gains and losses on disposal are determined by comparing proceeds from disposal with the carrying amount of the investment property and are recognised on a net basis in the Statement of Financial Performance.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(f) Hartanah pelaburan (sambungan) Hartanah pelaburan akan dikelaskan semula sebagai hartanah dan peralatan apabila kegunaan hartanah berubah daripada hartanah pelaburan kepada yang diduduki oleh pemilik. Nilai saksamanya pada tarikh pengelasan semula itu akan menjadi kos untuk tujuan perakaunan berikutnya. (g) Pelaburan dalam syarikat-syarikat subsidiari Dalam penyata kewangan berasingan Lembaga, pelaburan dalam syarikat-syarikat subsidiari dinyatakan pada kos tolak kerugian rosot nilai terkumpul. Semasa pelupusan pelaburan dalam syarikat-syarikat subsidiari, perbezaan di antara hasil pelupusan dan amaun dibawa pelaburan diiktiraf dalam Penyata Prestasi Kewangan. (h) Pelaburan dalam syarikat bersekutu Dalam penyata kewangan berasingan Lembaga, pelaburan dalam syarikat bersekutu dinyatakan pada kos tolak kerugian rosot nilai terkumpul. Semasa pelupusan pelaburan dalam syarikat bersekutu, perbezaan di antara hasil pelupusan dan amaun dibawa pelaburan diiktiraf dalam Penyata Prestasi Kewangan. (i) Inventori Inventori dinyatakan pada nilai terendah di antara kos dan nilai realisasi bersih. Kos dinilai berdasarkan kaedah imbangan purata selepas ditolak peruntukan kerugian rosot nilai. Kumpulan menggunakan kaedah masuk dahulu keluar dahulu bagi pengurusan inventornya. (j) Rosot nilai Aset Bukan Kewangan (i) Aset Penjanaan Tunai Pada setiap tarikh pelaporan, Kumpulan mengkaji semula nilai dibawa bagi aset-asetnya untuk menentukan sama ada terdapat sebarang petunjuk kemerosotan nilai. Jika sebarang petunjuk wujud, rosot nilai dikira dengan membandingkan nilai dibawa aset dengan amaun boleh pulih. Amaun boleh pulih adalah nilai tertinggi di antara nilai saksama ditolak kos untuk dijual dan nilai dalam penggunaan.	(f) Investment property (cont'd) Investment property will be reclassified as property and equipment when the use of the property changes from investment property to owner occupied. Its fair value at the date of reclassification will become the cost for subsequent accounting purposes. (g) Investments in subsidiaries In the Board's separate financial statements, investments in subsidiaries are stated at cost less accumulated impairment losses. On disposal of investments in subsidiaries, the difference between the disposal proceeds and the carrying amount of the investment is recognised in the Statement of Financial Performance. (h) Investment in an associate In the Board's separate financial statements, investment in an associate is stated at cost less accumulated impairment losses. On disposal of an investment in an associate, the difference between the disposal proceeds and the carrying amount of the investment is recognised in the Statement of Financial Performance. (i) Inventories Inventories are stated at the lower of cost and net realisable value. Cost is measured using the average balance method after deducting allowance for impairment losses. The group uses the first-in, first-out method for its inventories management. (j) Impairment of Non-Financial Assets (i) Cash Generating Assets At each reporting date, the Group reviews the carrying value of its assets to determine whether there is any indication of impairment. If such indications exist, impairment is calculated by comparing the asset's carrying amount with its recoverable amount. Recoverable amount is the higher of fair value less costs to sell and value in use.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(j) Rosot nilai Aset Bukan Kewangan (sambungan)	(j) Impairment of Non-Financial Assets (cont'd)
(i) Aset Penjanaan Tunai (sambungan)	(i) Cash Generating Assets (cont'd)
Dalam menentukan nilai dalam penggunaan, aliran tunai masa hadapan akan didiskaun kepada nilai semasanya menggunakan kadar diskaun sebelum cukai yang menggambarkan nilai pasaran semasa nilai masa wang dan risiko khusus kepada aset tersebut. Di dalam menentukan nilai saksama ditolak kos untuk dijual pula, urus niaga pasaran terkini akan diambil kira, jika ada. Jika tiada urus niaga pasaran terkini berlaku, model penilaian yang sesuai hendaklah digunakan.	To determine the value in use, future cash flows are discounted to their present value using a pre-tax discount rate that reflects the current market value of the time value of money and the risks specific to the asset. To determine the fair value less costs to sell, recent market transactions are taken into account, if any. If no recent market transactions took place, an appropriate valuation model shall be used.
Kerugian rosot nilai diiktiraf sebagai perbelanjaan dalam Penyata Prestasi Kewangan serta merta apabila nilai dibawa aset melebihi amaun boleh pulihnya, melainkan aset tersebut dibawa pada jumlah penilaian semula. Sebarang kerugian rosot nilai aset yang dinilai semula akan dikurangkan setakat lebihan penilaian semula yang masih belum digunakan bagi aset yang sama.	An impairment loss is recognised as expenses in the Statement of Financial Performance immediately when the asset's carrying amount exceeds its recoverable amount, unless the asset is carried at a revaluation amount. Any impairment loss on a revalued asset is reduced to the extent of the revaluation surplus that has not been used to the same asset.
(ii) Aset Penjanaan Bukan Tunai	(ii) Non-Cash Generating Assets
Pada setiap tarikh pelaporan, Kumpulan akan menilai sama ada terdapat petunjuk bahawa aset penjanaan bukan tunai berkemungkinan terjejas. Jika sebarang petunjuk wujud, Kumpulan dan Lembaga akan membuat anggaran ke atas amaun perkhidmatan boleh pulih aset. Amaun perkhidmatan boleh pulih aset adalah nilai tertinggi diantara nilai saksama ditolak kos untuk dijual dan nilai dalam penggunaan. Kerugian rosot nilai diiktiraf sebagai perbelanjaan dalam Penyata Prestasi Kewangan serta merta apabila nilai dibawa aset melebihi amaun perkhidmatan boleh pulihnya.	At each reporting date, the Group assesses whether there is any indication that non-cash generating assets are likely to be impaired. If such indications exist, the Group and the Board will make an estimate of the asset's recoverable service amount. The asset's recoverable service amount is the higher of fair value less costs to sell and value in use. An impairment loss is recognised as an expense in the Statement of Financial Performance immediately when the asset's carrying amount exceeds its recoverable service amount.
Dalam menentukan nilai dalam penggunaan, Kumpulan akan mengguna pakai pendekatan kos penggantian yang disusut nilai. Di bawah pendekatan ini, nilai semasa baki potensi perkhidmatan aset ditentukan sebagai kos penggantian aset yang telah disusut nilai. Kos penggantian yang disusut nilai akan diukur dengan mengambilkira kos penggantian aset ditolak susut nilai terkumpul yang dikira atas kos itu bagi mencerminkan potensi perkhidmatan aset yang telah digunakan atau sudah luput.	To determine the value in use, the Group adopts the depreciated cost of replacement approach. Under this approach, the present value of the remaining potential service of the asset is determined as the replacement cost of the depreciated asset. Depreciated cost of replacement is measured by taking into account the asset's replacement cost less accumulated depreciation calculated on that cost to reflect the service potential of the asset that has been used or has expired.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(j) Rosot nilai Aset Bukan Kewangan (sambungan)	(j) Impairment of Non-Financial Assets (cont'd)
(ii) Aset Penjanaan Bukan Tunai (sambungan)	(ii) Non-Cash Generating Assets (cont'd)
Dalam menentukan nilai saksama ditolak kos untuk dijual pula, harga aset dalam perjanjian yang mengikat akan dilaraskan bagi menentukan harga pelupusan aset tersebut. Jika tiada perjanjian yang mengikat, tetapi aset tersebut diniagakan di pasaran secara aktif, maka nilai saksama ditolak kos untuk dijual adalah ditentukan dengan merujuk kepada nilai pasaran terkini ditolak kos pelupusan. Jika tiada perjanjian jual mengikat atau pasaran aktif bagi aset, Kumpulan dan Lembaga menentukan nilai saksama ditolak kos untuk menjual berdasarkan maklumat sedia ada yang terbaik.	To determine the fair value less costs to sell, the price of the asset in a binding agreement is adjusted to determine the disposal price of the asset. If there is no binding agreement but the asset is actively traded on the market, then the fair value less costs to sell is determined by referring to the current market value less disposal costs. In the absence of a binding sale agreement or an active market for the asset, the Group and the Board determine the fair value less costs to sell based on the best available information.
Bagi setiap aset, penilaian dibuat pada setiap tarikh pelaporan sama ada terdapat sebarang petunjuk yang sebelum ini kerugian rosot nilai yang diiktiraf mungkin tidak lagi wujud atau telah berkurangan. Jika petunjuk sedemikian wujud, Kumpulan menganggarkan amaun perkhidmatan boleh pulih aset. Kerugian rosot nilai yang diiktiraf sebelumnya dibalikkan hanya jika terdapat perubahan dalam andaian yang digunakan untuk menentukan amaun perkhidmatan boleh pulih aset sejak kerugian rosot nilai terakhir diiktiraf. Pembalikan adalah terhad setakat nilai dibawa aset tidak melebihi amaun perkhidmatan boleh pulih atau tidak melebihi nilai dibawa yang mungkin setelah susut nilai terkumpul seperti tiada kerugian rosot nilai diiktiraf bagi aset tersebut dalam tahun sebelumnya. Pembalikan tersebut diiktiraf dalam Penyata Prestasi Kewangan.	For each asset, an assessment is made at each reporting date to determine whether there is any indication that a previously recognised impairment loss may no longer exist or has decreased. If such indications exist, the Group estimates the asset's recoverable service amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable service amount since the last impairment loss was recognised. Reversals are limited to the extent that the carrying amount of the asset does not exceed the recoverable service amount or does not exceed the probable carrying amount after accumulated depreciation such as no impairment loss was recognised for the asset in the previous year. Such reversal is recognised in the Statement of Financial Performance.
(k) Instrumen kewangan	(k) Financial instruments
<u>Aset Kewangan</u>	<u>Financial Assets</u>
(i) Pengiktirafan awal	(i) Initial recognition
Instrumen kewangan adalah sebarang kontrak yang menimbulkan aset kewangan bagi satu entiti dan instrumen kewangan liabiliti atau ekuiti bagi entiti yang lain. Instrumen kewangan diiktiraf dalam Penyata Kedudukan Kewangan apabila Kumpulan telah menjadi satu pihak kepada peruntukan kontrak instrumen tersebut.	A financial instrument is any contract that gives rise to a financial asset for one entity and a liability or equity financial instrument for another entity. Financial instruments are recognised in the Statement of Financial Position when the Group has become a party to the contractual provisions of the instrument.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(k) Instrumen kewangan (sambungan)	(k) Financial instruments (cont'd)
<u>Aset Kewangan (sambungan)</u>	<u>Financial Assets (cont'd)</u>
(i) Pengiktirafan awal (sambungan)	(i) Initial recognition (cont'd)
Pada pengiktirafan awal, aset kewangan adalah diukur pada nilai saksama, termasuk kos urus niaga untuk aset kewangan yang tidak diukur pada nilai saksama menerusi lebihan atau kurangan, yang terlibat secara langsung dalam mengiktiraf aset kewangan tersebut. Pembelian atau penjualan aset kewangan yang memerlukan penyerahan aset dalam tempoh masa yang ditetapkan oleh peraturan atau konvensyen di dalam pasaran akan diiktiraf pada tarikh transaksi itu dibuat, iaitu tarikh di mana Kumpulan membuat komitmen untuk membeli atau menjual aset tersebut. Aset kewangan Kumpulan termasuk: tunai dan deposit jangka pendek; pinjaman dan belum terima lain; instrumen kewangan tersiar dan tidak tersiar harga.	<i>On initial recognition, financial assets are measured at fair value, including transaction costs for financial assets which are not measured at fair value through surplus or deficit, which are directly involved in recognising the financial asset.</i> <i>Purchases or sales of financial assets that require delivery of the assets within a period of time specified by regulations or conventions in the market are recognised on the date the transaction is made, which is the date on which the Group commits to purchase or sell the asset.</i> <i>The Group's financial assets include: cash and short term deposits; loans and other receivables; quoted and unquoted financial instruments.</i>
(ii) Pengukuran berikutnya	(ii) Subsequent measurement
Selepas pengiktirafan awal, aset kewangan dikelaskan kepada salah satu daripada empat kategori aset kewangan iaitu aset kewangan diukur pada nilai saksama menerusi lebihan atau kurangan, pinjaman dan belum terima, pelaburan dipegang hingga matang dan aset kewangan sedia untuk dijual. Kumpulan hanya mempunyai kategori aset kewangan seperti berikut: <u>Pinjaman dan Belum Terima</u> Pinjaman dan belum terima adalah aset kewangan bukan derivatif dengan bayaran tetap atau boleh ditentukan yang tidak disebut harga dalam pasaran aktif. Selepas pengukuran awal, aset kewangan tersebut kemudiannya diukur pada kos dilunaskan menggunakan kaedah faedah berkesan dan ditolak rosot nilai. Kos dilunaskan dikira dengan mengambil kira apa-apa diskaun atau premium atas pembelian aset tersebut serta yuran atau kos yang merupakan sebahagian daripada kadar faedah berkesan. Kerugian yang timbul daripada kemerosotan nilai diiktiraf dalam Penyata Prestasi Kewangan.	<i>Subsequent to initial recognition, financial assets are classified into one of four categories of financial assets namely financial assets measured at fair value through surplus or deficit, loans and receivables, held to maturity investments and financial assets available for sale.</i> <i>The Group only has the following categories of financial assets:</i> <u>Loans and Receivables</u> <i>Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, the financial assets are subsequently measured at amortised cost using the effective interest method less impairment. Amortised cost is calculated by taking into account any discounts or premiums on the purchase of the asset and fees or costs that form part of the effective interest rate. Losses arising from impairment are recognised in the Statement of Financial Performance.</i>

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(k) Instrumen kewangan (sambungan)	(k) Financial instruments (cont'd)
<u>Aset Kewangan (sambungan)</u>	<u>Financial Assets (cont'd)</u>
(ii) Pengukuran berikutnya (sambungan)	(ii) Subsequent measurement (cont'd)
<u>Aset Kewangan Pada Nilai Saksama Melalui Lebihan atau Kurangan</u> Aset kewangan pada nilai saksama melalui lebihan atau kurangan termasuk aset kewangan yang dipegang untuk diniagakan dan aset kewangan pada pengiktirafan awal yang dinyatakan pada nilai saksama melalui lebihan dan kurangan. Aset kewangan adalah diklasifikasikan sebagai dipegang untuk diniagakan sekiranya ia diperoleh bagi tujuan jualan atau pembelian semula dalam tempoh terdekat. Aset kewangan pada nilai saksama melalui lebihan atau kurangan adalah dibawa dalam Penyata Kedudukan Kewangan pada nilai saksama dengan perubahan dalam nilai saksama diiktiraf sebagai lebihan atau kurangan. <u>Aset Kewangan Sedia Untuk Dijual</u> Kumpulan mengklasifikasikan aset kewangan sedia untuk dijual sebagai aset kewangan bukan derivatif yang ditetapkan sebagai sedia untuk dijual atau tidak diklasifikasikan sebagai pinjaman dan belum terima yang dipegang hingga matang atau aset kewangan pada nilai saksama melalui lebihan atau kurangan. Selepas pengukuran awal, pelaburan kewangan sedia untuk dijual kemudiannya diukur pada nilai saksama dengan keuntungan atau kerugian tersebut diiktiraf terus ke dalam aset bersih melalui penyata perubahan aset bersih sehingga aset kewangan itu dinyahiktirafkan di mana keuntungan atau kerugian terkumpul itu akan diiktiraf dalam lebihan atau kurangan. Jika pelaburan kewangan sedia dijual tidak mempunyai pasaran yang aktif, ia diukur pada kos tolak rosot nilai terkumpul, jika ada. <u>Rosot Nilai Aset Kewangan</u> Selain daripada aset kewangan yang diukur pada nilai saksama melalui Penyata Prestasi Kewangan, semua aset kewangan lain adalah tertakluk kepada semakan rosot nilai. Pada akhir setiap tempoh pelaporan, Kumpulan akan memeriksa sama ada terdapat sebarang bukti objektif bahawa aset kewangan telah menunjukkan satu atau lebih peristiwa yang mempunyai kesan negatif ke atas anggaran aliran tunai masa hadapan aset tersebut.	<u>Financial Assets at Fair Value Through Surplus or Deficit</u> <i>Financial assets at fair value through surplus or deficit include financial assets held for sale and financial assets at initial recognition that are stated at fair value through surplus or deficit. Financial assets are classified as held for sale if they are acquired for sale or repurchase in the near future. Financial assets at fair value through surplus or deficit are carried in the Statement of Financial Position at fair value with changes in fair value recognised as surplus or deficit.</i> <u>Financial Assets Available for Sale</u> <i>The Group classifies financial assets available for sale as non-derivative financial assets that are designated as available for sale or not classified as loans and receivables held to maturity or financial assets at fair value through surplus or deficit.</i> <i>After initial measurement, financial investments available for sale are subsequently measured at fair value with the gain or loss recognised directly in net assets through the statement of changes in net assets until the financial asset is derecognised where the accumulated gain or loss is recognised in surplus or deficit. If a financial investment available for sale does not have an active market, it is measured at cost less accumulated impairment, if any.</i> <u>Impairment of Financial Assets</u> <i>Other than financial assets measured at fair value through the Statement of Financial Performance, all other financial assets are subject to impairment review. At the end of each reporting period, the Group examines whether there is any objective evidence that a financial asset exhibited one or more events that have a negative impact on the estimated future cash flows of the asset.</i>

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(k) Instrumen kewangan (sambungan)	(k) Financial instruments (cont'd)
<u>Aset Kewangan (sambungan)</u>	<u>Financial Assets (cont'd)</u>
(ii) Pengukuran berikutnya (sambungan)	(ii) Subsequent measurement (cont'd)
<u>Rosot Nilai Aset Kewangan (sambungan)</u>	<u>Impairment of Financial Assets (cont'd)</u>
Bukti bagi rosot nilai aset boleh termasuk petunjuk-petunjuk berikut:	Evidence of impairment of an asset may include the following indications:
- Kesukaran kewangan yang ketara oleh penghutang; - Pembayaran tertunggak; - Kemungkinan bahawa penghutang akan muflis; atau - Data yang boleh ditinjau menunjukkan suatu pengurangan yang boleh diukur dalam anggaran aliran tunai masa hadapan (contoh: perubahan dalam tunggakan atau keadaan ekonomi yang menyumbang kepada keingkaran).	- Significant financial difficulties of the debtors; - Overdue payments; - Possibility that the debtors will go bankrupt; or - Surveyable data indicates a measurable reduction in estimated future cash flows (example: changes in arrears or economic conditions that contributed to the default).
Kerugian rosot nilai diiktiraf dalam Penyata Prestasi Kewangan apabila ia berlaku.	An impairment loss is recognised in the Statement of Financial Performance when it occurs.
Kerugian rosot nilai bagi instrumen yang diukur pada kos yang dilunaskan dinilai daripada perbezaan di antara amaun aset yang dibawa dan nilai semasa anggaran aliran tunai masa hadapan didiskaunkan pada kadar faedah efektif asal aset. Jumlah aset yang dibawa dikurangkan melalui penggunaan akaun peruntukan. Kerugian kemerosotan berkaitan dengan instrumen ekuiti tidak disebut harga yang dinyatakan pada kos tolak rosot nilai diukur sebagai perbezaan di antara amaun aset kewangan yang dibawa dan anggaran terbaik daripada jumlah yang akan diterima oleh entiti bagi aset tersebut jika ia dijual pada tarikh pelaporan.	Impairment losses on instruments measured at amortised cost are assessed from the difference between the asset's carrying amount and the present value of estimated discounted future cash flows at the asset's original effective interest rate. The carrying amount of assets is reduced through the use of a provision account. Impairment losses relating to unquoted equity instruments stated at cost less impairment are measured as the difference between the carrying amount of the financial asset and the best estimate of the amount that the entity would receive for the asset if it were sold at the reporting date.
Jika, dalam tempoh berikutnya, jumlah kerugian rosot nilai berkurangan dan pengurangan tersebut boleh dikaitkan secara objektif kepada peristiwa yang berlaku selepas kerugian rosot nilai diiktiraf dalam untung atau rugi, kerugian rosot nilai dibalikkan, sehingga ke tahap di mana amaun aset yang dibawa tidak melebihi amaun dibawa jika penjejasan nilai tidak diiktiraf pada tarikh penjejasan nilai diterbalikkan. Amaun pembalikan diiktiraf dalam Penyata Prestasi Kewangan.	If, in the subsequent period, the amount of the impairment loss decreases and the reduction can be objectively attributed to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed to the extent that the carrying amount does not exceed the carrying amount if the impairment is not recognised on the date the impairment is reversed. The reversal amount is recognised in the Statement of Financial Performance.

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(k) Instrumen kewangan (sambungan)	(k) Financial instruments (cont'd)
<u>Aset Kewangan (sambungan)</u>	<u>Financial Assets (cont'd)</u>
(iii) Penyahiktirafan	(iii) Derecognition
Aset kewangan dinyahiktirafkan apabila hak untuk menerima aliran tunai daripada pelaburan telah tamat tempoh atau telah dipindahkan dan Kumpulan telah memindahkan sebahagian besar risiko dan ganjaran pemilikan.	Financial assets are derecognised when the right to receive cash flows from the investment has expired or has been transferred and the Group has transferred substantially all the risks and rewards of ownership.
Pada penyahiktirafan aset kewangan secara keseluruhannya, perbezaan di antara nilai dibawa dan jumlah pertimbangan diterima diiktiraf dalam lebihan atau kurangan dalam tempoh penyahiktirafan.	On derecognition of a financial asset as a whole, the difference between the carrying amount and the amount of consideration received is recognised in surplus or deficit in the period of derecognition.
<u>Liabiliti Kewangan</u>	<u>Financial Liabilities</u>
(i) Pengiktirafan awal	(i) Initial recognition
Liabiliti kewangan diiktiraf dalam Penyata Kedudukan Kewangan apabila Kumpulan menjadi pihak kepada peruntukan kontrak instrumen.	Financial liabilities are recognised in the Statement of Financial Position when the Group becomes a party to a contractual provision of the instrument.
Pada pengiktirafan awal, liabiliti kewangan diukur pada nilai saksama, termasuk kos urus niaga untuk liabiliti kewangan yang tidak diukur pada nilai saksama melalui lebihan atau kurangan, yang terlibat secara langsung di dalam mengiktiraf liabiliti kewangan tersebut.	On initial recognition, financial liabilities are measured at fair value, including the transaction costs for financial liabilities not measured at fair value through surplus or deficit, which are directly involved in recognising the financial liability.
(ii) Pengukuran berikutnya	(ii) Subsequent measurement
Selepas pengiktirafan awal, liabiliti kewangan dikelaskan kepada salah satu daripada dua kategori liabiliti kewangan iaitu liabiliti kewangan diukur pada nilai saksama menerusi lebihan atau kurangan dan pinjaman belum bayar. Kumpulan mempunyai kategori liabiliti kewangan seperti berikut:	Subsequent to initial recognition, financial liabilities are classified into one of two categories of financial liabilities namely financial liabilities measured at fair value through surplus or deficit, and loans payable. The Group has the following categories of financial liabilities:
<u>Pinjaman dan Belum Bayar</u>	<u>Loans and Payables</u>
Selepas pengiktirafan awal, pinjaman dan belum bayar adalah diukur pada kos dilunaskan menggunakan Kaedah Faedah Berkesan. Keuntungan atau kerugian diiktiraf di dalam lebihan atau kurangan apabila liabiliti kewangan dinyahiktiraf atau dirosot nilai.	Subsequent to initial recognition, loans and payables are measured at amortised cost using the Effective Interest Method. Gains or losses are recognised in surplus or deficit when financial liabilities are derecognised or impaired.

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<u>Liabiliti Kewangan (sambungan)</u>	<u>Financial Liabilities (cont'd)</u>
(ii) Pengukuran berikutnya (sambungan)	(ii) Subsequent measurement (cont'd)
<u>Pinjaman dan Belum Bayar (sambungan)</u>	<u>Loans and Payables (cont'd)</u>
Kaedah faedah berkesan adalah kaedah untuk mengira kos dilunaskan liabiliti kewangan dan untuk memperuntukkan perbelanjaan faedah ke atas tempoh yang berkaitan. Kadar faedah berkesan adalah kadar diskaun anggaran pembayaran tunai masa depan yang tepat menerusi jangka hayat liabiliti kewangan atau, apabila sesuai, tempoh yang lebih singkat, dengan nilai dibawa liabiliti kewangan tersebut.	The effective interest method is a method for calculating the amortised cost of a financial liability and for allocating interest expense over the relevant period. The effective interest rate is the discount rate of an accurate estimate of future cash payments through the life span of the financial liability or, where appropriate, a shorter period, by the carrying value of the financial liability.
(iii) Penyahiktirafan	(iii) Derecognition
Liabiliti kewangan dinyahiktiraf apabila obligasi yang dinyatakan dalam kontrak telah dilepaskan, dibatalkan atau tamat hayat. Sebarang perbezaan di antara nilai dibawa liabiliti kewangan yang dinyahiktiraf dan pertimbangan dibayar adalah diiktiraf di dalam lebihan atau kurangan dalam tempoh penyahiktirafan.	A financial liability is derecognised when the obligations specified in the contract are discharged, cancelled or expired. Any difference between the carrying amount of the derecognised financial liability and the consideration paid is recognised in surplus or deficit in the period of derecognition.
(l) Tunai dan kesetaraan tunai	(l) Cash and cash equivalents
Penyata aliran tunai disediakan menggunakan kaedah tidak langsung. Tunai dan kesetaraan tunai terdiri daripada tunai di tangan dan di bank serta deposit jangka pendek yang mempunyai kecairan yang tinggi dalam tempoh kematangan tidak melebihi dua belas bulan dari tarikh mula pegangan dan sedia ditukar dalam bentuk tunai dengan risiko perubahan nilai yang rendah.	Statement of cash flows is prepared using indirect method. Cash and cash equivalents consist of cash and bank balances as well as highly liquid short term deposits with maturity period not exceeding twelve months from the start date of holding and readily convertible into cash with a low risk of changes in value.
(m)Pajakan kewangan	(m) Financial leases
Pajakan hartanah, loji dan peralatan di mana Kumpulan mempunyai sebahagian besar risiko dan ganjaran pemilikan dikelaskan sebagai pajakan kewangan. Pajakan kewangan dipermodalkan pada permulaan pajakan pada nilai terendah antara nilai saksama hartanah yang dipajak dan nilai semasa bayaran pajakan minimum.	Leases of property, plant and equipment where the Group assumes significant portion of the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the inception of the lease at the lower of the fair value of the leased property and the present value of the minimum lease payments.
Setiap bayaran pajakan diperuntukkan di antara liabiliti dan caj kewangan untuk mencapai kadar faedah yang tetap ke atas baki liabiliti. Obligasi sewa berkaitan, selepas ditolak caj kewangan, dimasukkan dalam pemiutang jangka panjang lain.	Each lease payment is allocated between the liability and the finance charges to achieve a fixed interest rate on the balance of the liability. The related rental obligations, net of finance charges, are included in other longterm payables.

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(m)Pajakan kewangan (sambungan)	(m) Financial leases (cont'd)
Elemen faedah daripada kos kewangan dicajkan kepada Penyata Prestasi Kewangan sepanjang tempoh pajakan untuk menghasilkan kadar faedah berkala yang tetap atas baki tanggungan untuk setiap tempoh. Hartanah, loji dan peralatan yang dibeli menggunakan pajakan kewangan akan disusut nilai pada jangka hayat aset yang lebih pendek dan tempoh pajakan.	The interest element of the finance cost is charged to the Statement of Financial Performance over the term of the lease to produce a fixed periodic rate of interest on the remaining liabilities for each period. Property, plant and equipment purchased under finance leases are depreciated over the shorter life of the asset and the lease period.
Kos langsung awal yang ditanggung oleh Kumpulan dalam rundingan dan penyusunan pajakan kewangan akan ditambah kepada nilai aset pajakan yang dibawa dan akan diiktiraf sebagai perbelanjaan dalam Penyata Prestasi Kewangan sepanjang tempoh pajakan pada asas yang sama sebagai perbelanjaan pajakan.	The initial direct costs incurred by the Group in negotiating and arranging finance leases are added to the carrying amount of the lease assets and are recognised as an expense in the Statement of Financial Performance over the term of the lease on the same basis as the lease expense.
(n) Peruntukan liabiliti	(n) Provision for liabilities
Peruntukan tanggungan diiktiraf apabila Kumpulan mempunyai kewajipan kini hasil daripada peristiwa lampau dan adalah berkemungkinan aliran keluar sumber yang mengandungi manfaat ekonomi diperlukan untuk menyelesaikan kewajipan tersebut dan anggaran yang munasabah boleh dibuat bagi jumlah tersebut. Peruntukan akan dikaji semula pada setiap tarikh Penyata Kedudukan Kewangan dan diselaraskan untuk menggambarkan anggaran semasa yang terbaik. Di mana kesan nilai masa wang adalah ketara, jumlah peruntukan adalah nilai kini perbelanjaan yang dijangka perlu untuk menjelaskan kewajipan tersebut.	Provision for liabilities is recognised when the Group has a present obligation as a result of past events and it is probable that an outflow of resources containing economic benefits is required to settle the obligation and reasonable estimates can be made for the amount. Provisions will be reviewed at each Statement of Financial Position date and adjusted to best reflect current estimates. Where the effect of the time value of money is significant, the amount of the provision is the present value of the expenditure expected to settle the obligation.
(o) Geran tertunda	(o) Deferred grants
Geran tertunda diiktiraf seperti berikut:	Deferred grants are recognised as follows:
(i) Geran yang tidak mengenakan syarat-syarat prestasi masa hadapan yang tertentu kepada penerima diiktiraf dalam hasil apabila hasil geran akan diterima.	(i) Grants that do not impose certain future performance conditions on recipients are recognised in revenue when grants revenues are received.
(ii) Geran yang mengenakan syarat prestasi masa depan yang tertentu kepada penerima diiktiraf dalam hasil hanya apabila syarat prestasi dipenuhi.	(ii) Grants that impose certain future performance conditions on recipients are recognised in revenue only when the performance conditions are met.
(iii) Bantuan yang diterima sebelum kriteria pengiktirafan hasil terjadi diiktiraf sebagai liabiliti.	(iii) Assistance received before the revenue recognition criteria occurred is recognised as a liability.
Geran tertunda diukur pada nilai saksama aset yang diterima atau boleh diterima.	Deferred grants are measured at the fair value of the assets received or receivable.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(p) Cukai Perbelanjaan cukai pendapatan bagi tempoh semasa merangkumi cukai semasa dan cukai tertunda. Cukai diiktiraf dalam Penyata Prestasi Kewangan. Cukai semasa adalah cukai yang perlu dibayar yang dijangka atau boleh diterima ke atas pendapatan atau kerugian cukai bagi tahun semasa, dengan menggunakan kadar cukai yang telah digubal atau digubal sebahagian besarnya pada akhir tempoh laporan, dan sebarang pelarasan kepada cukai yang perlu dibayar bagi tahun-tahun kewangan sebelumnya. Cukai tertunda diiktiraf menggunakan kaedah liabiliti, ke atas perbezaan sementara yang timbul antara amaun aset dan liabiliti untuk tujuan cukai dan nilai dibawa dalam penyata kewangan. Walau bagaimanapun, cukai tertunda tidak diambil kira jika ia timbul daripada pengiktirafan awal sesuatu aset atau liabiliti dalam urus niaga selain daripada kombinasi perniagaan dan pada masa yang sama urus niaga tersebut tidak menjejaskan keuntungan perakaunan atau keuntungan atau kerugian boleh cukai. Cukai tertunda ditentukan menggunakan kadar cukai yang telah digubal atau digubal sebahagian besarnya pada akhir tempoh pelaporan dan dijangka akan digunakan apabila aset cukai tertunda yang berkaitan direalisasikan atau liabiliti cukai tertunda diselesaikan. Aset cukai tertunda diiktiraf setakat mana terdapat kemungkinan bahawa keuntungan boleh dikenakan cukai akan tersedia terhadap untuk perbezaan sementara boleh ditolak, kerugian cukai yang tidak digunakan atau kredit cukai belum digunakan. Cukai tertunda, aset cukai pendapatan dan liabiliti akan diimbangi apabila terdapat hak yang boleh dikuatkuasakan untuk mengimbangi aset cukai semasa dengan liabiliti cukai semasa dan apabila aset dan liabiliti cukai pendapatan tertunda berkait dengan cukai yang dikenakan oleh pihak berkuasa cukai yang sama di antara kedua-dua entiti boleh cukai atau entiti berbeza boleh cukai di mana terdapat tujuan untuk menyelesaikan baki pada asas bersih.	(p) Tax <i>Income tax expense for the current period comprises current tax and deferred tax. Tax is recognised in the Statement of Financial Performance.</i> <i>Current tax is the expected tax payable or receivable on the tax income or loss for the current year, using tax rates that have been enacted or substantially enacted at the end of the reporting period, and any adjustments to the tax payable for the previous financial years.</i> <i>Deferred tax is recognised using the liability method, on temporary differences that arise between the amount of assets and liabilities for tax purposes and the carrying amount in the financial statements. However, deferred tax is not taken into account if it arises from the early recognition of an asset or liability in a transaction other than a business combination and at the same time the transaction does not affect accounting profit or taxable profit or loss. Deferred tax is determined using tax rates that have been enacted or substantially enacted at the end of the reporting period and are expected to be applied when the related deferred tax asset is realised or the deferred tax liability is settled.</i> <i>Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against deductible temporary differences, unused tax losses or unused tax credits.</i> <i>Deferred tax, income tax assets and liabilities will be offset when there is an enforceable right to offset current tax assets with current tax liabilities and when the deferred tax assets and liabilities relate to taxes imposed by the same tax authorities between the two taxable entities or different taxable entities where there is a purpose to settle the balance on a net basis.</i>
(q) Manfaat kakitangan	(q) Employee benefits
(i) Manfaat jangka pendek	(i) Short term benefits
Upah, gaji, bonus dan caruman keselamatan sosial adalah diiktiraf sebagai perbelanjaan pada tahun di mana khidmat berkaitan diberi oleh kakitangan Kumpulan.	<i>Wages, salaries, bonuses and social security contributions are recognised as expenses in the year in which the related services are rendered by employees of the Group.</i>

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(q) Manfaat kakitangan (sambungan) (i) Manfaat jangka pendek (sambungan) Ketidakhadiran bergajaran terkumpul jangka pendek seperti cuti tahunan berbayar adalah diambilkira apabila khidmat yang diberi oleh kakitangan meningkatkan kelayakan mereka kepada ketidakhadiran bergajaran akan datang. Ketidakhadiran bergajaran yang tidak terkumpul jangka pendek seperti cuti sakit, adalah diambilkira apabila ketidakhadiran tersebut terjadi. (ii) Pelan caruman wajib Seperti yang dikehendaki oleh undang-undang, Kerajaan/syarikat di Malaysia membuat caruman kepada skim pencen negara, iaitu Kumpulan Wang Simpanan Pekerja (KWSP). Caruman ini diiktiraf sebagai perbelanjaan di dalam Penyata Prestasi Kewangan di dalam tempoh masa yang berkaitan dengannya. Bagi kakitangan Kerajaan yang dipinjamkan kepada Kumpulan dan Lembaga, pelan caruman wajib adalah di bawah Skim Pencen Kumpulan Wang Amanah Persaraan. (iii) Manfaat selepas persaraan Manfaat selepas persaraan lain Kumpulan termasuk manfaat kesihatan selepas persaraan kepada pesara dan tanggungan yang berkekelayakan dan pembayaran saguhati tamat perkhidmatan kepada anggota Kumpulan. Kelayakan untuk manfaat ini biasanya bersyarat ke atas pekerja yang masih dalam perkhidmatan sehingga umur persaraan dan memenuhi tempoh perkhidmatan minimum. Anggaran kos bagi manfaat ini diakrukan sepanjang tempoh pekerjaan menggunakan kaedah perakaunan yang sama seperti yang digunakan untuk pelan manfaat persaraan ditentukan. Keuntungan dan kerugian aktuari yang terbit daripada pelarasan pengalaman dan perubahan dalam andaian aktuari adalah diiktiraf dalam aset bersih dalam tempoh di mana ia terbit. Obligasi ini adalah dinilai secara tahunan oleh aktuari bebas yang bertauliah.	(q) Employee Benefits (cont'd) (i) Short term benefits (cont'd) <i>Short term accumulated compensated leave such as paid annual leave are accounted for when the services rendered by employees increase their entitlement to future compensated leave. Short term non-accumulating compensated leave, such as sick leave, are accounted for when the leave occurs</i> (ii) Compulsory contribution plan <i>As required by law, the Government/companies in Malaysia contribute to the national pension scheme i.e. the Employees Provident Fund (EPF). The contributions are recognised as an expense in the Statement of Financial Performance in the period in which they relate. For Government employees seconded to the Group and the Board, the compulsory contribution plan is under the Retirement Fund Pension Scheme.</i> (iii) Post-retirement benefits <i>Other post-retirement benefits of the Group include post-retirement health benefits to eligible retirees and dependents, and payment of pension benefits to members of the Group.</i> <i>Eligibility for these benefits is usually conditional on employees who remain in service until retirement age and meet the minimum period of service. The estimated cost of these benefits is accrued over the period of employment using the same accounting method as used for specific retirement benefit plans. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in net assets in the period in which they arise.</i> <i>These obligations are assessed annually by a certified independent actuary.</i>

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(q) Manfaat kakitangan (sambungan)	(q) Employee Benefits (cont'd)
(iii) Manfaat selepas persaraan (sambungan)	(iii) Post-retirement benefits (cont'd)
Andaian utama yang digunakan dalam pengiraan kaedah aktuari ini adalah: - Kadar inflasi kos perubatan sebanyak 10% setahun; dan - Kadar diskaun sebanyak 3.19% - 4.07% setahun Bagi nilai manfaat kakitangan berkaitan dengan pembayaran saguhati tamat perkhidmatan adalah berdasarkan kelayakan manfaat kepada kakitangan tetap yang ditentukan dengan mengambil kira tempoh perkhidmatan dengan Kumpulan, gred perkhidmatan dan gaji akhir.	The main assumptions used in the calculation of the actuarial method are: - Medical cost inflation rate of 10% per annum; and - Discount rate of 3.19% - 4.07% per annum The value of employee benefits in respect of payment of pension benefits is based on the entitlement of benefits to permanent employees which is determined by taking into account the period of service with the Group, grade of service and final salary.
(iv) Gantian cuti rehat (GCR)	(iv) Cash award in lieu of accumulated leave (GCR)
Bagi kakitangan tetap Kumpulan yang memenuhi kelayakan yang ditetapkan; sama ada memilih skim berpencen mahupun KWSP, akan mendapat ganjaran cuti rehat (GCR) apabila tiba umur persaraan mereka. Ganjaran ini adalah berdasarkan tempoh perkhidmatan dengan Kumpulan, umur dan gaji akhir.	For permanent employees of the Group who meet the prescribed qualifications; whether they choose a pension scheme or the EPF, they will receive cash award in lieu of accumulated leave (GCR) when they reach retirement age. The compensation is based on length of service with the Group, age and final salary.
Pengiraan peruntukan manfaat selepas persaraan dan gantian cuti rehat adalah berdasarkan kaedah penilaian aktuari yang dijalankan pada setiap (3) tahun. Keuntungan atau kerugian atas penilaian aktuari diiktiraf dalam Penyata Perubahan Aset Bersih dalam tempoh kewangan di mana ia berlaku sepenuhnya.	The calculation of post-retirement benefits and cash award in lieu of accumulated leave is based on the actuarial valuation method conducted every (3) years. Gains or losses on actuarial valuations are recognised in the Statement of Changes in Net Assets in the financial period in which they fully occur.
(r) Kos kewangan	(r) Financial costs
Kos kewangan diiktiraf di dalam Penyata Prestasi Kewangan dalam tempoh di mana kos kewangan tersebut ditanggung.	Financial costs are recognised in the Statement of Financial Performance in the period in which the financial costs are incurred.
(s) Pengiktirafan hasil	(s) Revenue recognition
(i) Hasil Daripada Urus Niaga Bukan Pertukaran	(i) Revenue From Non-Exchange Transactions
Levi kontrak	Contract levy
Levi kontrak merupakan levi yang dikenakan kepada kontraktor yang mempunyai projek baru. Kadar yang dikenakan adalah sebanyak 0.125% daripada jumlah kontrak pembinaan yang dianugerahkan kepada kontraktor tersebut.	Contract levy is a levy imposed on a contractor with new projects. The rate is 0.125% of the total construction contract awarded to the contractor.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(s) Pengiktirafan hasil (sambungan)	(s) Revenue recognition (cont'd)
(i) Hasil Daripada Urus Niaga Bukan Pertukaran (sambungan)	(i) Revenue From Non-Exchange Transactions (cont'd)
Levi kontrak (sambungan)	Contract levy (cont'd)
Nilai levi akan dilaraskan sekiranya: 1) Berlaku perubahan kepada harga kontrak (perubahan skop kerja, perubahan harga barang dan sebagainya) 2) Penamatan kontraktor dan lantikan kontraktor baru 3) Klien tidak meneruskan projek 4) Pelarasan bagi kerja konsesi (bagi kerja penyelenggaraan jangka panjang)	The levy value will be adjusted in the event of: 1) Changes in the contract price (change in scope of work, change in price of goods, etc.) 2) Termination of contractor and appointment of new contractor 3) Client does not proceed with the project 4) Adjustment to the concession work (for long term maintenance work)
Pendaftaran	Registration
Pendaftaran kontraktor dan personel binaan merupakan yuran pendaftaran yang dikenakan kepada kontraktor dan personel binaan yang perlu berdaftar. Yuran pendaftaran diiktiraf di Penyata Prestasi Kewangan dalam tempoh perakaunan apabila hak penerimaan dapat dipastikan atau ditentukan.	Registration of contractors and construction personnel fee is a fee charged to contractors and construction personnel who are required to be registered. The registration fee is recognised in the Statement of Financial Performance in the accounting period when the right of receipt can be ascertained or determined.
Kompaun dan penalti	Compounds and penalties
Kompaun dan penalti merupakan bayaran denda dan hukuman-hukuman lain yang dikenakan kerana melanggar undang-undang atau kerana kegagalan memenuhi tanggungan kontrak sama ada berkaitan dengan spesifikasi atau masa termasuk waran, kos guaman, kompaun dan lain-lain kos penguatkuasaan. Hasil bagi kompaun dan penalti diiktiraf setelah bayaran diterima kerana berdasarkan pengalaman dan ketidakpastian dalam membuat kutipan ke atas hasil denda dan hukuman dan hak penerimaan dapat dipastikan atau ditentukan.	Compounds and penalties are payment of fines and other penalties imposed for breach of law or for failure to fulfill contractual obligations whether in relation to specifications or time including warrants, legal costs, compounds and other enforcement costs. Revenue for compounds and penalties is recognised upon receipt of payment because based on experience there is uncertainty in collecting proceeds of fines and penalties, and once payment is received, only then the right of receipt can be ascertained or determined.
Geran Kerajaan	Government Grants
Geran pemberian Kerajaan berkaitan aset terbit bila mana kerajaan memberi anugerah bantuan geran bagi membolehkan Lembaga memperoleh, memiliki atau membina sesuatu aset jangka panjang. Hasil daripada geran pemberian Kerajaan adalah diukur pada nilai saksama dan diiktiraf apabila memperolehi kawalan ke atas sesuatu aset (tunai) yang bebas daripada syarat-syarat dan terdapat kemungkinan bahawa manfaat ekonomi atau potensi perkhidmatan berkaitan dengan aset tersebut akan mengalir kepada Lembaga dan boleh diukur dengan pasti.	Government grants relate to derivative assets when the government awards assistance grants to enable the Board to acquire, own or build a long-term asset. Revenue from Government grants is measured at fair value and is recognised when control of an asset (cash) is acquired free from conditions and it is probable that the economic benefits or service potential associated with the asset will flow to the Board and can be measured reliably.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(s) Pengiktirafan hasil (sambungan)	(s) Revenue recognition (cont'd)
(ii) Hasil Daripada Urus Niaga Pertukaran	(ii) Revenue From Exchange Transactions
<u>Hasil faedah atas deposit tetap</u>	<u>Interest revenue on fixed deposits</u>
Hasil faedah atas deposit tetap dari institusi kewangan berlesen dan diakrukan dengan menggunakan kaedah hasil efektif. Hasil efektif ini mendiskaunkan anggaran terimaan tunai masa hadapan di sepanjang jangkaan usia aset kewangan sehingga amaun yang dibawa bersih aset terbabit. Kaedah ini diaplikasikan kepada baki prinsipal untuk menentukan hasil faedah bagi setiap tempoh.	Interest revenue on fixed deposits from licensed financial institutions is accrued using effective yield method. The effective revenue discounts the estimated future cash receipts over the expected life of the financial asset up to the net carrying amount of the asset. This method is applied to the principal balance to determine the interest revenue for each period.
<u>Yuran kursus</u>	<u>Course fees</u>
Yuran kursus merupakan hasil daripada kursus-kursus yang dijalankan seperti kursus Kontraktor, Personel Binaan, Bisnes/Ekonomi, Antarabangsa, Teknologi, Safety Health Environment Quality (SHEQ) dan lain-lain kursus. Yuran kursus diiktiraf di Penyata Prestasi Kewangan apabila hak penerimaan dapat dipastikan atau ditentukan.	Course fees are revenue from courses conducted such as courses for Contractor, Construction Personnel, Business/Economy, International, Technology, Safety Health Environment Quality (SHEQ) and other courses. Course fees are recognised in the Statement of Financial Performance when the right of receipt can be ascertained or determined.
<u>Perkhidmatan dan bayaran perkhidmatan</u>	<u>Services and services charges</u>
Perkhidmatan dan Bayaran Perkhidmatan ini melibatkan semua terimaan berkenaan dengan perkhidmatan yang diberi oleh Kumpulan termasuk bayaran perkhidmatan, perundingan, pengurusan projek, pensijilan, penilaian kemahiran, verifikasi bahan dan lain-lain perkhidmatan. Hasil ini diiktiraf di Penyata Prestasi Kewangan apabila hak penerimaan dapat dipastikan atau ditentukan.	Services and Services Charges involve all receipts in respect of services provided by the Group including payment for services, consultancy, project management, certifications, skills assessment, material verifications and other services. This revenue is recognised in the Statement of Financial Performance when the right of receipt can be ascertained or determined.
<u>Sewaan</u>	<u>Rentals</u>
Hasil sewaan merupakan sewaan yang dikenakan bagi sewaan pejabat, tempat dan lain-lain mengikut syarat perjanjian penyewaan dan diiktiraf bila bil dikeluarkan kecuali sewaan tanpa perjanjian diiktiraf apabila bayaran diterima.	Rental revenue is the rental charged for rental of offices, premises and other rentals in accordance with the terms of the rental agreement and is recognised when the bill is issued except for rental without agreement which is recognised when payment is received.
<u>Dividen</u>	<u>Dividend</u>
Hasil dividen daripada pelaburan-pelaburan diiktiraf di Penyata Prestasi Kewangan apabila hak penerimaan dapat dipastikan atau ditentukan.	Dividend revenue from investments is recognised in the Statement of Financial Performance when the right of receipt is ascertained or determined.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(t) Liabiliti luar jangka	(t) Contingent liabilities
Di mana tiada kemungkinan aliran keluar faedah ekonomi akan diperlukan, atau jumlah tidak boleh dianggarkan dengan pasti, liabiliti luar jangka tidak diiktiraf dalam Penyata Kedudukan Kewangan dan didedahkan sebagai liabiliti luar jangka, melainkan kebarangkalian aliran keluar manfaat ekonomi adalah tipis. Kewujudan liabiliti akan hanya disahkan berdasarkan kejadian atau tidak akan terjadinya satu atau lebih peristiwa masa depan, juga dinyatakan sebagai liabiliti luar jangka kecuali kemungkinan aliran keluar faedah ekonomi adalah tipis.	Where there is no possibility that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, contingent liabilities are not recognised in the Statement of Financial Position and are disclosed as contingent liabilities, unless the probability of an outflow of economic benefits is slim. The existence of a liability which will only be confirmed based on the occurrence or non-occurrence of one or more future events, is also expressed as a contingent liability unless the possibility of an outflow of economic benefits is slim.
(u) Aset luar jangka	(u) Contingent assets
Apabila aliran masuk manfaat ekonomi aset berkemungkinan di mana ia timbul daripada peristiwa lepas dan di mana kewujudannya akan disahkan hanya oleh kejadian atau tidak terjadinya satu atau lebih peristiwa masa depan yang tidak secara keseluruhannya dalam kawalan entiti, aset tidak akan diiktiraf dalam Penyata Kedudukan Kewangan tetapi akan dinyatakan sebagai aset luar jangka. Apabila aliran masuk manfaat ekonomi pasti, maka aset berkaitan diiktiraf.	When an inflow of economic benefits of an asset is probable where it arises from past events and where its existence will be confirmed only by the occurrence or non-occurrence of one or more future events that are not wholly within the control of an entity, the asset will not be recognised in the Statement of Financial Position but will be stated as contingent assets. When inflows of economic benefits are certain, then the related asset is recognised.
(v) Mata wang asing	(v) Foreign currencies
(i) Fungsian dan persembahan mata wang	(i) Currency functionality and presentation
Transaksi yang dimasukkan dalam penyata kewangan setiap entiti Kumpulan diukur menggunakan mata wang persekitaran ekonomi utama di mana entiti tersebut beroperasi (fungsi mata wang asing). Penyata kewangan dibentangkan dalam Ringgit Malaysia (RM), yang merupakan fungsi mata wang asing dan pembentangan Lembaga.	Transactions included in the financial statements of each entity of the Group are measured using the currency of the primary economic environment in which the entity operates (foreign currency function). The financial statements are presented in Ringgit Malaysia (RM), which is the function for foreign currency and the Board's presentation.
(ii) Transaksi dan baki	(ii) Transactions and balances
Urus niaga mata wang asing diterjemahkan kepada mata wang fungsian menggunakan kadar pertukaran yang berkuatkuasa pada tarikh urus niaga atau penilaian di mana barang-barang yang diukur semula. Untung dan rugi pertukaran asing yang berpunca daripada penyelesaian sesuatu transaksi dan daripada terjemahan kadar pertukaran aset dan liabiliti kewangan pada akhir tahun dalam mata wang asing diiktiraf dalam Penyata Prestasi Kewangan.	Foreign currency transactions are translated into the functional currency using exchange rates in force at the date of the transaction or valuation at which the goods are remeasured. Foreign exchange gains and losses arising from the settlement of a transaction and from the conversion of exchange rates for financial assets and liabilities at the end of the year in foreign currencies are recognised in the Statement of Financial Performance.

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2.DASAR PERAKAUNAN PENTING (SAMBUNGAN)	2.SIGNIFICANT ACCOUNTING POLICIES (CONT'D)
(v) Mata wang asing (sambungan)	(v) Foreign currencies (cont'd)
(ii) Transaksi dan baki (sambungan)	(ii) Transaction and balances (cont'd)
Aset dan liabiliti bukan kewangan yang direkod dalam mata wang asing tidak diterjemahkan semula pada akhir tarikh laporan ini, kecuali yang diukur pada nilai saksama ditukarkan semula kepada mata wang fungsian pada kadar pertukaran pada tarikh nilai saksama ditentukan.	Non-monetary assets and liabilities denominated in foreign currencies are not reconverted at the end of the reporting date, unless those measured at fair value are reconverted to the functional currency at the exchange rates at the date the fair value was determined.
3.PENILAIAN DAN ANGGARAN PERAKAUNAN YANG SIGNIFIKAN	3.SIGNIFICANT ACCOUNTING ASSESSMENTS AND ESTIMATES
Penyediaan penyata kewangan memerlukan Anggota Lembaga membuat penilaian, anggaran dan andaian yang mempengaruhi amaun aset, liabiliti, hasil dan perbelanjaan yang dilaporkan dan pendedahan aset luar jangka dan liabiliti, di mana berkenaan. Di samping itu, Anggota Lembaga juga perlu membuat pertimbangan dalam proses mengguna pakai dasar perakaunan. Walaupun anggaran dan andaian ini berdasarkan kepada pengetahuan terbaik Anggota Lembaga tentang peristiwa-peristiwa dan tindakan, keputusan sebenar mungkin berbeza daripada anggaran tersebut.	The preparation of financial statements requires the Board Members to make assessments, estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities, where applicable. In addition, the Board Members also need to make judgments in the process of adopting accounting policies. Although the estimates and assumptions are based on the Board Members' best knowledge of events and actions, actual results may differ from those estimates.
Anggaran dan pertimbangan dinilai secara berterusan oleh Anggota Lembaga dan berdasarkan pengalaman sejarah dan faktor-faktor lain, termasuk jangkaan peristiwa masa hadapan yang dipercayai munasabah dalam keadaan. Anggaran dan pertimbangan yang memberi kesan kepada aplikasi polisi-polisi perakaunan kepada Kumpulan dan Lembaga dan pendedahan, dan mempunyai risiko yang boleh menyebabkan pelarasan ketara kepada penyata kewangan adalah seperti berikut:	Estimates and judgments are evaluated on an ongoing basis by the Board Members and are based on historical experience and other factors including expectations of future events believed to be reasonable in the circumstances. The estimates and judgments that affect the application of the accounting policies to the Group and the Board and disclosures, and have risks that could result in a material adjustment to the financial statements are as follows:
(a) Susut nilai hartanah, loji dan peralatan dan pelunasan aset tidak ketara	(a) Depreciation of property, plant and equipment and amortisation of intangible assets
Kos hartanah, loji dan peralatan disusut nilai dan kos aset tidak ketara dilunaskan atas dasar garis lurus sepanjang jangka hayat aset tersebut. Perubahan dalam tahap penggunaan yang dijangka boleh memberi kesan kepada jangka hayat ekonomi dan nilai baki aset tersebut, maka caj susut nilai dan pelunasan masa depan boleh disemak semula.	The cost of property, plant and equipment is depreciated and the cost of intangible assets is amortised on a straight-line basis over the life of the asset. Changes in the expected level of use can affect the economic life and residual value of the asset, thus future depreciation and amortisation charges may be reviewed.
Kumpulan dan Lembaga menjangkakan bahawa nilai baki hartanah, loji dan peralatan dan aset tidak ketara mereka akan menjadi tidak begitu ketara. Hasilnya, nilai sisa tidak diambil kira bagi pengiraan amaun susut nilai dan pelunasan.	The Group and the Board anticipate that the residual value of their property, plant and equipment, and intangible assets will become less significant. As a result, residual values are not taken into account for the calculation of depreciation and amortisation amounts.

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024	NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024
3.PENILAIAN DAN ANGGARAN PERAKAUNAN YANG SIGNIFIKAN (SAMBUNGAN)	3.SIGNIFICANT ACCOUNTING ASSESSMENTS AND ESTIMATES (CONT'D)
(b) Rosot nilai	(b) Impairments
(i) Aset kewangan	(i) Financial assets
Kerugian rosot nilai diiktiraf apabila terdapat bukti objektif bahawa aset-aset kewangan adalah terjejas. Kriteria yang digunakan untuk menentukan sama ada terdapatnya bukti-bukti objektif akan adanya rosot nilai bagi aset-aset kewangan seperti masalah kewangan ketara penghutang dan kegagalan atau kelewatan ketara dalam pembayaran. Kategori aset kewangan yang ditaksir sebagai tidak mengalami rosot nilai secara individu kemudiannya ditaksir untuk rosot nilai mengikut asas kolektif berdasarkan ciri-ciri risiko yang sama. Sekiranya terdapat bukti objektif rosot nilai, jumlah dan masa aliran tunai masa depan dianggarkan berdasarkan pengalaman kerugian bagi aset dengan ciri risiko kredit yang serupa. Jika jangkaan berbeza dari anggaran, perbezaan ini akan memberi kesan kepada nilai dibawa penghutang.	An impairment loss is recognised when there is objective evidence that financial assets are impaired. Criteria used to determine whether there is objective evidence of impairment of financial assets such as significant financial difficulties of debtors and failure or significant delay in payments. The categories of financial assets that are assessed as not being impaired individually are subsequently assessed for impairment on a collective basis based on similar risk characteristics.
(ii) Inventori	(ii) Inventories
Semakan akan dibuat dari semasa ke semasa oleh pihak pengurusan mengenai inventori rosak, usang dan bergerak perlahan. Kajian tersebut memerlukan pertimbangan dan anggaran. Kemungkinan perubahan dalam anggaran ini boleh mengakibatkan pindaan kepada penilaian inventori.	Revisions will be made from time to time by the management on damaged, obsolete and slow-moving inventories. Such revisions require judgements and estimates. Possible changes in these estimates could result in amendments to the inventory valuation.
(c) Cukai pendapatan	(b) Income tax
Terdapat sesetengah urusan niaga dan pengiraan yang mana penetapan cukai muktamad mungkin berbeza daripada anggaran awal. Kumpulan dan Lembaga mengiktiraf liabiliti cukai berdasarkan anggaran sama ada cukai tersebut akan menjadi kena dibayar operasi perjalanan biasa perniagaan dan kefahamannya terhadap undang-undang cukai semasa. Sekiranya kesudahan perkara-perkara ini berbeza daripada jumlah awal yang telah diiktiraf, perbezaan tersebut akan memberi kesan cukai pendapatan dan peruntukan cukai tertunda pada tempoh di mana penentuan tersebut dibuat.	There are some transactions and calculations where final tax determination may differ from the initial estimate. The Group and the Board recognise a tax liability based on an estimate of whether such tax will become payable in the ordinary course of business operations and their understanding of current tax laws. If the outcome of these matters differs from the initial amount recognised, the difference will affect the income tax and deferred tax provisions in the period in which the determination is made.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA Ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520) Incorporated under the Malaysian Construction Industry Development Board Act 1994 (Act 520)	
NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024	NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024
3.PENILAIAN DAN ANGGARAN PERAKAUNAN YANG SIGNIFIKAN (SAMBUNGAN)	3. SIGNIFICANT ACCOUNTING ASSESSMENTS AND ESTIMATES (CONT'D)
(d) Manfaat kakitangan selepas persaraan	(d) Post-retirement employee benefits
(i) Manfaat perubatan selepas persaraan	(i) Post-retirement medical benefits
Manfaat perubatan selepas persaraan kepada pesara dan tanggungan yang berkelayakan bergantung kepada beberapa faktor yang ditentukan pada asas aktuari dengan menggunakan beberapa andaian. Andaian adalah digunakan untuk menentukan kos bersih perubatan selepas persaraan termasuk kadar diskaun dan kadar kos perubatan yang dijangkakan. Sebarang perubahan dalam andaian ini akan memberi kesan kepada amaun yang dibawa bagi obligasi selepas persaraan manfaat perubatan.	Post-retirement medical benefits to eligible retirees and dependents depend on a number of factors determined on an actuarial basis using a number of assumptions. Assumptions are used to determine net medical costs after retirement including discount rate and expected medical cost rate. Any change in this assumption will affect the carrying amount of the post-retirement medical benefit obligation.
Kumpulan menentukan kadar diskaun yang sesuai apabila penilaian aktuari dilaksanakan. Penilaian aktuari terkini telah dilaksanakan pada tahun 2021. Kadar diskaun ini telah digunakan untuk menentukan nilai kini anggaran aliran keluar tunai masa hadapan yang diperlukan untuk menyelesaikan obligasi manfaat perubatan selepas persaraan.	The Group determines the appropriate discount rate when the actuarial valuation is performed. The latest actuarial valuation was performed in 2021. This discount rate has been used to determine the present value of estimated future cash outflows required to settle the post-retirement medical benefit obligations.
Dalam menentukan kadar diskaun yang bersesuaian, Kumpulan mengambil kira kadar faedah bon korporat berkualiti tinggi yang didenominasikan dalam mata wang di mana manfaat tersebut akan dibayar dan mempunyai tempoh matang yang hampir bersamaan dengan tempoh liabiliti yang berkaitan.	To determine the appropriate discount rate, the Group takes into account the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefit are to be paid and with maturities that approximate the terms of the relevant liabilities.
Kadar kos perubatan adalah berdasarkan purata kos sejarah yang ditanggung oleh Kumpulan.	The medical cost rate is based on average historical costs incurred by the Group.
(ii) Manfaat ganjaran selepas persaraan	(ii) Post-retirement gratuity benefits
Manfaat ganjaran selepas persaraan kepada pesara bergantung kepada beberapa faktor yang ditentukan pada asas aktuari dengan menggunakan beberapa andaian. Andaian yang digunakan dalam menentukan kos bersih ganjaran selepas persaraan termasuk kadar diskaun, jangkaan kenaikan gaji tahunan dan kadar semakan gaji. Sebarang perubahan dalam andaian ini akan memberi kesan kepada amaun yang dibawa bagi obligasi manfaat ganjaran pasca persaraan.	Post-retirement gratuity benefits to retirees depend on a number of factors determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost of post-retirement gratuity benefits include the discount rate, the expected annual salary increase and the salary revision rate. Any change in the assumptions will affect the carrying amount of the post-retirement gratuity benefit obligation.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA Ditubuhkan di bawah Akta Lembaga Pembangunan Industri Pembinaan Malaysia 1994 (Akta 520) Incorporated under the Malaysian Construction Industry Development Board Act 1994 (Act 520)	
NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024	NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024
3.PENILAIAN DAN ANGGARAN PERAKAUNAN YANG SIGNIFIKAN (SAMBUNGAN)	3. SIGNIFICANT ACCOUNTING ASSESSMENTS AND ESTIMATES (CONT'D)
(d) Manfaat kakitangan selepas persaraan (sambungan)	(d) Post-retirement employee benefits (cont'd)
(ii) Manfaat ganjaran selepas persaraan (sambungan)	(ii) Post-retirement gratuity benefits (cont'd)
Kumpulan menentukan kadar diskaun yang bersesuaian apabila penilaian aktuari dilaksanakan. Penilaian aktuari terkini telah dilaksanakan pada tahun 2021. Kadar diskaun ini telah digunakan untuk menentukan nilai kini bagi jangkaan aliran keluar tunai masa hadapan yang diperlukan untuk menyelesaikan obligasi manfaat ganjaran selepas persaraan.	The Group determines the appropriate discount rate when the actuarial valuation is performed. The latest actuarial valuation was performed in 2021. This discount rate has been used to determine the present value of the expected future cash outflows required to settle the post-retirement benefit obligation.
Bagi menentukan kadar diskaun yang bersesuaian, Kumpulan mengambil kira kadar faedah bon korporat yang berkualiti tinggi yang didenominasikan dalam mata wang di mana manfaat tersebut akan dibayar dan mempunyai tempoh matang yang hampir bersamaan dengan tempoh liabiliti yang berkaitan.	To determine the appropriate discount rate, the Group takes into account the interest rates of high-quality corporate bonds which are denominated in the currency in which the benefits are to be paid and have maturities that approximate the terms of the relevant liabilities.
Kadar kenaikan gaji tahunan adalah berdasarkan kepada purata kenaikan gaji tahun sebelumnya yang ditanggung oleh Kumpulan.	The annual salary increment rate is based on the average salary increment of the previous year incurred by the Group.
(e) Anggaran nilai saksama bagi aset kewangan dan liabiliti tertentu	(e) Estimated fair values of certain financial assets and liabilities
Kumpulan merekodkan sesetengah aset dan liabiliti kewangan pada nilai saksama, yang memerlukan penggunaan anggaran perakaunan dan pertimbangan yang luas. Manakala komponen penting pengukuran nilai saksama ditentukan menggunakan bukti objektif yang boleh disahkan, jumlah perubahan dalam nilai saksama adalah berbeza jika Kumpulan menggunakan kaedah penilaian yang berbeza. Sebarang perubahan dalam nilai saksama aset dan liabiliti tersebut akan menjejaskan untung dan/atau ekuiti.	The Group records certain financial assets and liabilities at fair value, which requires the use of extensive accounting estimates and judgments. While significant components of fair value measurement are determined using verifiable objective evidence, the amount of change in fair value is different if the Group uses different valuation methods. Any changes in the fair values of such assets and liabilities will affect profit and/or equity.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA

CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

4. HARTANAH, LOJI DAN PERALATAN / PROPERTY, PLANT AND EQUIPMENT

Kumpulan/ Group	Tanah Dan Tanah		Bangunan Dan		Kenderaan Dan Jentera/ Vehicles And Machinery		Perabot Dan Lekapan/ Furniture And Fixtures		Kelengkapan Pejabat Dan Mesin Peralatan/ Office Equipment And Machine Tools		Komputer/ Computer		Jumlah/ Total	
	Pajakan/ Lands And Leasehold Lands	RM	Ubahsuai/ Buildings And Renovations	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
Kos / Cost Pada 01.01.2024 / At 01.01.2024 Penambahan / Additions Pengkelasan / Reclassifications Pelupusan / Disposals Pada 31.12.2024 / At 31.12.2024	135,008,365		517,989,619		33,642,516		7,802,585		99,285,401		21,528,618		785,586,808	
	-		1,690,680		4,416,846		449,367		12,560,414		1,196,594		20,313,901	
	-		3,221,814		-		27,500		9,922,725		7,967,942		21,139,981	
	-		(3,187,657)		(1,359,144)		(899,794)		(3,294,203)		(1,079,108)		(9,819,906)	
	105,338,069		519,714,456		36,700,218		7,379,658		118,474,337		29,614,046		817,220,784	
Susut nilai terkumpul / Accumulated depreciation Pada 01.01.2024 / At 01.01.2024 Susut nilai semasa / Current depreciation Pengkelasan / Reclassifications Pelupusan / Disposals Pada 31.12.2024 / At 31.12.2024	15,772,423		212,900,780		27,406,063		2,874,234		86,008,599		16,416,572		361,378,671	
	1,033,397		13,158,152		2,088,827		432,916		6,555,854		1,792,546		25,061,692	
	-		-		21,545		-		(21,545)		-		-	
	-		(2,124,388)		(1,299,323)		(807,342)		(3,275,684)		(1,074,380)		(8,581,117)	
	16,805,820		223,934,544		28,217,112		2,499,808		89,267,224		17,134,738		377,859,246	
Nilai bawaan / Carrying value														
Pada 31.12.2024 / At 31.12.2024														
	88,532,249		295,779,912		8,483,106		4,879,850		29,207,113		12,479,308		439,361,538	

Hartanah, loji dan peralatan bernilai RM268,619,171 yang telah disusut nilai sepenuhnya masih digunakan.
Property, plant and equipment amounting to RM268,619,171 which have been fully depreciated are still in use.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA

CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

4. HARTANAH, LOJI DAN PERALATAN (SAMBUNGAN) / PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Kumpulan/ Group	Tanah Dan Tanah		Bangunan Dan		Kenderaan Dan Jentera/ Vehicles And Machinery		Perabot Dan Lekapan/ Furniture And Fixtures		Kelengkapan Pejabat Dan Mesin Peralatan/ Office Equipment And Machine Tools		Komputer/ Computer		Jumlah/ Total	
	Pajakan/ Lands And Leasehold Lands	RM	Ubahsuai/ Buildings And Renovations	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
Kos / Cost Pada 01.01.2023 / At 01.01.2023 Penambahan / Additions Pengkelasan / Reclassifications Pelupusan / Disposals Pada 31.12.2023 / At 31.12.2023	105,338,069		315,224,616		30,656,367		6,936,319		96,748,782		21,030,363		575,934,516	
	-		90,391		5,927,168		93,130		4,705,529		2,111,128		12,927,346	
	-		203,062,000		-		1,128,857		2,708,157		7,000		206,906,014	
	-		(387,388)		(2,941,019)		(355,721)		(4,877,067)		(1,619,873)		(10,181,068)	
	105,338,069		517,989,619		33,642,516		7,802,585		99,285,401		21,528,618		785,586,808	
Susut nilai terkumpul / Accumulated depreciation Pada 01.01.2023 / At 01.01.2023 Susut nilai semasa / Current depreciation Pelupusan / Disposals Pada 31.12.2023 / At 31.12.2023	14,739,027		205,198,940		28,383,003		2,829,131		78,940,391		16,037,823		346,128,315	
	1,033,396		7,725,439		1,873,668		358,082		11,890,842		1,986,997		24,868,424	
	-		(23,599)		(2,850,608)		(312,979)		(4,822,634)		(1,608,248)		(9,618,068)	
	15,772,423		212,900,780		27,406,063		2,874,234		86,008,599		16,416,572		361,378,671	
	89,565,646		305,088,839		6,236,453		4,928,351		13,276,802		5,112,046		424,208,137	

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

4. HARTANAH, LOJI DAN PERALATAN (SAMBUNGAN) / PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Lembaga/ Board	Tanah Dan Tanah Pajakan/ Lands And Leasehold Lands		Bangunan Dan Ubahsuai/ Buildings And Renovations		Kenderaan Dan Jentera/ Vehicles And Machinery		Perabot Dan Lekapan/ Furniture And Fixtures		Kelengkapan Pejabat Dan Mesin Peralatan/ Office Equipment And Machine Tools		Komputer/ Computer		Jumlah/ Total	
	RM		RM		RM		RM		RM		RM		RM	
Kos / Cost Pada 01.01.2024 / At 01.01.2024 Penambahan / Additions Pengkelasan / Reclassifications Pelupusan / Disposals Pada 31.12.2024 / At 31.12.2024	105,338,069		502,924,762		21,217,606		2,533,081		10,573,773		13,122,793		655,710,084	
	-		-		3,185,034		278,138		460,510		517,272		4,440,954	
	-		3,221,814		-		27,500		9,832,049		7,967,942		21,049,305	
	-		-		(696,930)		(493,378)		(2,527,213)		(478,071)		(4,195,592)	
	105,338,069		506,146,576		23,705,710		2,345,341		18,339,119		21,129,936		677,004,751	
Susut nilai terkumpul / Accumulated depreciation Pada 01.01.2024 / At 01.01.2024 Susut nilai semasa / Current depreciation Pelupusan / Disposals Pada 31.12.2024 / At 31.12.2024	15,772,423		205,953,469		16,860,865		1,360,578		9,135,834		9,010,932		258,094,101	
	1,033,397		11,704,094		1,093,067		349,916		1,148,212		1,283,910		16,612,596	
	-		-		(696,924)		(487,082)		(2,515,159)		(473,827)		(4,172,992)	
	16,805,820		217,657,563		17,257,008		1,223,412		7,768,887		9,821,015		270,533,705	
Nilai bawaan / Carrying value Pada 31.12.2024 / At 31.12.2024	88,532,249		288,489,013		6,448,702		1,121,929		10,570,232		11,308,921		406,471,046	

Hartanah, loji dan peralatan bernilai RM182,838,844 yang telah disusut nilai sepenuhnya masih digunakan.
Property, plant and equipment amounting to RM182,838,844 which have been fully depreciated are still in use.

LEMBAGA PEMBANGUNAN INDUSTRI PEMBINAAN MALAYSIA

CONSTRUCTION INDUSTRY DEVELOPMENT BOARD MALAYSIA

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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

4. HARTANAH, LOJI DAN PERALATAN (SAMBUNGAN) / PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Lembaga/ Board	Tanah Dan Tanah Pajakan/ Lands And Leasehold Lands		Bangunan Dan Ubahsuai/ Buildings And Renovations		Kenderaan Dan Jentera/ Vehicles And Machinery		Perabot Dan Lekapan/ Furniture And Fixtures		Kelengkapan Pejabat Dan Mesin Peralatan/ Office Equipment And Machine Tools		Komputer/ Computer		Jumlah/ Total	
	RM		RM		RM		RM		RM		RM		RM	
Kos / Cost Pada 01.01.2023 / At 01.01.2023 Penambahan / Additions Pengkelasan / Reclassifications Pelupusan / Disposals Pada 31.12.2023 / At 31.12.2023	105,338,069		299,806,095		18,785,945		1,406,816		10,317,453		11,807,475		447,461,853	
	-		56,667		4,514,248		78,430		145,070		1,463,259		6,257,674	
	-		203,062,000		-		1,128,857		220,040		7,000		204,417,897	
	-		-		(2,082,587)		(81,022)		(108,790)		(154,941)		(2,427,340)	
	105,338,069		502,924,762		21,217,606		2,533,081		10,573,773		13,122,793		655,710,084	
Susut nilai terkumpul / Accumulated depreciation Pada 01.01.2023 / At 01.01.2023 Susut nilai semasa / Current depreciation Pelupusan / Disposals Pada 31.12.2023 / At 31.12.2023	14,739,027		199,919,004		18,128,667		1,308,237		8,421,210		7,787,995		250,304,140	
	1,033,396		6,034,465		799,576		133,361		823,410		1,371,430		10,195,638	
	-		-		(2,067,378)		(81,020)		(108,786)		(148,493)		(2,405,677)	
	15,772,423		205,953,469		16,860,865		1,360,578		9,135,834		9,010,932		258,094,101	
Nilai bawaan / Carrying value Pada 31.12.2023 / At 31.12.2023	89,565,646		296,971,293		4,356,741		1,172,503		1,437,939		4,111,861		397,615,983	

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

4. HARTANAH, LOJI DAN PERALATAN (SAMBUNGAN)4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Termasuk dalam penambahan/pembelian hartanah, loji dan peralatan Kumpulan dan Lembaga adalah aset yang dibeli di bawah pembiayaan pajakan kewangan dan pinjaman jangka panjang, geran yang diterima dan juga tunai seperti berikut:	Included in the additions/purchases of property, plant and equipment of the Group and the Board are assets purchased under finance lease and long term loan financing, grants received and also using cash as follows:			
	Kumpulan / Group		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
Tunai / Cash	7,528,170	11,039,715	4,440,954	6,257,674
Pembiayaan pajakan kewangan / Finance lease financing	858,600	1,420,300	-	-
Geran / Grants	11,927,131	467,331	-	-
	20,313,901	12,927,346	4,440,954	6,257,674
Termasuk di dalam hartanah, loji dan peralatan merupakan bangunan dan ubahsuai yang dibina di atas tanah milik Kementerian Kerja Raya berjumlah RM31,256,874 (2023: RM33,345,834)	Included in the property, plant and equipment are buildings and renovations built on land owned by the Ministry of Works amounting to RM31,256,874 (2023: RM33,345,834)			
Kumpulan / Group	Bangunan dan ubahsuai/ Buildings and renovations	Kenderaan dan jentera/ Vehicles and machinery	Kelengkapan pejabat dan mesin peralatan/ Office equipment and machine tools	Jumlah/ Total
	RM	RM	RM	RM
Kos / Cost				
Pada 01.01.2024 / At 01.01.2024	832,616	7,509,906	1,012,000	9,354,522
Penambahan / Additions	-	966,001	-	966,001
Pelupusan / Disposals	-	(398,191)	-	(398,191)
Pada 31.12.2024 / At 31.12.2024	832,616	8,077,716	1,012,000	9,922,332
Susut nilai terkumpul/Accumulated depreciation				
Pada 01.01.2024 / At 01.01.2024	67,934	6,272,327	98,267	6,438,528
Susut nilai semasa / Current depreciation	16,652	511,705	202,400	730,757
Pengkelasan / Reclassifications	-	21,545	-	21,545
Pelupusan / Disposals	(25,311)	(338,374)	-	(363,685)
Pada 31.12.2024 / At 31.12.2024	59,275	6,467,203	300,667	6,827,145
Nilai bawaan / Carrying value				
Pada 31.12.2024 / At 31.12.2024	773,341	1,610,513	711,333	3,095,187
Hartanah, loji dan peralatan di bawah pinjaman bank. Termasuk di dalam hartanah, loji dan peralatan pembelian di bawah pembiayaan pajakan kewangan berjumlah RM858,600 dan RM107,401 secara deposit tunai.	Property, plant and equipment financed by bank borrowings. This includes purchases under finance lease arrangements amounting to RM858,600, and RM107,401 paid as cash deposits.			

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

4. HARTANAH, LOJI DAN PERALATAN (SAMBUNGAN)4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Kumpulan / Group	Bangunan dan ubahsuai/ Buildings and renovations	Kenderaan dan jentera/ Vehicles and machinery	Kelengkapan pejabat dan mesin peralatan/ Office equipment and machine tools	Jumlah/ Total
	RM	RM	RM	RM
Kos / Cost				
Pada 01.01.2023 / At 01.01.2023	832,616	7,119,532	260,000	8,212,148
Penambahan / Additions	-	931,718	752,000	1,683,718
Pelupusan / Disposals	-	(541,344)	-	(541,344)
Pada 31.12.2023 / At 31.12.2023	832,616	7,509,906	1,012,000	9,354,522
Susut nilai terkumpul/Accumulated depreciation				
Pada 01.01.2023 / At 01.01.2023	24,905	6,226,746	8,667	6,260,318
Susut nilai semasa / Current depreciation	16,652	511,726	89,600	617,978
Pelupusan / Disposals	26,377	(466,145)	-	(439,768)
Pada 31.12.2023 / At 31.12.2023	67,934	6,272,327	98,267	6,438,528
Nilai bawaan / Carrying value				
Pada 31.12.2023/ At 31.12.2023	764,682	1,237,579	913,733	2,915,994
Hartanah, loji dan peralatan di bawah pinjaman bank. Termasuk di dalam hartanah, loji dan peralatan pembelian di bawah pembiayaan pajakan kewangan berjumlah RM1,420,300 dan RM263,418 secara deposit tunai.	Property, plant and equipment under bank loans. Included in property, plant and equipment are purchases under finance lease financing amounting to RM1,420,300 and RM263,418 as cash deposits.			

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

5. ASET TIDAK KETARA / INTANGIBLE ASSETS

Kumpulan / Group	Perisian Komputer/ Computer Softwares RM	Lesen/ Licence RM	Jumlah/ Total RM
Kos / Cost			
Pada 01.01.2024 / At 01.01.2024	55,442,424	2,945,033	58,387,457
Penambahan / Additions	34,000	210,000	244,000
Pengkelasan / Reclassifications	4,074,730	-	4,074,730
Pada 31.12.2024 / At 31.12.2024	59,551,154	3,155,033	62,706,187
Pelunasan terkumpul / Acumulated amortisation			
Pada 01.01.2024 / At 01.01.2024	41,858,456	2,630,082	44,488,538
Pelunasan bagi tahun kewangan / Amortisation for the financial year	6,761,298	240,206	7,001,504
Pengkelasan / Recassifications	(16)	-	(16)
Pada 31.12.2024 / At 31.12.2024	48,619,738	2,870,288	51,490,026
Nilai bawaan / Carrying value Pada 31.12.2024/ At 31.12.2024	10,931,416	284,745	11,216,161
Kos / Cost			
Pada 01.01.2023 / At 01.01.2023	50,827,708	2,945,033	53,772,741
Penambahan / Additions	77,000	-	77,000
Pengkelasan / Reclassifications	4,550,246	-	4,550,246
Pelupusan / Disposals	(12,530)	-	(12,530)
Pada 31.12.2023 / At 31.12.2023	55,442,424	2,945,033	58,387,457
Pelunasan terkumpul / Acumulated amortisation			
Pada 01.01.2023 / At 01.01.2023	35,564,560	2,309,072	37,873,632
Pelunasan bagi tahun kewangan / Amortisation for the financial year	6,306,416	321,010	6,627,426
Pelupusan / Disposals	(12,520)	-	(12,520)
Pada 31.12.2023 / At 31.12.2023	41,858,456	2,630,082	44,488,538
Nilai bawaan / Carrying value Pada 31.12.2023/ At 31.12.2023	13,583,968	314,951	13,898,919

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

5. ASET TIDAK KETARA (SAMBUNGAN) / INTANGIBLE ASSETS (CONT'D)

Lembaga / Board	Perisian Komputer/ Computer Softwares RM	Lesen/ Licence RM	Jumlah/ Total RM
Kos / Cost			
Pada 01.01.2024 / At 01.01.2024	54,231,452	2,945,033	57,176,485
Penambahan / Additions	-	210,000	210,000
Pengkelasan / Reclassifications	4,074,730	-	4,074,730
Pada 31.12.2024 / At 31.12.2024	58,306,182	3,155,033	61,461,215
Pelunasan terkumpul / Acumulated amortisation			
Pada 01.01.2024 / At 01.01.2024	41,348,336	2,630,082	43,978,418
Pelunasan bagi tahun kewangan / Amortisation for the financial year	6,547,436	240,206	6,787,642
Pada 31.12.2024 / At 31.12.2024	47,895,772	2,870,288	50,766,060
Nilai bawaan / Carrying value Pada 31.12.2024/ At 31.12.2024	10,410,410	284,745	10,695,155
Kos / Cost			
Pada 01.01.2023 / At 01.01.2023	49,681,206	2,945,033	52,626,239
Penambahan / Additions	-	-	-
4,550,246	4,550,246	-	4,550,246
Pada 31.12.2023 / At 31.12.2023	54,231,452	2,945,033	57,176,485
Pelunasan terkumpul / Acumulated amortisation			
Pada 01.01.2023 / At 01.01.2023	35,278,725	2,309,072	37,587,797
Pelunasan bagi tahun kewangan / Amortisation for the financial year	6,069,611	321,010	6,390,621
Pada 31.12.2023 / At 31.12.2023	41,348,336	2,630,082	43,978,418
Nilai bawaan / Carrying value Pada 31.12.2023/ At 31.12.2023	12,883,116	314,951	13,198,067

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

6. KERJA DALAM PEMBANGUNAN / WORK IN PROGRESS

Kumpulan / Group	Bangunan / Buildings RM	Sistem Komputer/ Computer System RM	Mesin Peralatan/ Machine Tools RM	Jumlah/ Total RM
2024				
Kos / Cost				
Pada 01.01.2024 / At 01.01.2024	7,665,657	10,582,625	887,868	19,136,150
Penambahan / Additions	39,805,495	12,907,121	1,992,980	54,705,596
Pengkelasan / Reclassifications	(3,623,678)	(21,500,357)	(90,676)	(25,214,711)
Pada 31.12.2024 / At 31.12.2024	43,847,474	1,989,389	2,790,172	48,627,035
2023				
Kos / Cost				
Pada 01.01.2023 / At 01.01.2023	192,832,158	10,049,695	2,488,117	205,369,970
Penambahan / Additions	20,274,464	4,060,108	887,868	25,222,440
Pengkelasan / Reclassifications	(205,440,965)	(3,527,178)	(2,488,117)	(211,456,260)
Pada 31.12.2023 / At 31.12.2023	7,665,657	10,582,625	887,868	19,136,150

Lembaga / Board	Bangunan / Buildings RM	Sistem Komputer/ Computer System RM	Jumlah/ Total RM
2024			
Kos / Cost			
Pada 01.01.2024 / At 01.01.2024	7,412,059	10,582,625	17,994,684
Penambahan / Additions	22,165,518	12,884,021	35,049,539
Pengkelasan / Reclassifications	(3,623,678)	(21,500,357)	(25,124,035)
Pada 31.12.2024 / At 31.12.2024	25,953,899	1,966,289	27,920,188
2023			
Kos / Cost			
Pada 01.01.2023 / At 01.01.2023	192,832,158	10,049,695	202,881,853
Penambahan / Additions	20,020,866	4,060,108	24,080,974
Pengkelasan / Reclassifications	(205,440,965)	(3,527,178)	(208,968,143)
Pada 31.12.2023 / At 31.12.2023	7,412,059	10,582,625	17,994,684

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

7. HARTANAH PELABURAN / INVESTMENT PROPERTY

Kumpulan / Group	Tanah / Lands RM	Bangunan/ Buildings RM	Jumlah/ Total RM
Pada 01.01.2024 / At 01.01.2024	7,528,000	2,977,900	10,505,900
Pelarasan nilai saksama / Fair value adjustments	(142,440)	-	(142,440)
Pada 31.12.2024 / At 31.12.2024	7,385,560	2,977,900	10,363,460
Hasil sewa daripada hartanah pelaburan / Rental income from investment properties	-	205,468	205,468
Perbelanjaan hertanah pelaburan / Investment property expenses	8,001	36,773	44,774
Pada 01.01.2023 / At 01.01.2023	7,245,000	2,835,000	10,080,000
Pelarasan nilai saksama / Fair value adjustments	283,000	142,900	425,900
Pada 31.12.2023 / At 31.12.2023	7,528,000	2,977,900	10,505,900
Hasil sewa daripada hartanah pelaburan / Rental income from investment properties	-	205,468	205,468
Perbelanjaan hartanah pelaburan / Investment property expenses	5,702	55,202	60,904

(a) Hartanah pelaburan dalam Kumpulan berjumlah RM10,363,460 (2023: RM10,505,900) telah dicagarkan sebagai sekuriti tuk pinjaman bank (Nota 23). Kumpulan tidak mempunyai obligasi kontrak sama ada untuk membeli, membina atau membangunkan hartanah pelaburan atau untuk membaiki, menyelenggara dan menaik taraf hartanah tersebut.

(b) Hartanah pelaburan telah dinilai dengan menggunakan Kaedah Perbandingan. Kaedah ini melibatkan kajian ke atas transaksi terkini dengan melakukan semakan harga untuk harta serupa di dalam dan di sekitarnya serta membuat pelarasan ke atas sebarang faktor yang boleh menjejaskan nilai; seperti lokasi, pengezonan, perancangan, kelulusan, kebolehcapaian, situasi pasaran, bentuk dan permukaan tanah, tempoh pegangan dan sekatan jika, status kependudukan, kawasan binaan, pembinaan bangunan, kemasan dan perkhidmatan, usia dan sifat-sifat lain yang berkaitan.

(c) Nilai saksama hartanah pelaburan Kumpulan adalah ditentukan oleh penilaian yang dijalankan oleh IPC Island Property Consultants Sdn. Bhd., penilai profesional bebas yang mempunyai kelayakan profesional berkaitan yang diiktiraf dan pengalaman terkini dalam menilai hartanah di lokasi berkaitan.

(a) The Group’s investment property amounting to RM10,363,460 (2023: RM10,505,900) have been pledged as security for bank borrowings (Note 23). The Group has no contractual obligations either to purchase, build or develop the investment property or to repair, maintain and upgrade those properties.

(b) Investment property has been valued using the Comparative Method. The method involves reviewing recent transactions by reviewing prices for similar properties in and around the area and making adjustments for any factors that may affect value; such as location, zoning, planning, approval, accessibility, market situation, shape and surface of the land, holding period and restrictions if any, occupancy status, built-up area, building construction, finishing and services, age and other relevant characteristics.

(c) The fair value of the Group's investment property is determined by valuations carried out by IPC Island Property Consultants Sdn. Bhd., an independent professional valuer with recognised relevant professional qualifications and up to date experience in valuing properties in relevant locations.

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

8. PELABURAN DALAM SYARIKAT SUBSIDIARI / INVESTMENTS IN SUBSIDIARIES

	Lembaga / Board	
	2024	2023
	RM	RM
Saham tidak tersiar harga, di Malaysia pada kos:		
Unquoted shares in Malaysia at cost:		
CIDB Holdings Sdn. Bhd.	19,075,000	19,075,000
CIDB E-Construct Services Sdn. Bhd.	4,435,842	4,435,842
	23,510,842	23,510,842

Butiran mengenai syarikat-syarikat subsidiari dan kepentingan ekuiti di dalamnya adalah seperti berikut:

Details of the subsidiaries and the equity interests in them are as follows:

Nama syarikat / Company name	Kepentingan ekuiti/ Equity Interest		Kegiatan utama / Principal activities
	2024	2023	
	%	%	
CIDB Holdings Sdn. Bhd.*	100	100	Pelaburan dan perkhidmatan berasaskan industri pembinaan. Investments and services related to construction industry.
CIDB E-Construct Services Sdn. Bhd.**	100	100	Menjalankan perkhidmatan berasaskan Teknologi komunikasi maklumat. Carrying out services related to information communication technology.
Construction Research Institute of Malaysia ***	100	100	Menjalankan penyelidikan dan pembangunan (R&D) berkaitan industri pembinaan. Carrying out research and development (R&D) related to construction industry.
Construction Labour Exchange Centre Berhad ***	100	100	Membawa masuk, mengagihkan dan juga memperbaharui permit kerja bagi Pekerja Asing Binaan. Bringing in, distributing and renewing work permit for Foreign Construction Workers.

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

8. PELABURAN DALAM SYARIKAT SUBSIDIARI (SAMBUNGAN) / INVESTMENTS IN SUBSIDIARIES (CONT'D)

Nama syarikat / <i>Company name</i>	Kepentingan ekuiti/ <i>Equity Interest</i>		Kegiatan utama / <i>Princial activities</i>
	2024	2023	
	%	%	
Subsidiari CIDB Holdings Sdn. Bhd.: <i>Subsidiaries of CIDB Holdings Sdn. Bhd.:</i>			
Akademi Binaan Malaysia (Selangor) Sdn. Bhd.*	100	100	Memberi latihan dan kursus kepada pekerja dan penyelia pembinaan. <i>Provides training and courses to construction workers and supervisors.</i>
Akademi Binaan Malaysia (Johor) Sdn. Bhd.*	100	100	Memberi latihan dan kursus kepada pekerja dan penyelia pembinaan. <i>Provides training and courses to construction workers and supervisors.</i>
Akademi Binaan Malaysia (Terengganu) Sdn. Bhd.*	100	100	Memberi latihan dan kursus kepada pekerja dan penyelia pembinaan. <i>Provides training and courses to construction workers and supervisors.</i>
Akademi Binaan Malaysia (Utara) Sdn. Bhd.*	100	100	Memberi latihan dan kursus kepada pekerja dan penyelia pembinaan. <i>Provides training and courses to construction workers and supervisors.</i>
Akademi Binaan Malaysia (Sabah) Sdn. Bhd.*	100	100	Memberi latihan dan kursus kepada pekerja dan penyelia pembinaan. <i>Provides training and courses to construction workers and supervisors.</i>
Akademi Binaan Malaysia (Sarawak) Sdn. Bhd.*	100	100	Memberi latihan dan kursus kepada pekerja dan penyelia pembinaan. <i>Provides training and courses to construction workers and supervisors.</i>
CIDB IBS Sdn. Bhd.* (Sebelum ini dikenali sebagai CIDB MyIBS Sdn. Bhd.) <i>(Formerly known as CIDB MyIBS Sdn. Bhd.)</i>	100	100	Perkhidmatan nasihat teknikal, program pembangunan untuk vendor dan pengesahan, ujian pengesahan dan pengesahan produk, kilang dan pemasangan berkaitan IBS. <i>Technical advisory services, vendor development and verification programmes, validation test and verification of products, factories and installations related to IBS.</i>

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

8. PELABURAN DALAM SYARIKAT SUBSIDIARI (SAMBUNGAN) /
INVESTMENTS IN SUBSIDIARIES (CONT'D)

Nama syarikat / <i>Company name</i>	Kepentingan ekuiti/ <i>Equity Interest</i>		Kegiatan utama / <i>Princial activities</i>
	2024	2023	
	%	%	
Pegangan melalui CIDB Holdings Sdn. Bhd. dan subsidiari : <i>Holding via CIDB Holdings Sdn. Bhd. and subsidiaries:</i>			
CIDB Technologies Sdn. Bhd.* (Sebelum ini dikenali sebagai CIDB Events Management Sdn. Bhd.) (Formerly known as CIDB Events Management Sdn. Bhd.)	32	32	Memberi latihan dan kursus kepada pekerja dan penyelia pembinaan. <i>Provides training and courses to construction workers and supervisors.</i>
Subsidiari Akademi Binaan Malaysia (Johor) Sdn. Bhd.: <i>Subsidiary of Akademi Binaan Malaysia (Johor) Sdn. Bhd.:</i>			
ABM Management Services Sdn. Bhd.*	100	100	Sebagai tenaga pengajar dan konsultan bagi perkara berkaitan industri pembinaan dan aktiviti lain yang berkaitan. <i>Instructor and consultant for matters related to construction industry and other related activities.</i>
* Syarikat subsidiari ini diperbadankan di Malaysia dan telah diaudit oleh Tetuan Azhar Noriza Zainuddin <i>The subsidiary was incorporated in Malaysia and was audited by Messrs. Azhar Noriza Zainuddin</i>			
** Syarikat subsidiari ini diperbadankan di Malaysia dan telah diaudit oleh Tetuan Afrizan Tarmili Khairul Azhar <i>The subsidiary was incorporated in Malaysia and was audited by Messrs. Afrizan Tarmili Khairul Azhar</i>			
*** Syarikat subsidiari ini diperbadankan di Malaysia dan telah diaudit oleh Tetuan Ismawadee & Co. <i>The subsidiary was incorporated in Malaysia and was audited by Messrs. Ismawadee & Co.</i>			

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

9. PELABURAN DALAM SYARIKAT BERSEKUTU
INVESTMENT IN AN ASSOCIATE

	Kumpulan / <i>Group</i>	
	2024 RM	2023 RM
Saham tidak tersiar harga, di Malaysia: <i>Unquoted shares in Malaysia:</i>		
Pada kos / <i>At cost</i>	50,000	50,000
Bahagian rezab selepas pengambilalihan / <i>Pre-acquisition share of reserves</i>	104,619	108,378
	154,619	158,378
Pelaburan Kumpulan dalam syarikat bersekutu meliputi: <i>The Group's investment in the associate includes:</i>		
Bahagian daripada aset bersih / Portion of net assets	147,142	150,901
Bahagian daripada muhibah dalam syarikat bersekutu / <i>Portion of goodwill in the associate</i>	7,477	7,477
	154,619	158,378

Butiran mengenai syarikat bersekutu dan kepentingan ekuiti di dalamnya adalah seperti berikut:
Details of the associate and equity interest in it are as follows:

Nama syarikat / <i>Company name</i>	Kepentingan ekuiti/ <i>Equity Interest</i>		Kegiatan utama / <i>Principal activities</i>
	2024 %	2023 %	
TWI-ABM Training and Certification Sdn. Bhd.	50	50	Beroperasi sebagai tenaga pengajar atau pusat latihan untuk kontraktor dan subkontraktor. <i>Operates as an instructor or training centre for contractors and subcontractors.</i>
Syarikat bersekutu Akademi Binaan Malaysia (Johor) Sdn. Bhd. ini adalah diperbadankan di Malaysia dan telah diaudit oleh Tetuan Jamal Amin & Partners.			<i>This associate company of Akademi Binaan Malaysia (Johor) Sdn. Bhd. was incorporated in Malaysia and was audited by Messrs. Jamal Amin & Partners.</i>

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

10. ASET KEWANGAN SEDIA UNTUK DIJUAL / FINANCIAL ASSETS AVAILABLE FOR SALE

	Kumpulan / Group	
	2024	2023
	RM	RM
Saham tidak tersiar harga, di Malaysia, pada kos: <i>Unquoted shares in Malaysia, at cost:</i>	11,684,567	11,646,858
Kurang: Rosot Nilai / <i>Less: Impairment</i>	(10,750,171)	(4,033)
Tambah: Rosot Nilai terpulih / <i>Add: Impairment recovered</i>	242,292	41,742
	1,176,688	11,684,567

11. INVENTORI / INVENTORIES

	Kumpulan / Group		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
Pada kos dan nilai realisasi bersih: <i>At cost and net realisable value:</i>				
Dokumen jualan / <i>Sales document</i>	837,907	676,105	22,888	40,862

12. BELUM TERIMA URUS NIAGA BUKAN PERTUKARAN

NON-EXCHANGE TRANSACTION RECEIVABLES

	Kumpulan dan Lembaga / Group and Board	
	2024	2023
	RM	RM
Penghutang levi kontrak / <i>Contract levi debtors</i>	26,587,785	20,662,349
Tolak: Peruntukan kerugian rosot nilai / <i>Less: Allowance for impairment losses</i>	(331,473)	(341,215)
	26,256,312	20,321,134

Pergerakan dalam peruntukan kerugian rosot nilai

Movement in allowance for impairment losses

Pada 1 Januari / <i>At 1st Januari</i>	341,215	370,188
Peruntukan rosot nilai dalam tahun semasa/ <i>Current year impairment allowance</i>	-	5,875
Peruntukan kerugian rosot nilai tidak diperlukan/ <i>Impairment allowance no longer required</i>	(9,742)	(34,848)
Pada 31 Disember / <i>At 31st December</i>	331,473	341,215

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

12. BELUM TERIMA URUS NIAGA BUKAN PERTUKARAN (SAMBUNGAN)

NON-EXCHANGE TRANSACTION RECEIVABLES (CONT'D)

Analisa Pengumuran

Analisa pengumuran untuk akaun belum terima urus niaga bukan pertukaran bagi Kumpulan dan Lembaga pada akhir tempoh pelaporan adalah seperti berikut:

Aging Analysis

Aging analysis of the non-exchange transaction receivables for the Group and the Board at the end of the reporting period is as follows:

	Jumlah kasar/ Gross Total RM	Rosot nilai & Hapus Kira/ Impairment & Write Off RM	Nilai Bawaan/ Carrying Value RM
Kumpulan dan Lembaga / Group and Board 2024			
Belum lepas tempoh kredit / <i>Within credit period</i>	12,615,792	-	12,615,792
Lepas tempoh kredit / <i>After credit period:</i>			
- Kurang dari 6 bulan / <i>Less than 6 months</i>	10,027,239	-	10,027,239
- 6 hingga 12 bulan / <i>6 to 12 months</i>	444,948	-	444,948
- Lebih daripada 12 bulan / <i>More than 12 months</i>	3,499,807	(331,473)	3,168,334
	26,587,785	(331,473)	26,256,312
Kumpulan dan Lembaga / Group and Board 2024			
Belum lepas tempoh kredit / <i>Within credit period</i>	10,653,815	-	10,653,815
Lepas tempoh kredit / <i>After credit period:</i>			
- Kurang dari 6 bulan / <i>Less than 6 months</i>	5,772,950	-	5,772,950
- 6 hingga 12 bulan / <i>6 to 12 months</i>	3,768,854	-	3,768,854
- Lebih daripada 12 bulan / <i>More than 12 months</i>	466,730	(341,215)	125,515
	20,662,349	(341,215)	20,321,134

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

13. BELUM TERIMA URUS NIAGA PERTUKARAN
EXCHANGED TRANSACTION RECEIVABLES

	Kumpulan / Group		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
Belum terima dagangan / Trade receivables	6,681,621	5,640,037	-	-
Deposit /Deposits	3,401,348	5,423,998	1,571,296	3,239,095
Dividen belum terima / Dividend receivables	43,861	43,861	-	-
Faedah belum terima / Interest receivables	10,944,100	9,805,316	10,720,986	9,805,316
Penghutang invois / Invoice debtors	592,633	566,426	592,633	538,826
	21,663,653	21,479,638	12,884,915	13,583,237
Tolak / Less:				
Peruntukan kerugian rosot nilai / Impairment losses allowances	(624,313)	(206,705)	-	-
Hutang lapuk dihapuskan / Bad debts written off	(125,110)	(95,399)	-	-
	20,914,140	21,177,534	12,884,915	13,583,237
Pergerakan dalam peruntukan kerugian rosot nilai Movement in allowance for impairment losses				
Pada 1 Januari / At 1 January	206,705	105,455	-	-
Peruntukan rosot nilai dalam tahun semasa / Current year impairment allowances	557,024	101,250	-	-
Peruntukan rosot nilai tidak diperlukan lagi / Impairment losses allowance no longer required	(139,416)	-	-	-
Pada 31 Disember / At 31 December	624,313	206,705	-	-

Analisa Pengumuran

Aging Analysis

Analisa pengumuran untuk akaun belum terima urus niaga pertukaran bagi Kumpulan dan Lembaga pada akhir tempoh pelaporan adalah seperti berikut:

Aging analysis for exchange transaction receivables for the Group and the Board at the end of the reporting period is as follows:

	Rosot nilai & Hapus Kira/ Impairment & Write Off		Nilai Bawaan/ Carrying Value	
	Jumlah kasar/ Gross Total			
	RM	RM	RM	RM
Kumpulan / Group 2024				
Belum lepas tempoh kredit / Within credit period	14,869,296	-	14,869,296	
Lepas tempoh kredit / After credit period:				
- Kurang dari 6 bulan / Less than 6 months	2,436,281	-	2,436,281	
- 6 hingga 12 bulan / 6 to 12 months	561,836	-	561,836	
- Lebih daripada 12 bulan / More than 12 months	3,796,150	(749,423)	3,046,727	
	21,663,563	(749,423)	20,914,140	

13. BELUM TERIMA URUS NIAGA PERTUKARAN (SAMBUNGAN)
EXCHANGED TRANSACTION RECEIVABLES (CONT'D)

Analisa Pengumuran (sambungan) / Aging Anlysis (cont'd)

	Rosot nilai & Hapus Kira/ Impairment & Write Off		Nilai Bawaan/ Carrying Value	
	Jumlah kasar/ Gross Total			
	RM	RM	RM	RM
Kumpulan / Group 2023				
Belum lepas tempoh kredit / Within credit period	13,431,308	-	13,431,308	
Lepas tempoh kredit / After credit period:				
- Kurang dari 6 bulan / Less than 6 months	1,386,300	-	1,386,300	
- 6 hingga 12 bulan / 6 to 12 months	656,279	-	656,279	
- Lebih daripada 12 bulan / More than 12 months	6,005,751	(302,104)	5,703,647	
	21,479,638	(302,104)	21,177,534	

	Rosot nilai & Hapus Kira/ Impairment & Write Off		Nilai Bawaan/ Carrying Value	
	Jumlah kasar/ Gross Total			
	RM	RM	RM	RM
Lembaga / Board 2024				
Belum lepas tempoh kredit / Within credit period	10,747,386	-	10,747,386	
Lepas tempoh kredit / After credit period:				
- Kurang dari 6 bulan / Less than 6 months	740,844	-	740,844	
- 6 hingga 12 bulan / 6 to 12 months	148,790	-	148,790	
- Lebih daripada 12 bulan / More than 12 months	1,247,895	-	1,247,895	
	12,884,915	-	12,884,915	

Lembaga / Board 2023				
Belum lepas tempoh kredit / Within credit period	9,805,316	-	9,805,316	
Lepas tempoh kredit / After credit period:				
- Kurang dari 6 bulan / Less than 6 months	600,365	-	600,365	
- 6 hingga 12 bulan / 6 to 12 months	19,008	-	19,008	
- Lebih daripada 12 bulan / More than 12 months	3,158,548	-	3,158,548	
	13,583,237	-	13,583,237	

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

14. BELUM TERIMA LAIN / OTHER RECEIVABLES

	Kumpulan / Group		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
Prabayar / Prepayments	999,578	900,582	20,604	232,282
Penghutang GST / GST debtors	13,926	14,262,450	-	14,236,089
Penghutang staf / Staff debtors	114,650	248,141	36,496	120,990
Pinjaman pelajaran / Education loans	144,283	147,120	112,376	129,324
Pelbagai belum terima / Miscellaneous receivables	292,922	400,657	-	-
	1,565,359	15,958,950	169,476	14,718,685
Tolak / Less:				
Peruntukan kerugian rosot nilai / Impairment loss allowance	-	(22,511)	-	-
Hutang lapuk dihapuskira / Bad debts written off	(180,000)	(12,435)	-	-
	1,385,359	15,924,004	169,476	14,718,685
<u>Pergerakan dalam peruntukan kerugian rosot nilai</u> <u>Movement in allowance for impairment losses</u>				
Pada 1 Januari / At 1 January	22,511	-	-	-
Peruntukan rosot nilai dalam tahun semasa / Current year impairment allowances	(22,511)	22,511	-	-
Pada 31 Disember / At 31 December	-	22,511	-	-

15. AMAUN TERHUTANG OLEH/(KEPADA) SYARIKAT SUBSIDIARI
AMOUNT DUE FROM/(TO) SUBSIDIARIES

Amaun terhutang oleh/(kepada) syarikat subsidiari terdiri daripada pendahuluan tanpa cagaran yang tidak dikenakan faedah dan akan dibayar balik berdasarkan arahan pembayaran.	Amount due from/(to) subsidiaries comprises interest free unsecured advances and are repayable based on payment instructions.
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16. AMAUN TERHUTANG OLEH/(KEPADA) SYARIKAT SUB-SUBSIDIARI
AMOUNT DUE FROM/(TO) SUB-SUBSIDIARIES

Amaun terhutang oleh/(kepada) syarikat sub-subsidiari terdiri daripada pendahuluan tanpa cagaran yang tidak dikenakan faedah dan akan dibayar balik berdasarkan arahan pembayaran.	Amount due from/(to) sub-subsidiaries comprises interest free unsecured advances and are repayable based on payment instructions.
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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

17. AMAUN TERHUTANG OLEH/(KEPADA) SYARIKAT BERKAITAN
AMOUNT DUE FROM/(TO) RELATED COMPANIES

Amaun terhutang oleh/(kepada) syarikat berkaitan terdiri daripada pendahuluan tanpa cagaran yang tidak dikenakan faedah dan akan dibayar balik berdasarkan arahan pembayaran.	Amount due from/(to) related companies comprises interest free unsecured advances and are repayable based on payment instructions.
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18. ASET KEWANGAN PADA NILAI SAKSAMA MELALUI LEBIHAN ATAU KURANGAN
FINANCIAL ASSETS AT FAIR VALUE THROUGH SURPLUS OR DEFICIT

	Kumpulan / Group	
	2024	2023
	RM	RM
Pelaburan portfolio, di Malaysia / Portfolio investment in Malaysia:		
RHB Asset Management Sdn. Bhd.	22,110,373	20,645,320
Amanah Raya JMF Management	274,498	262,383
ASBI Dana Al-Fakhim BIMB	3,139,069	3,289,652
	25,523,940	24,197,355

19. DEPOSIT JANGKA PENDEK
SHORT TERM DEPOSITS

	Kumpulan / Group		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
Simpanan tetap di bank-bank dan institusi kewangan berlesen / Fixed deposits in banks and licensed financial institutions	609,924,243	483,250,412	584,110,000	446,510,000

Kadar faedah deposit di sepanjang tahun kewangan bagi Kumpulan dan Lembaga adalah 2.45% - 4.15% (2023: 2.40% - 4.35%) setahun dan tempoh matang deposit adalah 1-368 hari (2023: 1-458 hari).	Deposit interest rates during the financial year for the Group and the Board were 2.45%-4.15% (2023: 2.40% - 4.35%) per annum and the maturity period of the deposits was 1 – 368 days (2023: 1-458 days).
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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

20. KUMPULAN WANG PINJAMAN KENDERAAN / VEHICLE LOAN FUND

	Kumpulan dan Lembaga / Group and Board	
	2024	2023
	RM	RM
Pada 1 Januari/31 Disember At 1 January/31 December	2,000,000	2,000,000
Tiada baki belum terima pinjaman pada tahun semasa dan sebelumnya, maka pergerakan dalam baki belum terima pinjaman tidak ditunjukkan.	There were no outstanding loan receivables in the current and previous years; therefore, the movement in the loan receivable balance is not presented.	
Kumpulan wang ini adalah untuk pemberian pinjaman kenderaan kepada kakitangan tertakluk kepada syarat-syarat yang ditetapkan. Tempoh bayaran balik pinjaman selama 108 bulan. Pembayaran balik pembiayaan termasuk kadar keuntungan hendaklah dibayar oleh kakitangan secara ansuran melalui potongan gaji pada tiap-tiap bulan sebagaimana yang dipersetujui di dalam perjanjian.	This fund is for the provision of vehicle loans to staff, subject to the terms and conditions stipulated. The loan repayment period is 108 months. The repayment of the financing, including the profit rate, shall be made by the staff in instalments through monthly salary deductions as agreed upon in the agreement.	

21. KUMPULAN WANG PINJAMAN PELAJARAN / EDUCATION LOAN FUND

	Kumpulan dan Lembaga / Group and Board	
	2024	2023
	RM	RM
Pada 1 Januari/31 Disember At 1 January/31 December	1,500,000	1,500,000
Pergerakan dalam baki belum terima pinjaman: Movement in loan receivable balance:		
Pada 1 Januari / At 1 January	129,324	135,194
Bayaran balik pinjaman / Loan repayments	(16,948)	(5,870)
Pada 31 Disember / At 31 December	112,376	129,324

Kumpulan wang ini adalah untuk pemberian pinjaman pelajaran kepada kakitangan tertakluk kepada syarat-syarat yang ditetapkan. Tempoh bayaran balik pinjaman selama 60 bulan. Pembayaran balik pembiayaan tanpa kadar keuntungan hendaklah dibayar oleh kakitangan setelah tamat pengajian secara ansuran melalui potongan gaji pada tiap-tiap bulan sebagaimana yang dipersetujui di dalam perjanjian. Kakitangan layak mendapat pembiayaan boleh ubah sekiranya memenuhi syarat-syarat kelayakan yang ditetapkan.

The fund is to provide education loan to staff subject to specified conditions. The loan repayment period is 60 months. Repayment of the financing without profit rate must be made by the staff upon graduation in installments through salary deductions on a monthly basis as per agreement. Employees are eligible for variable financing if they meet specified eligibility requirements.

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

22. KUMPULAN WANG PINJAMAN KOMPUTER / COMPUTER LOAN FUND

	Kumpulan dan Lembaga / Group and Board	
	2024	2023
	RM	RM
Pada 1 Januari/31 Disember At 1 January/31 December	1,000,000	1,000,000
Tiada baki belum terima pinjaman pada tahun semasa dan sebelumnya, maka pergerakan dalam baki belum terima pinjaman tidak ditunjukkan.	There is no loan receivable balance in the current and last year, so movement in loan receivable balance is not shown.	
Kumpulan wang ini adalah untuk pemberian pinjaman komputer kepada kakitangan tertakluk kepada syarat-syarat yang ditetapkan. Tempoh bayaran balik pinjaman selama 48 bulan. Pembayaran balik pembiayaan termasuk kadar keuntungan hendaklah dibayar oleh kakitangan secara ansuran melalui potongan gaji pada tiap-tiap bulan sebagaimana yang dipersetujui di dalam perjanjian.	The fund is to provide computer loan to staff subject to specified conditions. The loan repayment period is 48 months. Repayment of the financing including profit rate must be made by the staff in installments through salary deductions on a monthly basis as per agreement.	

23. PINJAMAN BANK / BANK BORROWINGS

	Kumpulan / Group	
	2024	2023
	RM	RM
Pinjaman berjangka / Term loans	601,672	640,656
Belum terima pajakan kewangan / Finance lease payables	2,154,175	1,917,110
	2,755,847	2,557,766
Dianalisa sebagai / Analysed as:		
Bayaran balik dalam 12 bulan / Repayable within 12 months	613,330	533,811
Bayaran balik selepas 12 bulan dan tidak melebihi 5 tahun / Repayable after 12 months and not exceeding 5 years	1,811,061	1,653,515
Bayaran balik selepas 5 tahun / Repayables after 5 years	331,456	370,440
	2,755,847	2,557,766

(a)Pinjaman Berjangka

- (i) Pinjaman berjangka berjumlah RM713,396 yang diperolehi dari bank berlesen adalah untuk membiayai pembelian pejabat kedai 1 tingkat di bawah prinsip Syariah di Pusat Bandar Bertam Perdana, Kepala Batas, Pulau Pinang. Pinjaman berjangka ini dijamin seperti berikut:
(a) Perjanjian pinjaman berjangka ditandatangani dan dicop berjumlah RM675,580;
(b) Pembiayaan bagi (MRTA) atau Jaminan Tempoh Pengurangan Gadai Janji dan yuran guaman berjumlah RM26,631 dan RM11,185;
(c) Cagaran undang-undang pertama pihak pertama atas harta tersebut;
(d) Jaminan bersama dan berasingan oleh pengarah syarikat berjumlah RM713,396.

Tempoh pembayaran balik pinjaman adalah sebanyak RM5,544 selama 180 ansuran bulanan termasuk keuntungan.

(a) Term Loan

- (i) A term loan amounting to RM713,396 obtained from a licensed bank is to finance the purchase of a 1-storey shop office under Sharia principles in Pusat Bandar Bertam Perdana, Kepala Batas, Penang. This term loan is secured as follows:
(a) Term loan agreement signed and stamped amounting to RM675,580;
(b) Financing for MRTA or Mortgage Reducing Term Assurance and legal fees amounting to RM26,631 and RM11,185;
(c) First party's first legal charge on the property;
(d) Joint and several guarantees by company directors amounting to RM713,396.

The loan repayment amount is RM5,544 for a period of 180 monthly installments including profit.

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
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NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

23. PINJAMAN BANK (SAMBUNGAN) / BANK BORROWINGS (CONT'D)

(a) Pinjaman Berjangka (sambungan) / Term Loan (cont'd)

	Kumpulan / Group	
	2024 RM	2023 RM
Kematangan pinjaman berjangka / Term loan maturity:		
Bayaran balik dalam 12 bulan / Repayable within 12 months	45,036	45,036
Bayaran balik selepas 12 bulan dan tidak melebihi 5 tahun / Repayables after 12 months and not exceeding 5 years	225,180	225,180
Bayaran balik selepas 5 tahun / Repayable after 5 years	331,456	370,440
	601,672	640,656

(b) Belum Bayar Pajakan Kewangan / Finance Lease Payables

	Kumpulan / Group	
	2024 RM	2023 RM
Pembayaran minimum pembiayaan / Minimum repayment of financing		
Bayaran balik dalam 12 bulan / Repayable within 12 months	636,819	563,064
Bayaran balik selepas 12 bulan dan tidak melebihi 9 tahun / Repayable after 12 months and not exceeding 9 years	1,852,331	1,647,394
	2,489,150	2,210,458
Tolak: Caj pembiayaan akan dibayar / Less: Financing charge payable	(334,975)	(293,348)
Nilai semasa liabilitipembiayaan / Current value of financing liabilities	2,154,175	1,917,110
Nilai semasa liabiliti pembiayaan / Current value of financing liabilities		
Bayaran balik dalam 12 bulan / Repayable within 12 months	568,294	488,775
Bayaran balik selepas 12 bulan dan tidak melebihi 5 tahun / Repayable after 12 months and not exceeding 5 years	1,585,881	1,428,335
	2,154,175	1,917,110

Kadar faedah pembiayaan pajakan kewangan adalah pada kadar dari 2.16% hingga 5.4% setahun (2023: 2.16% hingga 5.4%).

The interest rates for finance lease range from 2.16% to 5.4% per annum (2023: 2.16% to 5.4%).

24. GERAN TERTUNDA / DEFERRED GRANT

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM Seperti dinyatakan semula/ As restated	2024 RM	2023 RM
Pada 1 Januari / At 1 January	37,170,783	38,369,278	14,849,011	9,509,687
Pada 1 Januari Geran Luar / External grant on 1 January	1,000,000	-	-	-
Pelarasan / Adjustment	-	(6,193,006)	-	-
Pada 1 Januari / At 1 January	38,170,783	32,176,272	14,849,011	9,509,687
Terimaan Geran / Grant received	45,238,735	19,052,000	19,484,806	19,052,000
Terimaan Geran Luar / External grant received	110,000	1,000,000	-	-
Pelunasan Geran / Grant amortization	(25,996,901)	(14,057,489)	(25,975,068)	(13,712,676)
Pelunasan Geran Luar / External grant amortization	(679,320)	-	-	-
Bayaran balik geran / Grant repayments	(5,000)	-	(5,000)	-
Pada 31 Disember / At 31 December	56,838,297	38,170,783	8,353,749	14,849,011
Dianalisa sebagai / Analysed as:				
Dalam 12 bulan / Within 12 months	6,870,845	7,941,030	-	-
Selepas 12 bulan / After 12 months	49,967,452	30,229,753	8,353,749	14,849,011
	56,838,297	38,170,783	8,353,749	14,849,011

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

25. CUKAI TERTUNDA / DEFERRED TAX

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM Seperti dinyatakan semula/ As restated	2024 RM	2023 RM
Pada 1 Januari / At 1 January	2,737,220	10,590,801	2,333,804	10,146,840
Pindahan ke penyata prestasi kewangan (Nota 36) / Transferred to statement of financial performance (Note 36)	4,640,726	(7,853,581)	4,768,831	(7,813,036)
Pada 31 Disember / At 31 December	7,377,946	2,737,220	7,102,635	2,333,804
Dianalisa selepas pengimbangan berikut / Analysed after the following reconciliation:	(56,645)	-	-	-
Aset cukai tertunda / Deferred tax assets	7,434,591	2,737,220	7,102,635	2,333,804
Liabiliti cukai tertunda / Deferred tax liabilities	7,377,946	2,737,220	7,102,635	2,333,804

26. MANFAAT KAKITANGAN / EMPLOYEE BENEFITS

	2024 RM	2023 RM
Kumpulan / Group		
Peruntukan bagi manfaat perubatan pesara / Provision for retiree’s medical benefits	21,929,718	36,910,993
Dianalisa sebagai / Analysed as:		
Matang dalam 12 bulan / Matured within 12 months	299,430	545,548
Matang selepas 12 bulan / Matured after 12 months	21,630,288	36,365,445
Peruntukan bagi ganjaran saguhati tamat perkhidmatan / Provision for end of service gratuity	11,446,820	11,425,462
Dianalisa sebagai / Analysed as:		
Matang dalam 12 bulan / Matured within 12 months	193,511	192,911
Matang selepas 12 bulan / Matured after 12 months	11,253,309	11,232,551
Peruntukan untuk gantian cuti rehat / Provision for cash award in lieu of accumulated leave	2,959,462	2,331,405
Dianalisa sebagai / Analysed as:		
Matang dalam 12 bulan / Matured within 12 months	292,323	200,717
Matang selepas 12 bulan / Matured after 12 months	2,667,139	2,130,688
Peruntukan manfaat kakitangan / Provision for employee benefits	36,336,000	50,667,860
Dianalisa sebagai / Analysed as:		
Matang dalam 12 bulan / Matured within 12 months	785,264	939,176
Matang selepas 12 bulan / Matured after 12 months	35,550,736	49,728,684
	36,336,000	50,667,860

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

26. MANFAAT KAKITANGAN (SAMBUNGAN) / EMPLOYEE BENEFITS (CONT’D)

	2024 RM	2023 RM
Lembaga / Board		
Peruntukan bagi manfaat perubatan pesara / Provision for retiree’s medical benefits	21,929,718	36,910,993
Dianalisa sebagai / Analysed as:		
Matang dalam 12 bulan / Matured within 12 months	299,430	545,548
Matang selepas 12 bulan / Matured after 12 months	21,630,288	36,365,445
Peruntukan untuk gentian cuti rehat/ Provision for cash in lieu of accumulated leave	2,914,208	2,264,478
Dianalisa sebagai / Analysed as:		
Matang dalam 12 bulan / Matured within 12 months	290,826	199,220
Matang selepas 12 bulan / Matured after 12 months	2,623,382	2,065,258
Peruntukan manfaat kakitangan / Provision for employee benefits	24,843,926	39,175,471
Dianalisa sebagai / Analysed as:		
Matang dalam 12 bulan / Matured within 12 months	590,256	744,768
Matang selepas 12 bulan / Matured after 12 months	24,253,670	38,430,703
	24,843,926	39,175,471

Peruntukan Bagi Manfaat Perubatan Pesara / Provision for Retirees Medical Benefits

(a) Pergerakan dalam peruntukan bagi manfaat perubatan pesara Kumpulan dan Lembaga adalah seperti berikut:

(a) Movement in the provision for retirees medical benefits for the Group and the Board is as follows:

	2024 RM	2023 RM
Kumpulan dan Lembaga / Group and Board		
Pada 1 Januari / At 1 January	36,910,993	33,758,090
Kos Perkhidmatan Semasa / Current Service Cost	1,525,631	2,331,766
Kos Faedah / Interest Cost	804,010	1,193,967
Manfaat Dibayar / Benefits Paid	(437,435)	(372,830)
Keuntungan Aktuari Bersih / Net Actuarial Gain	(16,873,481)	-
Pada 31 Disember / At 31 December	21,929,718	36,910,993

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

26. MANFAAT KAKITANGAN (SAMBUNGAN) / EMPLOYEE BENEFITS (CONT'D)

Peruntukan Bagi Manfaat Perubatan Pesara (Sambungan) / Provision for Retirees Medical Benefits (cont'd)		
(b) Andaian Aktuari	(b) Actuarial Assumption	
Andaian aktuari utama yang digunakan pada tarikh pelaporan adalah seperti berikut:	The key actuarial assumptions used at the reporting date are as follows:	
	2024	2023
	%	%
Kumpulan dan Lembaga / Group and Board		
Kadar diskaun / Discount rate	3.59	3.59
Kadar inflasi kos perubatan / Medical costs inflation rate	10.0	10.0
Peruntukan Bagi Ganjaran Saguhati Tamat Perkhidmatan / Provision for Pension Benefits		
(a) Pergerakan dalam peruntukan bagi ganjaran saguhati tamat perkhidmatan Kumpulan adalah seperti berikut:	(a) Movement in the provision for the Group's pension benefits is as follows:	
	2024	2023
	RM	RM
Kumpulan dan Lembaga / Group and Board		
Pada 1 Januari / At 1 January	11,425,462	16,230,206
Kos Perkhidmatan Semasa / Current Service Cost	609,247	1,231,305
Kos Perkhidmatan Lampau / Prior Service Cost	-	(5,613,926)
Kos Faedah / Benefits Cost	446,736	644,920
Manfaat Dibayar / Benefits Paid	(1,049,563)	(488,345)
Kerugian/(keuntungan) Aktuari Bersih / Net Actuarial Loss/(gain)	87,887	(578,698)
Pelarasan / Adjustment	(72,949)	-
Pada 31 Disember / At 31 December	11,446,820	11,425,462
(b) Andaian Aktuari		
(b) Actuarial Assumptions		
Andaian aktuari utama yang digunakan pada tarikh pelaporan adalah seperti berikut:	The key actuarial assumptions used at the reporting date are as follows:	
	2024	2023
	%	%
Kumpulan / Group		
Kadar diskaun / Discount rate	3.19 – 4.07	3.19 – 4.07
Kadar kenaikan gaji / Salary increment rate	5.00 – 6.00	5.00 – 6.00

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

26. MANFAAT KAKITANGAN (SAMBUNGAN) / EMPLOYEE BENEFITS (CONT'D)

Peruntukan Bagi Gantian Cuti Rehat/Provision for Cash Award in Lieu of Accumulated Leave		
(a) Pergerakan dalam peruntukan bagi gantian cuti rehat Kumpulan dan Lembaga adalah seperti berikut:	(a) Movement in the provision for cash award in lieu of accumulated leave for the Group and the Board is as follows:	
	2024	2023
	RM	RM
Kumpulan / Group		
Pada 1 Januari / At 1 January	2,331,405	2,801,328
Kos Perkhidmatan Semasa / Current Service Cost	175,702	166,726
Kos Perkhidmatan Lampau / Prior Service Cost	193,365	-
Kos Faedah / Benefits Cost	131,468	121,716
Manfaat Dibayar / Benefits Paid	(475,390)	(758,365)
Kerugian Aktuari Bersih / Net Actuarial Lost	602,912	-
Pada 31 Disember / At 31 December	2,959,462	2,331,405
(b) Andaian aktuari utama yang digunakan pada tarikh pelaporan adalah seperti berikut:		
(b) The key actuarial assumptions used at the reporting date are as follows:		
	2024	2023
	RM	RM
Lembaga / Board		
Pada 1 Januari / At 1 January	2,264,478	2,746,548
Kos Perkhidmatan Semasa / Current Service Cost	169,091	158,284
Kos Perkhidmatan Lampau / Prior Service Cost	193,365	-
Kos Faedah / Benefits Cost	127,135	118,011
Manfaat Dibayar / Benefits Paid	(442,773)	(758,365)
Kerugian Aktuari Bersih / Net Actuarial Lost	602,912	-
Pada 31 Disember / At 31 December	2,914,208	2,264,478
(b) Andaian aktuari utama yang digunakan pada tarikh pelaporan adalah seperti berikut:		
(b) The key actuarial assumptions used at the reporting date are as follows:		
	2024	2023
	%	%
Kumpulan / Group		
Kadar diskaun / Discount rate	3.59 – 4.07	3.59 – 4.07
Kadar kenaikan gaji / Salary increment rate	6.00	6.00
Lembaga / Board		
Kadar diskaun / Discount rate	3.59	3.59
Kadar kenaikan gaji / Salary increment rate	6.00	6.00

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

27. BELUM BAYAR URUS NIAGA PERTUKARAN / EXCHANGE TRANSACTION PAYABLES

Syarat-syarat kredit perdagangan biasa untuk belum bayar urus niaga pertukaran Kumpulan dan Lembaga adalah 14 hingga 90 hari (2023: 14 hingga 90 hari).		The typical trade credit terms for exchange transaction payables of the Group and the Board are 14 to 90 days (2023: 14 to 90 days).	
<u>Analisa Pengumuran</u>		<u>Aging Analysis</u>	
Analisa pengumuran untuk akaun belum bayar urus niaga pertukaran bagi Kumpulan dan Lembaga pada akhir tempoh pelaporan adalah seperti berikut:		Aging analysis for exchange transaction payables for the Group and the Board at the end of the reporting period is as follows:	
	2024 RM	2023 RM Seperti dinyatakan semula/ As restated	
Kumpulan / Group			
Belum lepas tempoh kredit / Within credit period	23,134,937	20,840,023	
Lepas tempoh kredit / After credit period:			
- Kurang dari 6 bulan / Less than 6 months	2,762,441	2,720,060	
- 6 hingga 12 bulan / 6 to 12 months	100,925	405,291	
- Lebih daripada 12 bulan / More than 12 months	2,935,334	2,927,289	
	28,933,637	26,892,663	
	2024 RM	2023 RM Seperti dinyatakan semula/ As restated	
Lembaga / Board			
Belum lepas tempoh kredit / Within credit period	18,870,689	18,509,614	
Lepas tempoh kredit / After credit period:			
- Kurang dari 6 bulan / Less than 6 months	-	-	
- 6 hingga 12 bulan / 6 to 12 months	-	-	
- Lebih daripada 12 bulan / More than 12 months	2,733,848	2,733,848	
	21,604,537	21,243,462	

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

28. BELUM BAYAR LAIN / OTHER PAYABLES

	Kumpulan / Group 2024 RM	2023 RM	Lembaga / Board 2024 RM	2023 RM
Imbuhan kakitangan / Staff incentives	18,310,125	17,849,329	12,000,000	12,090,000
Pemiutang bukan perdagangan / Non-trade creditors	3,034,993	219,832	3,034,993	219,832
Bon pelaksanaan / Performance bond	4,154,197	5,248,517	343,661	495,240
Imbuhan/Elaun Anggota Lembaga / Board Members' Incentives/Allowances	1,236,693	2,662,528	-	510,000
Akruan / Accruals	1,197,318	1,298,297	64,776	62,751
Wang tahanan / Retention sums	102,756	149,237	102,756	149,237
Wang taruhan / deposits	807,704	-	407,000	-
Pemiutang online / Online creditors	148,844	157,706	148,844	157,706
Pemiutang lain / Other creditors	11,914,440	25,016,194	211,356	20,957
Pemiutang staf / Staff creditors	1,309,304	1,143,376	326,061	234,301
Pemiutang gaji / Salary creditors	48,239	58,615	48,239	5,615
Pemiutang GST/SST / GST/SST creditors	3,441,907	2,271,855	-	-
	45,706,520	56,075,486	16,687,686	13,945,639

29. HASIL DARIPADA URUS NIAGA BUKAN PERTUKARAN / REVENUE FROM NON-EXCHANGE TRANSACTIONS

	Kumpulan / Group 2024 RM	2023 RM	Lembaga / Board 2024 RM	2023 RM
Levi kontrak / Contract levy	299,378,540	213,411,238	299,378,540	213,411,238
Yuran pendaftaran / Registration fees	88,530,920	76,924,795	88,530,920	76,924,795
Kompau dan penalty / Compounds and penalties	9,723,820	9,559,245	9,723,820	9,559,245
Geran Kerajaan / Government grants	25,996,901	14,057,489	25,975,068	13,712,676
	423,630,181	313,952,767	423,608,348	313,607,954

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

30. HASIL DARIPADA URUS NIAGA PERTUKARAN / REVENUE FROM EXCHANGE TRANSACTIONS

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM Seperti dinyatakan semula/ As restated	2024 RM	2023 RM
Yuran penilaian kemahiran / Skills evaluation fees	13,648,095	9,201,918	11,554,460	7,854,100
Yuran kursus / Course fees	38,031,754	34,606,844	14,138,305	11,443,495
Hasil sewaan / Rental revenue	3,644,572	3,196,651	2,083,275	2,591,740
Fi pengurusan projek perundingan, perundingan, persijilan dan pendaftaran / Fees from consultation project Management, certifications and registration	13,414,936	10,957,921	-	-
Lain-lain urus niaga pertukaran / Other exchange transaction	6,404,011	3,089,314	3,394,888	1,570,244
Dividen / Dividens	445,016	471,974	361,360	34,426
Faedah deposit tetap / Fixed deposits interest	22,107,612	17,758,139	20,681,398	16,000,567
Hibah / Hibah	924,429	1,743,500	838,410	1,629,646
Untung belum terealisasi / Unrealised gains	98,065	96,328	-	-
Verifikasi bahan / Material verifications	13,046,200	9,890,200	13,046,200	9,890,200
Jualan dokumen / Sales of document	189,235	184,925	85,536	38,627
	111,953,925	91,197,714	66,183,832	51,053,045

31. LAIN-LAIN HASIL / OTHER REVENUES

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM	2024 RM	2023 RM
Pendapatan hutang ragu / Doubtful debt income	276,141	23,135	276,141	23,135
Rosot nilai terpilih aset kewangan sedia untuk dijual / Recovered impairment of financial assets available for sale	242,292	41,742	-	-
Keuntungan mudharabah / Mudharabah profits	337,178	335,623	228,823	335,623
Pelbagai hasil / Miscellaneous revenues	1,317,356	1,693,044	285,436	181,604
Keuntungan jualan hartanah, loji dan peralatan / Gain from disposal of property, plant and equipment	249,463	418,391	137,081	137,708
Keuntungan atas nilai saksama pelaburan hartanah / Gain from fair value of investment property	-	425,900	-	-
Keuntungan atas aset kewangan pada nilai saksama melalui lebihan atau kurangan / Gain on financial assets at fair value through profit and loss	12,115	-	-	-
	2,434,545	2,937,835	927,481	678,070

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

32. PERBELANJAAN OPERASI LANGSUNG / DIRECT OPERATING EXPENSES

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM Seperti dinyatakan semula/ As restated	2024 RM	2023 RM
Program pembiayaan industri pembinaan / Construction industry financing programmes	180,395,233	138,189,985	192,201,123	159,423,436
Susut nilai hartanah, loji dan peralatan / Depreciation of property, plant and equipment	7,105,578	12,696,582	-	-
Pelunasan aset tak ketara / Amortisation of intangible assets	144,391	144,390	-	-
Hapus kira hartanah, loji dan peralatan / Loss on disposal of property, plant and equipment	118,792	503,493	-	-
	187,763,994	151,534,450	192,201,123	159,423,436

33. PERBELANJAAN PENGURUSAN / MANAGEMENT EXPENSES

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM	2024 RM	2023 RM
Bekalan / Supplies	4,285,240	5,322,140	3,486,372	4,673,428
Elaun perjalanan / Travelling allowances	8,459,098	7,703,863	6,246,380	5,830,132
Kursus dan latihan staf / Staff courses and trainings	4,341,065	4,372,367	4,115,638	4,083,484
Penyelenggaraan / Maintenance	14,841,776	10,314,767	11,923,686	7,554,214
Perhubungan dan utility / Communcations and utilities	4,517,180	3,731,783	2,936,383	2,076,214
Perbelanjaan pejabat / Office expenses	79,300	64,427	-	-
Perbelanjaan lain-lain / Other expenses	191,909	100,798	-	-
	36,715,568	31,610,145	28,708,459	24,217,472

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

34. LAIN-LAIN PERBELANJAAN OPERASI / OTHER OPERATING EXPENSES

	Kumpulan / Group		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
		Seperti dinyatakan semula/ As restated		Seperti dinyatakan semula/ As restated
Cukai jalan dan insuran / Road tax and insurance	684,090	521,493	378,757	225,466
Hapus kira belum terima urus niaga pertukaran / Exchange transaction receivables written off	4,694	122,999	-	-
Hapus kira belum terima lain / Other receivables written off	180,000	12,435	-	-
Peruntukan kerugian rosot nilai / Impairment losses allowances	584,624	102,036	-	5,875
Kemerosotan nilai aset kewangan sedia untuk dijual / Impairmnet of financial assets available for sale	10,750,171	4,033	-	-
Emolumen / Emoluments	108,472,880	103,364,515	82,003,119	80,901,835
Keraian / Entertainment	917,789	944,617	-	-
Pengiklanan dan promosi / Advertisements and promotions	801,557	690,518	-	-
Perkhidmatan ikhtisas / Professional services	26,452,371	24,299,259	21,525,427	19,911,019
Sewaan / Rentals	14,706,440	20,650,447	12,461,759	17,448,278
Kerugian atas nilai saksama pelaburan hartanah / Loss on fair value of investment property	142,440	-	-	-
Kerugian atas pelupusan hartanah, loji dan peralatan / Loss on disposal of property, plant and equipment	33,159	61,706	3,253	-
Hartanah, loji dan peralatan dihapus kira / Property, plant and equipment written off	960,580	234,261	15,541	9,577
Pelunasan aset tak ketara / Amortisation of intangible assets	6,857,113	6,483,036	6,787,642	6,390,621
Susut nilai hartanah, loji dan peralatan / Depreciation of property, plant and equipment	17,956,114	12,171,842	16,612,596	10,195,638
	189,504,022	169,663,197	139,788,094	135,088,309

35. KOS KEWANGAN / FINANCIAL COST

	Kumpulan / Group	
	2024	2023
	RM	RM
Perbelanjaan faedah atas pinjaman bank/ Interest expense on bank borrowings	120,560	84,488

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

36. PERCUKAIAN / TAXATION

	Kumpulan / Group		Lembaga / Board	
	2024	2023	2024	2023
	RM	RM	RM	RM
Perbelanjaan cukai bagi tahun kewangan / Tax expense for the financial year:				
- Peruntukan cukai tahun semasa / Current year tax provision	15,565,992	8,505,657	14,158,192	7,437,996
- Kurangan/(lebih)an peruntukan cukai pada tahun lepas / Under/(Over) provision in prior Year tax	254,245	194,474	312,105	229,865
	15,820,237	8,700,131	14,470,297	7,667,861
Pengasalan dan penarikbalikan perbezaan sementara/ Origination and reversal of temporary differences:				
- Diiktiraf dalam penyata cukai pada tahun semasa (note 25) / Recognised in current year tax statement (note 25)	1,588,119	(362,845)	1,716,224	(322,300)
- (Lebih)an/kurangan peruntukan cukai tertunda pada tahun lepas (Nota 25) / (Over)/Under Provision in prior year deferred tax (Note 25)	3,052,607	(7,490,736)	3,052,607	(7,490,736)
	4,640,726	(7,853,581)	4,768,831	(7,813,036)
	20,460,963	846,550	19,239,128	(145,175)

Cukai pendapatan Kumpulan dan Lembaga adalah dikira pada kadar berkanun 24% (2023: 24%) ke atas keuntungan bercukai. Penyesuaian bagi perbelanjaan cukai pendapatan yang berkenaan keuntungan jualan sebelum cukai pada kadar cukai pendapatan berkanun kepada perbelanjaan cukai pada kadar cukai pendapatan efektif adalah seperti berikut:

The Group's and the Board's income tax is calculated at the statutory rate of 24% (2022: 24%) of the taxable profits. Reconciliation for income tax expense in respect of sales profit before tax at the statutory income tax rate to tax expense at the effective income tax rate is as follows:

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

36. PERCUKAIAN (SAMBUNGAN) / TAXATION (CONT'D)

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM Seperti dinyatakan semula/ As restated	2024 RM	2023 RM Seperti dinyatakan semula/ As restated
Lebihan pendapatan sebelum cukai dan zakat / Income surplus before tax and zakat	123,910,748	55,200,740	130,021,985	46,609,852
Cukai pada kadar 24% (2022: 24%) / Tax at 24% (2022: 24%)	29,738,580	13,248,178	31,205,276	11,186,364
Pendapatan tidak tertakluk pada cukai / Income not subject to tax	(50,016,477)	(30,754,653)	(26,264,997)	(9,447,596)
Perbelanjaan tidak dibenarkan untuk tolakan cukai / Non-allowable expenses	39,399,220	27,338,983	10,934,137	5,376,928
Kesan atas penggunaan kerugian belum diiktiraf cukai sebelumnya / Effect on unutilised unabsorbed tax losses	(609,183)	(5,297)	-	-
Kesan atas (penggunaan)/belum guna elaun modal belum guna / Effect on (utilisation of)/unutilised capital allowance	(299,199)	(76,628)	-	-
Cukai tertunda terealisasi / Realised deferred tax	(70,519)	(22,032)	-	-
Cukai tertunda terealisasi disebabkan oleh pelupusan hartanah, loji dan peralatan / Realised tax due to disposal of property, plant and equipment	(253,277)	(37,669)	-	-
Liabiliti cukai tertunda tidak diiktiraf tahun lepas / Unrecognised prior year deferred tax liability	17,921	241,644	-	-
Aset cukai tertunda tidak diiktiraf tahun semasa / Unrecognised current year deferred tax asset	(752,955)	(1,789,714)	-	-
Kurangan peruntukan cukai pada tahun lepas / Prior year under provision of tax	254,245	194,474	312,105	229,865
Kurangan/(lebih)an peruntukan cukai tertunda pada tahun lepas / Prior year under/(over) provision of deferred tax	3,052,607	(7,490,736)	3,052,607	(7,490,736)
Cukai bagi tahun kewangan / Tax for the financial year	20,460,963	846,550	19,239,128	(145,175)

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

37. KOS KAKITANGAN / STAFF COST

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM	2024 RM	2023 RM
Gaji dan elaun / Salaries and allowances	89,695,766	82,513,608	69,456,195	67,766,774
Imbuhan tahunan / Annual incentives	15,506,268	16,293,432	12,000,000	12,090,000
Kos kakitangan / Staff costs	105,202,034	98,807,040	81,456,195	79,856,774

Bilangan kakitangan Kumpulan dan Lembaga pada akhir
tahun kewangan semasa masing-masing berjumlah
seramai 1,652 dan 981 orang (2023: 1,687 dan 995
orang).

The number of employees of the Group and the Board at
the end of the current financial year was 1,652 and 981
respectively (2023: 1,687 and 995).

38. GANJARAN KAKITANGAN PENGURUSAN KANAN / SENIOR MANAGEMENT STAFF BENEFITS

	Kumpulan / Group		Lembaga / Board	
	2024 RM	2023 RM	2024 RM	2023 RM
Ganjaran jangka pendek / Short term benefits	3,270,846	4,557,475	546,924	1,045,061
	3,270,846	4,557,475	546,924	1,045,061

Bilangan Anggota Lembaga Kumpulan dan Lembaga pada
akhir tahun kewangan semasa masing-masing berjumlah
seramai 76 dan 11 orang (2023: 91 dan 11 orang).

The number of Board Members of the Group and the
Board at the end of the current financial year was 76 and
11 respectively (2023: 91 and 11).

39. URUS NIAGA PENTING DENGAN PIHAK BERKAITAN /
SIGNIFICANT RELATED PARTIES TRANSACTIONS

	Lembaga / Board	
	2024 RM	2023 RM
<u>Syarikat subsidiari dan sub-subsidiari / Subsidiaries and sub-subsidiaries</u>		
Program pembiayaan industri pembinaan dibayar dan belum dibayar/ Paid and unpaid construction industry financing programmes	124,548,517	120,000,709
Belanja utility dibayar dan belum dibayar / Paid and unpaid utilities	603,180	671,536
Pendapatan sewaan / Rental income	480,000	1,680,000
Yuran penilaian kemahiran / Skill assessment fees	49,200	3,740
Lain-lain hasil urus niaga pertukaran / Other exchange transaction income	52,000	189,600
Jualan dokumen / Sales of documents	760	2,180
Dividen diterima / Dividends received	361,360	34,426

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

40. INSTRUMEN KEWANGAN / FINANCIAL INSTRUMENTS

(a) Polisi dan objektif pengurusan risiko kewangan (a) Financial risk management policies and objectives

Polisi pengurusan risiko kewangan Kumpulan dan Lembaga memastikan bahawa sumber kewangan yang mencukupi dapat diraih untuk pembangunan perniagaan Lembaga di samping menguruskan risiko- risiko kadar faedah (kedua-dua nilai dan aliran tunai), risiko kecairan dan risiko kredit. Anggota Lembaga Kumpulan dan Lembaga menyemak dan bersetuju polisi bagi menguruskan setiap risiko.

The Group's and the Board's financial risk management policies ensure that sufficient financial resources are available for the development of the Board's business in addition to managing interest rate risks (both value and cash flow), liquidity risks and credit risks. The Board Members of the Group and the Board review and agree on policies to manage each risk.

(b) Risiko kadar faedah

Risiko kadar faedah adalah risiko perubahan dalam nilai instrumen kewangan disebabkan sensitivitinya terhadap perubahan dalam kadar faedah semasa. Risiko ini terhad kepada pelaburan jangka pendek dengan institusi kewangan berlesen, pelaburan yang diuruskan oleh Pengurus Portfolio dan pinjaman bank.

(b) Interest rate risks

Interest rate risks are the risk of changes in the value of financial instruments due to their sensitivity to changes in current interest rates. These risks are limited to short-term investments with licensed financial institutions, investments managed by Portfolio Managers and bank borrowings.

The following table shows the financial assets and financial liabilities of the Group and the Board and the carrying amounts that are exposed to interest rate risks, analysed based on the resetting of interest rate or maturity date, whichever is earlier.

	Sehingga / Up to 1 bulan/ month RM	1 – 3 bulan / Months RM	3 – 12 bulan / months RM	1 – 5 tahun / years RM	>5 tahun / years RM	Jumlah / Total RM
2024						
Kumpulan / Group						
Aset semasa / Current assets						
Aset kewangan melalui lebihan atau kurangan / Financial assets through surplus or defect	25,523,940	-	-	-	-	25,523,940
Deposit jangka pendek / Short term deposits	5,866,211	29,831,470	454,974,993	119,251,569	-	609,924,243
Tunai dan baki di bank / Cash and bank balances	46,654,031	-	-	-	-	46,654,031
Liabiliti bukan semasa / Non-current liability						
Pinjaman bank / Bank borrowings	-	-	-	1,811,061	331,456	2,142,517
Liabiliti semasa / Current liability						
Pinjaman bank / Bank borrowings	13,507	36,011	563,812	-	-	613,330

40. INSTRUMEN KEWANGAN (SAMBUNGAN) / FINANCIAL INSTRUMENTS (CONT'D)

(b) Risiko kadar faedah (sambungan) (b) Interest rate risks (cont'd)

	Sehingga / Up to 1 bulan/ month RM	1 – 3 bulan / Months RM	3 – 12 bulan / months RM	1 – 5 tahun / years RM	>5 tahun / years RM	Jumlah / Total RM
2024						
Lembaga / Board						
Aset semasa / Current assets						
Deposit jangka pendek / Short term deposits	-	22,700,000	443,300,000	118,110,000	-	584,110,000
Tunai dan baki di bank / Cash and bank balances	23,981,383	-	-	-	-	23,981,383
2023						
Kumpulan / Group						
Aset semasa / Current assets						
Aset kewangan melalui Lebihan atau kurangan / Financial assets through Surplus or deficits	24,197,355	-	-	-	-	24,197,355
Deposit jangka pendek/ Short term deposits	14,284,886	9,788,981	138,829,909	320,346,636	-	483,250,412
Tunai dan baki di bank / Cash and bank balances	78,855,623	-	-	-	-	78,855,623
Liabiliti bukan semasa / Non-current liability						
Pinjaman bank / Bank borrowings	-	-	-	1,653,515	370,440	2,023,955
Liabiliti semasa / Current liability						
Pinjaman bank / Bank borrowings	13,452	35,843	484,516	-	-	533,811
2023						
Lembaga / Board						
Aset semasa / Current assets						
Deposit jangka pendek / Short term deposits	12,000,000	-	114,500,000	320,010,000	-	446,510,000
Tunai dan baki di bank / Cash and bank balances	53,735,702	-	-	-	-	53,735,702

Sensitiviti kadar faedah

Jadual berikut menunjukkan sensitiviti terhadap perubahan yang mungkin berlaku dalam kadar faedah terhadap pinjaman. Dengan semua pemboleh ubah lain yang tetap, jadual di bawah meringkaskan pendedahan Kumpulan kepada risiko kadar faedah terhadap pinjaman berkadar terapung.

Interest rate sensitivity

The following table shows the sensitivity to possible changes in interest rates on borrowings. With all other variables fixed, the table below summarises the Group's exposure to interest rate risks on floating rate borrowings.

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

40. INSTRUMEN KEWANGAN (SAMBUNGAN) / FINANCIAL INSTRUMENTS (CONT'D)

(b) Risiko kadar faedah (sambungan)	(b) Interest rate risks (cont'd)
	Kesan kepada rizab / Effect on reserve RM
2024	
Kenaikan Dalam 100 Mata Asas (+100 bps) Increase In 100 Basis Points (+100 bps)	6,756
Penurunan Dalam 100 Mata Asas (-100 bps) Decrease In 100 Basis Points (-100 bps)	(6,756)
2023	
Kenaikan Dalam 100 Mata Asas (+100 bps) Increase In 100 Basis Points (+100 bps)	6,756
Penurunan Dalam 100 Mata Asas (-100 bps) Decrease In 100 Basis Points (-100 bps)	(6,756)
Pergerakan yang diandaikan dalam mata asas bagi analisa sensitiviti kadar faedah adalah berdasarkan persekitaran pasaran semasa yang boleh ditinjau.	The movements assumed in the basis points for interest rate sensitivity analysis are based on the current observable market environment.
Kadar Faedah Dan Kematangan	Interest Rates and Maturity
Kadar faedah setahun dan kematangan deposit jangka pendek dan pinjaman bank pada 31 Disember telah didedahkan dalam Nota 19 dan Nota 23 masing-masing.	The interest rates per annum and maturities of short-term deposits and bank borrowings as at 31 December are disclosed in Note 19 and Note 23 respectively.
(c) Risiko kredit	(c) Credit risks
Risiko kredit, atau risiko pihak lain gagal memenuhi tanggungjawabnya, dikawal menerusi pelaksanaan prosedur kelulusan dan pemantauan kredit. Akaun belum terima urus niaga bukan pertukaran dan urus niaga pertukaran diawasi dari masa ke masa menerusi prosedur laporan pengurusan Kumpulan dan Lembaga. Kumpulan dan Lembaga tidak mempunyai sebarang pendedahan besar kepada mana-mana pelanggan individu atau pihak lain dan tidak mempunyai penumpuan kredit berhubung dengan mana-mana instrumen kewangan.	Credit risk, or the risk of the other parties' failure to fulfill their obligations, are controlled by the implementation of credit approval and monitoring procedures. Accounts receivable of non-exchange transactions and exchange transactions are monitored from time to time through the Group's and the Board's management reporting procedures. The Group and the Board do not have any significant exposure to any individual customers or other parties and do not have a concentration of credit in relation to any financial instruments.
Memandangkan Kumpulan dan Lembaga tidak memegang apa-apa sandaran, pendedahan tertinggi terhadap risiko kredit diwakili oleh nilai bawaan aset kewangan pada akhir tempoh pelaporan.	As the Group and the Board do not hold any collaterals, the highest exposure to credit risks are represented by the carrying amount of financial assets at the end of the reporting period.
Pada akhir tempoh pelaporan, belum terima yang telah diperuntukkan kerugian rosot nilai merupakan belum terima yang mempunyai masalah kewangan signifikan dan tidak membuat pembayaran mengikut tempoh kredit yang dibenarkan;	At the end of the reporting period, receivables that have been provided for impairment losses are receivables that have significant financial difficulties and have not made payments within the credit period allowed;

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

40. INSTRUMEN KEWANGAN (SAMBUNGAN) / FINANCIAL INSTRUMENTS (CONT'D)

(c) Risiko kredit (sambungan)	(c) Credit Risks (cont'd)
Belum terima yang melebihi tempoh kredit tetapi tidak diperuntukkan kerugian rosot nilai	Receivables that exceed the credit terms but are not provided for impairment losses
Kumpulan dan Lembaga tidak membuat peruntukan kerugian rosot nilai bagi belum terima ini disebabkan mereka adalah syarikat-syarikat yang mempunyai rekod bayaran balik yang baik dan tiada rekod mungkir bayaran.	The Group and the Board did not provide for impairment losses for these receivables as they are companies with a good track record of repayment and no record of defaults.
Belum terima yang signifikan yang belum melebihi tempoh kredit dan juga tidak diperuntukkan kerugian rosot nilai merupakan belum terima-belum terima yang biasa berurusan dengan Kumpulan dan Lembaga. Kumpulan dan Lembaga akan memantau kualiti kredit belum terima-belum terima ini melalui analisa laporan pengurusan.	Significant receivables that have not exceeded the credit period and are not provided for impairment losses are receivables that have a long history of dealing with the Group and the Board. The Group and the Board will monitor credit quality of these receivables through analysis of management reports.
Analisa pengumuran dan amaun yang dinilai mengalami penjejasan bagi belum terima urus niaga bukan pertukaran dan belum terima urus niaga pertukaran pada 31 Disember telah didedahkan dalam Nota 12 dan Nota 13 masing-masing.	Aging analysis and impaired amount of non-exchange transaction receivables and exchange transaction receivables as at 31 December are disclosed in Note 12 and Note 13 respectively.
Aset-aset kewangan lain, selain daripada aset kewangan sedia dijual, adalah bukan tertunggak dan bukan terjejas pada 31 Disember.	Other financial assets, other than available-for-sale financial assets, are neither outstanding nor impaired as at 31 December.
(d) Risiko kecairan	(d) Liquidity risks
Kumpulan dan Lembaga menguruskan profil kematangan hutang, aliran tunai operasi dan ketersediaan pendanaan dengan aktif untuk memastikan semua keperluan pembiayaan semula, pembayaran balik dan pendanaan dipenuhi. Sebagai sebahagian daripada pengurusan kecairan keseluruhannya, Kumpulan dan Lembaga mengekalkan tahap tunai atau instrumen boleh ditukar dengan tunai secukupnya untuk memenuhi keperluan modal kerjanya.	The Group and the Board actively manage debt maturity profiles, operating cash flows and funding availability to ensure all refinancing, repayment and funding requirements are met. As part of the overall liquidity management, the Group and the Board maintain sufficient cash or cash convertible instruments to meet its working capital requirements.
Profil kematangan pinjaman bank Kumpulan telah didedahkan dalam Nota 23 manakala kematangan liabiliti kewangan lain adalah kurang daripada 12 bulan.	The maturity profile of the Group's bank borrowings is disclosed in Note 23 while the maturity of other financial liabilities is less than 12 months.

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

40. INSTRUMEN KEWANGAN (SAMBUNGAN) / FINANCIAL INSTRUMENTS (CONT'D)

(e) Nilai saksama

Penentuan Nilai Saksama

Kumpulan dan Lembaga menggunakan hierarki berikut untuk menentukan dan mendedahkan nilai saksama instrumen kewangan menerusi teknik penilaian:

Tahap 1:	Tersiar (tidak diselaraskan) harga dalam pasaran aktif untuk aset atau liabiliti yang sama.
Tahap 2:	Input selain daripada tersiar harga termasuk dalam Tahap 1 yang boleh ditinjau untuk aset atau liabiliti, sama ada secara langsung atau tidak langsung.
Tahap 3:	Input untuk aset atau liabiliti yang tidak berdasarkan data pasaran yang boleh ditinjau (input yang tidak boleh ditinjau).

Instrumen Kewangan Di Tahap 1

Nilai saksama bagi instrumen kewangan yang diurus niagakan di pasaran aktif adalah berdasarkan harga pasaran tersiar pada tarikh lembaran imbalan. Suatu pasaran dianggap sebagai aktif jika harga tersiar adalah tersedia dan biasanya boleh didapati daripada suatu pertukaran dan harga tersebut mewakili urus niaga pasaran yang sebenar dan biasa berlaku di atas suatu asas urus niaga tulus. Ini termasuk pelaburan yang diuruskan oleh pengurus portfolio.

Instrumen Kewangan Di Tahap 2 dan Tahap 3

Kumpulan dan Lembaga tidak mempunyai instrumen kewangan dimana nilai saksamanya ditentukan melalui tahap 2 dan tahap 3.

Nilai saksama instrumen kewangan dan teknik serta input penilaian yang digunakan untuk menentukan nilai saksama adalah seperti berikut:

	Jumlah/ Total RM	Tahap 1/ Level 1 RM	Tahap 2/ Level 2 RM	Tahap 3/ Level 3 RM
Kumpulan / Group 2024				
Aset Kewangan / Financial Assets				
Aset kewangan pada nilai saksama melalui lebihan atau kurangan / Financial assets at fair value through surplus or deficits	25,523,940	25,523,940	-	-

(e) Fair value

Determination of Fair Value

The Group and the Board use the following hierarchy to determine and disclose the fair value of financial instruments through valuation techniques:

Level 1:	Quoted (unadjusted) prices in active markets for the same asset or liability.
Level 2:	Inputs other than quoted prices included in surveyable Level 1 for assets or liabilities, either directly or indirectly.
Level 3:	Inputs for assets or liabilities that are not based on surveyable market data (non-surveyable inputs).

Financial Instruments at Level 1

The fair values of financial instruments traded in active markets are based on quoted market price at the balance sheet date. A market is considered to be active if the quoted price is available and normally obtainable from an exchange and the price represents actual and ordinary market transactions occurring on an arm's length transaction basis. This includes investments managed by portfolio managers.

Financial Instruments at Level 2 and Level 3

The Group and the Board do not have financial instruments which fair value is determined using level 2 and level 3.

The fair value of financial instruments and techniques as well as valuation inputs used to determine fair value are as follows:

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

40. INSTRUMEN KEWANGAN (SAMBUNGAN)

(e) Nilai saksama (sambungan)

(e) Fair value (cont'd)

	Jumlah/ Total RM	Tahap 1/ Level 1 RM	Tahap 2/ Level 2 RM	Tahap 3/ Level 3 RM
Kumpulan / Group 2023				
Aset Kewangan / Financial Assets				
Aset kewangan pada nilai saksama melalui lebihan atau kurangan / Financial assets at fair value through surplus or deficits	24,197,355	24,197,355	-	-

Nilai Saksama Bagi Instrumen Kewangan Tidak Dibawa Pada Nilai Saksama

Amaun yang dibawa bagi Tunai dan Kesetaraan Tunai, Belum Terima dan Belum Bayar adalah anggaran yang munasabah bagi nilai saksama disebabkan sama ada ianya bersifat jangka masa pendek atau boleh dibayar balik mengikut permintaan. Nilai bawaan pinjaman bank juga adalah anggaran munasabah bagi nilai saksamanya berdasarkan pembayaran balik yang telah ditentukan oleh pihak bank.

Fair Value for Financial Instruments Not Carried at Fair Value

The carrying amounts for Cash and Cash Equivalents, Receivables and Payables are reasonable estimates of their fair value depending on whether they are short-term in nature or are repayable on demand. The carrying value of the bank borrowings is also a reasonable estimate of its fair value based on the repayment determined by the bank.

41. KOMITMEN MODAL / CAPITAL COMMITMENTS

	Kumpulan dan Lembaga / Group and Board	
	2024 RM	2023 RM
Dikontrakkan tetapi belum diperakaunkan / Contracted but not yet accounted for:		
- Kos Pembangunan hartanah / Property evelopment costs	173,865,449	52,331,120
- Kos Pembangunan aset tak ketara / Intangible asset development cost	3,391,068	4,381,187
	<u>177,256,517</u>	<u>56,712,307</u>
Diluluskan tetapi belum dikontrakkan / Capital expenditure approved but not contracted for:		
- Kos pembangunan hartanah / Property development cost	120,000,000	93,200,000
	<u>120,000,000</u>	<u>93,200,000</u>

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

NOTA-NOTA KEPADA PENYATA KEWANGAN BAGI TAHUN BERAKHIR 31 DISEMBER 2024
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

42. ASET LUAR JANGKA / CONTINGENCY ASSETS

	Lembaga / Board	
	2024	2023
	RM	RM
Tuntutan ke atas penghutang levi yang telah dibawa ke Mahkamah / Claims against levy debtors brought to court	245,497	613,161

43. PELARASAN TAHUN LEPAS / PRIOR YEAR ADJUSTMENTS

Pelarasan tahun lepas Kumpulan dan Lembaga adalah berkaitan dengan pelarasan bagi hasil, perbelanjaan operasi langsung dan lain-lain perbelanjaan operasi, hartanah, loji dan peralatan, geran tertunda, belum bayar urus niaga pertukaran dan lebihan terkumpul. Ini adalah disebabkan berkurang nyata hapus kira hartanah, loji dan peralatan, susut nilai hartanah, loji dan peralatan dan penggunaan geran. Selain itu terdapat juga perbelanjaan yang melibatkan perbelanjaan modal dan susut nilai hartanah, loji dan peralatan tahun sebelum.

The Group's and the Board's prior year adjustments relate to adjustments for revenue, direct operating expenses and other operating expenses, property, plant and equipment, deferred grants, exchange transaction payables and accumulated surplus. These arose due to the understatement of write-offs and depreciation of property, plant and equipment, and the utilisation of grants. In addition, there were also expenses involving capital expenditure and depreciation of property, plant and equipment from the previous year.

	Seperti dinyatakan tahun lepas / As stated last year RM	Pelarasan tahun lepas/ Prior year adjustments RM	Seperti dinyatakan semula / As restated RM
Kumpulan / Group <u>Penyata perubahan dalam aset bersih /</u> <u>Statement of changes in net assets</u> Jumlah lebihan terkumpul pada 1 Januari 2023 / Total accumulated surplus at 1 January 2023	895,368,899	(2,727,124)	892,641,775
Jumlah lebihan terkumpul pada 1 Januari 2024 / Total accumulated surplus at 1 January 2024	950,197,792	(4,030,757)	946,167,035
Lembaga / Board <u>Penyata perubahan dalam aset bersih /</u> <u>Statement of changes in net assets</u> Jumlah lebihan terkumpul pada 1 Januari 2023 / Total accumulated surplus at 1 January 2023	858,435,737	(2,727,124)	855,708,613
Jumlah lebihan terkumpul pada 1 Januari 2024 Total accumulated surplus at 1 January 2024	904,368,682	(2,733,848)	901,634,834

43. PELARASAN TAHUN LEPAS (SAMBUNGAN) / PRIOR YEAR ADJUSTMENTS (CONT'D)

	Seperti dinyatakan tahun lepas / As stated last year RM 31.12.2023	Pelarasan tahun lepas/ Prior year adjustments RM	Seperti dinyatakan semula / As restated RM 31.12.2023
Kumpulan / Group <u>Penyata prestasi kewangan /</u> <u>Statement of Financial Performance</u> Hasil daripada urus niaga bukan pertukaran / Revenue from non-exchange transaction	313,680,658	272,109	313,952,767
Perbelanjaan operasi langsung / Direct operating expenses	(150,239,864)	(1,294,586)	(151,534,450)
Lain-lain perbelanjaan operasi / Other operating expenses	(169,382,041)	(281,156)	(169,663,197)
 <u>Penyata kedudukan kewangan /</u> <u>Statement of financial position</u> <u>Aset bukan semasa / Non-current asset</u> Hartanah, loji dan peralatan / Property, plant and equioment	425,777,155	(1,569,018)	424,208,137
 <u>Liabiliti bukan semasa / Non-current liability</u> Geran tertunda / Deferred grant	34,392,836	(4,163,083)	30,229,753
 <u>Liabiliti semasa / Current liability</u> Belum bayar urus niaga pertukaran / Exchange transaction payables	24,158,815	2,733,848	26,892,663
Geran tertunda / Deferred grant	4,050,056	3,890,974	7,941,030
 Lembaga / Board <u>Penyata prestasi kewangan /</u> <u>Statement of financial performance</u> Lain-lain perbelanjaan operasi / Other operating expenses	(135,081,585)	(6,724)	(135,088,309)
 <u>Penyata kedudukan kewangan /</u> <u>Statement of financial position</u> <u>Liabiiti semasa / Current liability</u> Belum bayar urus niaga pertukaran / Exchange transaction payables	18,509,614	2,733,848	21,243,462

44. ANGKA-ANGKA PERBANDINGAN / COMPARATIVE FIGURES

Angka perbandingan tertentu telah dipinda disebabkan oleh pelarasan tahun terdahulu yang dijelaskan sebelumnya pada Nota 43 dan beberapa pengkelasan semula amaun-amaun yang dinyatakan sebelumnya agar ianya selari dengan persembahan penyata kewangan tahun semasa.

Certain comparative figures have been amended due to prior year adjustments explained earlier in Note 43 and some reclassification of previously stated amounts to make them consistent with the presentation of the current year's financial statements.

Peneraju Industri, Memperkasa Masa Depan

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**LEMBAGA PEMBANGUNAN INDUSTRI
PEMBINAAN MALAYSIA**

Tingkat 11, CIDB 520
The MET Corporate Towers
No 20 Jalan Dutamas 2
50480 Kuala Lumpur.

Talian Am: +603-4047 7000
CIDB Careline: +603-5567 3300
Faks: +603-4047 7070

www.cidb.gov.my
cidb@cidb.gov.my



@cidbmalaysia



@CIDBMalaysiaOfficial